

NEWS: INTERNATIONAL

German relief flights halted after coming under fire

GERMANY will halt all relief flights to Sarajevo until further notice because one of its airplanes was shot at over Croatia yesterday, according to the Defence Ministry. Ariane Genillard writes from Bonn.

Mr Volker Rühe, defence minister, will consider resuming aid flights only after German experts, who flew yesterday to the Croatian capital Zagreb, concluded their investigation. Mr Jörg-Jost Schattenberg, the ministry spokesman, said:

A C-160 Transall flying to Sarajevo from Zagreb was shot at over the

Croatian town of Karlovac but managed to land safely.

One crew member was injured but is now out of danger after being operated on in a military airport in Zagreb.

Mr Schattenberg said the UN High Commissioner for Refugees had decided that no relief flights would be conducted out of Zagreb today but that they would instead fly out of the coastal city of Split in southern Croatia.

Relief flights to the besieged city of Sarajevo were temporarily stopped

last September and November after three western aircraft were shot at. Laura Silber, in Zagreb, adds: Croatia is calling for Nato forces to back up the 14,000-strong UN Protection Force in disputed Serb enclaves of Croatia, whose one-year mandate expires on February 20.

A Croatian document issued on February 3 states: "Croatia suggests that in the near future UN forces on the territory of the republic of Croatia should be assisted by Nato naval and air forces, whose major task should be to provide air cover and

essential and logistical support. "That will supply Unprofor with the strong military capability and authority."

The proposals reflect Croatia's exasperation with its failure to gain control over more than one-quarter of Croatian territory.

Serb militaries have refused to disband in violation of the UN plan. They have blocked the return of refugees, while continuing to drive out non-Serbs under the noses of UN peacekeepers.

But the revised plan also reveals

Croatia's backing of a military option - rather than a political solution - following its first military offensive across UN lines.

Western diplomats dismissed as unrealistic the proposal for the restoration within seven months of Croatian government control over the Serb-held territory.

As 3.6m Croats were due to cast their ballots in municipal elections, Croatian and Serb rebel forces yesterday exchanged artillery and rocket fire in the Dalmatian hinterland near Zadar, the Adriatic port.

Bosnia mediators hope for US backing

INTERNATIONAL mediators working for a peace settlement in Bosnia are heartened by signals from Washington that the new US administration may be prepared to back a modified version of their plan rather than rejecting it altogether.

Having criticised the plan drawn up by Mr Cyrus Vance, representing the United Nations, and Lord Owen, the European Community's representative, for supposedly failing to guarantee the Bosnian Muslims' rights, President Bill Clinton is due to announce the US's own proposals this week.

However, the mediators believe there is now much more common ground between them and the US than at first appeared. They are particularly relieved by indications that Washington appears to have abandoned any idea of direct military intervention in Bosnia and has come round to a negotiated solution, albeit one that could be backed up by force if necessary. The US policy rethink was "going in an encouraging direction", a British official said yesterday.

One of the main reservations about the Vance-Owen plan expressed in Washington, other than that it "rewards" the Bosnian Serbs for their policy of ethnic cleansing, is that even if it is signed by all the warring parties, there are not sufficient guarantees that it will be properly implemented.

That reservation has been taken on board by the mediators, who would welcome suggestions from the US on how the implementation of the plan, particularly the control of heavy weapons, could be

given more teeth. In his talks with the mediators over the week-end, Mr Haris Silajdzic, the Bosnian Moslem foreign minister, again underlined the need for an effective weapons control system.

Washington now appears to favour a negotiated solution. Robert Manthner in New York and Quentin Peel in Munich report

Among the proposals under discussion, both at the UN in New York and in Washington, are the use of air power to destroy artillery and other heavy weapons that any of the warring parties refuse to place under UN supervision. Such operations could be organised by Nato's air command, although formally under the UN umbrella. It is also clear that, if the US plan is to be taken seriously, it would have to be backed up by the promise of ground troops to help in the peacekeeping and peace enforcement operations.

One of the main criticisms of US policy on the Bosnian conflict voiced at the UN is that it has been big on words and short on concrete contributions to peacekeeping operations.

The use of Nato as a surrogate for the UN would be designed to meet traditional American objections to placing US troops under UN command.

Mr Les Aspin, US secretary of defence, confirmed yesterday at the annual Munich security conference in Germany

that the US believed Nato had a role to play. "Europe and the alliance are not secure if we fail to bring the full force of our influence to bear in contributing to a restoration of peace," he said. Another proposal reportedly being discussed is an international tribunal to try war crimes in the former Yugoslavia, a move which would be welcomed by the mediators.

When Lord Owen first made such a proposal at the meeting of the enlarged steering committee of the Yugoslav peace conference in Geneva last December, none of the 32 foreign ministers present formally endorsed it.

Before submitting their plan to the Security Council today, the mediators attempted to persuade, without success, one or two of the warring parties to give up to the Bosnian Moslems some of the territory allocated to them under the plan to divide the country into 10 semi-autonomous provinces. The Moslems, for their part, continued to reject the proposed map, in the knowledge that they could count on the US administration's support.

In anticipation of the announcement by the US of its proposals for a Bosnian peace settlement, the Security Council's meeting today will take the form of informal consultations. Apart from the US, all other permanent members of the Council (Russia, China, Britain and France) support the Vance-Owen plan. But among the non-permanent members, three Islamic states, Pakistan, Morocco and Djibouti, are opposed.



A Sarajevo Bosnian mourns his wife, killed in shelling three days ago

Greek Cypriots go to polls

By Kerin Hope in Nicosia

GREEK Cypriots voted yesterday in the first round of a presidential election that amounts to a referendum on United Nations proposals for reunifying the Greek and Turkish communities on Cyprus. But with none of the candidates likely to win an outright majority, the election will be decided next Sunday in a second ballot between the two front runners.

Mr George Vassiliou, the independent who helped negotiate the UN 'set of ideas', confronts a strong challenge from

Mr Glafcos Clerides, a veteran right-wing political leader. Mr Clerides distanced himself from the UN discussions in the run-up to the elections, arguing that the proposals would prove unworkable in practice.

However, Mr Vassiliou, running as an independent with support from the island's still powerful Communist party, denies having given away too much at the UN.

The third contender, Mr Paschalas Paschalides, a political newcomer backed both by the Socialist and Centre parties as well as the influential Orthodox church, trails well behind

in the opinion polls. He denounces the "set of ideas" as banding too much to the Turkish Cypriots.

The proposals follow earlier UN plans for reunifying Cyprus as a federated state with Greeks and Turks living in separate zones. But the Greek Cypriots have two main fears: that they would not be able to secure the return of all Greek-owned property in the Turkish zone in the north of the island, occupied in 1974 by Turkish troops; and that the Turkish Cypriot minority would be able to block the political process in a federated system.

Joblessness rising in EC

By Emma Tucker, Economics Staff

UNEMPLOYMENT has risen in most regions of Europe, but the most striking increases have been in areas of Spain and southern England.

Eurostat, the European Community's statistical office, said rising unemployment in Spain, Greece, Ireland and the UK were the main forces behind the overall rise in EC unemployment.

The figures, which measure the increase in unemployment in the year to April 1992, take no account of the recent grave

deterioration in employment levels across the Community.

Unemployment in the EC rose from 8.5 per cent in April 1991 to 9.4 per cent in April 1992. The areas worst affected were Campania, Basilicata and Sicily in southern Italy and Andalucia, Extremadura, Ceuta y Melilla and the Canary Islands in Spain. In these regions the jobless total was more than 20 per cent.

It was below 5 per cent in southern Germany, parts of northern Italy - Lombardia, Trentino-Alto Adige, Veneto and Emilia Romagna - and Portugal. Luxembourg

recorded the lowest rate of unemployment.

For the community as a whole, female unemployment rose by 11.5 per cent, compared with 8 per cent for men. But female unemployment was lower than the male rate in Hamburg, and every part of the UK other than the North of Scotland.

Regional differences were most marked for the under-25s. In some regions of Germany the rate was 2-3 per cent, while in many Spanish and Italian regions it was over 30 per cent.

The figures came from the EC Labour Force Survey.

Italy reduces banks' reserve requirements

By Helga Simonian in Milan

THE Italian government has lowered the proportion of funds commercial banks have to deposit with the Bank of Italy, to try to reduce the country's high borrowing costs.

However, the decision to cut obligatory reserve requirements was greeted cautiously by bankers at the weekend, amid warnings that interest rates would not come down immediately.

The move lowers to an average 17.5 per cent from 22.5 per cent the proportion of deposits and short-term certificates of deposit commercial banks have to place with the central bank. The reserve requirement is one of the highest in the western world, and has often been blamed for contributing to Italy's high interest rates and low bank profits.

The move, long sought by bankers, follows last week's 0.5 percentage point cut to 11.5 per cent in the Bank of Italy's discount rate, and is a further response to growing recessionary pressures in the economy. As unemployment rises, industrialists have been demanding lower interest rates to stop output being stifled. The decision to cut reserve requirements, under discussion for some time, follows a similar move by Germany last month.

The cut in the reserve requirement will create about L15,000bn (\$2.7bn) in additional liquidity for commercial banks. A further L5,000bn should be freed by mid-March as a result of a reduction to 10 per cent from 22.5 per cent in the proportion of funds which banks raise from certificates of deposit of over 18 months' maturity and place with the Bank of Italy.

However, Mr Tarciso Bianchi, the chairman of the Italian Bankers' Association, warned that no cut in lending rates would take place for some weeks. Other bankers, who have cut lending rates by between 0.5 and 1 point in response to the discount rate reduction, said their room for manoeuvre was restricted by the falling growth rates for deposits and by the Bank of Italy's decision to cut by half a point the interest rates its pays on the reserve placed with it.

Madrid hints at fall in interest rates this week

By Peter Bruce in Madrid

THE Spanish government has hinted that official interest rates in the country may fall in the next few days following the reduction in German interest rates last week.

Mr Carlos Solchaga, finance minister, said at the weekend that while it was up to the Bank of Spain to decide whether to trim its official intervention rate from 13.5 per cent this week, a sharp fall in Spanish interbank rates after the German cuts meant the market was already discounting a Spanish cut.

The government, which in this election year is under pressure to stimulate an economic recovery, would welcome any help from the Bank of Spain.

Mr Solchaga announced at the weekend that the economy had grown just 1.2 per cent last year. The minister believed that, at best, gross domestic product will grow 1 per cent in 1993.

Mr Solchaga said unemployment had risen from 16.3 per cent to 18.2 per cent last year, badly missing the target contained in Spain's plan to converge its economy with leading countries of the European Community. The plan had aimed at GDP growth of 3 per cent for 1992.

Adding further evidence to fears that Spain may actually have entered a recession in the last few months of 1992, Mr Solchaga said fixed capital formation had fallen 2.7 per cent for the year, rather than rising 3.2 per cent as initially forecast. Fixed capital formation fell rapidly in the second half of 1992, by 4.1 per cent.

Despite triumphant slumping from political critics, however, the government believes it has a real chance of ending this year with a recovery under way. Economic stagnation and the early implementation of tax increases in 1992 should hold prices well in check this year, making significant interest rate cuts possible.

The government has also taken some heart from figures showing it managed to hold the general government deficit to 4.4 per cent of

GDP since April 1990, down from 5.4 per cent in 1989.

Tom Burns on conservative opposition leader Jose Maria Aznar

Spain's new generation seeks power

CONSERVATIVE opposition leader, Mr Jose Maria Aznar, 39, dismisses Socialist Prime Minister Mr Felipe Gonzalez, 50 next month, as an old man.

"It is my generation's turn," says Mr Aznar, who was re-elected leader of the opposition Partido Popular yesterday at its keynote national convention in Madrid on Friday.

Months ago such remarks by the slightly built Mr Aznar, who will lead his party into elections before the year is out, prompted derision. It was unthinkable that the personable Mr Gonzalez, in power since 1982 and a European statesman of stature, could be challenged by the likes of him.

But with the economy stagnating and the ruling Socialists buffeted by corruption scandals and divided internally, Spanish voters are less enthusiastic about Mr Gonzalez than they were.

The latest opinion poll puts Mr Aznar's party just 3.5 points behind the Socialists, with 32 per cent of the vote against 36.7 per cent. In the 1989 elections, the PP trailed the Socialists by 14 points.

Mr Aznar, who was led by the PP since April 1990, says that the weekend's congress in

Madrid will mark the "transformation of the centre-right in Spain".

In less than three years the patriarchs of the Spanish right, most of whom shared uncomfortable Francoist backgrounds, have been pensioned off, and Mr Aznar runs the PP with a circle of loyalists in their 30s.

Mr Aznar has jettisoned the paternalism and the liking for state intervention which marked the Franco period and which formed the basis of conservative thinking when democracy returned.

Mr Aznar says his party has undergone an "ideological renovation" and been brought round to market-driven economics. He believes Spain's centre-right has fashioned a modern programme for change and market-oriented policies will help pull the economy out of recession.

The 2,800 party delegates will this weekend endorse policy calling for deregulation and privatisation. Previous conservative electioneering was largely confined to calls for law and order and to warnings that national unity was threatened by separatists.

The PP's emphasis on the economy and its pledges to reduce interest rates comes at a time when lay-offs and receiverships dominate the news. Mr Aznar, a tax inspector by profession, also promising a tax freeze before an overhaul of the taxation system, with changes to capital gains tax and death duties among others.

Once seen as the representatives of the old order and encased in nostalgia, the conservatives under Mr Aznar are bidding to take the banner of change and modernity from the Socialists.

"People are feeling very low and disillusioned, they are calling out for something different."

charges that the Socialists are backed by the rural areas, by those with little access to information and by those dependent on the state such as pensioners, the unemployed and public-sector workers.

"The socialists cannot modernise Spain with that sort of constituency."

General elections are not likely until October, but Mr Aznar has been campaigning for months. "With every trip I become more convinced that Spain is on the threshold of an important change."

"People are feeling very low and disillusioned, they are calling out for something different."

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More cautious approach by new EC environment commissioner

By Browne Maddox
in London and
David Gardner in Brussels

for nuclear power, which does not emit carbon dioxide, along with greater use of natural gas.

He acknowledges some of the problems of enforcing the 200-odd environmental directives enthusiastically passed by Brussels in the past two decades. The new standards on drinking and bathing water are proving particularly expensive for some countries to meet. UK water companies say that around half of their present \$45bn (\$85bn) investment programme is prompted by the EC rules.

To help poorer countries comply he wants to turn to the new cohesion fund created by the Maastricht treaty, intended to help Spain, Ireland, Portugal and Greece to fill in missing "links" in European transport networks and to meet EC environmental standards. However, those countries have so far shown more interest in using the money to build roads - a further environmental headache, as transport emissions are already the fastest growing type of air pollution.

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Hong Kong attacks EC on dumping

By David Dodwell

A EUROPEAN Community investigation into alleged dumping by Hong Kong computer disc manufacturers cannot be substantiated, and should be terminated, argues a Hong Kong government study submitted to the EC today.

The Hong Kong challenge comes at a time of mounting concern over a "contagion" of dumping actions as companies pressed by recession, and lacking protection behind high tariff walls, see anti-dumping laws as powerful weapons against foreign competitors.

Recent EC dumping actions against East European steelmakers, and US actions against steel imports and threatened actions against vehicle imports, have raised dumping laws as powerful weapons in international trade conflicts.

The Hong Kong study challenges the use of costs in Japan and China to "construct" the costs of Hong Kong manufacturers. It says that, by using this data but varying the selection, results could show anything from a dumping margin of 86 per cent and overpricing of 30 per cent.

It complains that the investigation has had a "severe harassment effect on trade," cutting exports which peaked at HK\$1.66m (\$25.5m) in 1991 to about HK\$1.20m last year. In contrast, EC output of diskettes has grown 11-fold, from 5.4m units in 1987 to 74.4m units in 1991.

There is no evidence that European diskette makers have been in any way injured by Hong Kong imports, and that Diskma is not representative of European industry, accounting for 38 per cent of EC output.

The Diskma complaint was brought by Beltdisk and Computer Support, both from Italy, Boede of Germany, Rhone-Poulenc of France and Sentinel of Belgium.

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Expectant hush in barrier-free Community

Information is awaited on its progress, writes Andrew Hill

IT is just over a month since the European Community abolished most of its internal barriers to free movement of goods, people, capital and services, and the single market is quiet - too quiet. "At the moment it is a kingdom of silence, but there will come a point when we will be overwhelmed by good or maybe bad news," said Mr Vanni d'Archirafi, the new internal market commissioner, last week.

Mr Vanni d'Archirafi meets EC internal market ministers today in Brussels, for the first time since the Community passed its January 1 deadline for a barrier-free Europe. Everyone will be asking each other the same question: how is it going? In theory, the proposed legislative work is almost done. Of the 282 measures in the original 1985 single market programme, 18 have not been agreed. As at the end of last month, member states had transferred an average of 72 per cent of the adopted measures into national law.

In practice, it is difficult to tell how the market is working. Specific complaints - particularly about continuing passport checks at internal borders - have been notified to Brussels.

But national officials responsible for the single market had their first "consultative" meeting last Tuesday and concluded there was no evidence that free circulation of goods, services and capital was being impeded.

That said, Mr Vanni d'Archirafi is eager to dispel the impression that Brussels will be pursuing a hands-off policy towards the single market during the first half of this year.

Mr Vanni d'Archirafi, 61, a former senior Italian diplomat, was clearly taken aback by reaction to his first press conference last month, when he suggested there should be an "armistice or truce" on the single market.

His comments gave the impression there would be a three or four-month "grace period" in which the Commission would turn a blind eye to infringements of the market's new rules, and even ignore governments which dragged their feet on implementation of single market directives.

As such, the new commissioner's stance was roundly criticised by the European business community, which is relying on the Commission to ensure that governments transpose EC directives into national law and enforce them.

But as Mr Vanni d'Archirafi explained last week, this was not the signal he wanted to send at all. "As far as transportation is concerned there will be no mercy," he said.

The commissioner says the first months of the market will be spent gathering information, and preparing what he

describes as a "master plan" for enacting some of last year's Sutherland committee recommendations on how to make the single market work.

The real test will come when genuine cross-border complaints start to feed back through the Community network. Mr Peter Sutherland, the former commissioner who headed the committee on implementation of the market, has warned that member states may try to abuse the principle of subsidiarity, by claiming that in certain areas of the single market Brussels is tinkering with the responsibilities of national governments.

But Mr Vanni d'Archirafi says Brussels will have no hesitation in following up abuse of market rules. "The Commission has to be guardian of the construction of the single market" - and here I'm referring



Vanni d'Archirafi: talks today

to transposition of directives in particular," he says. "The goal is not to be deliberately soft or strict; the goal is to make sure the single market works."

National representatives are already trying to consolidate a network of contact points to help people transmit difficulties with the new area of free movement to the relevant authorities.

Only when it comes to passport checks is the new commissioner likely to take a more cautious line. Mr Vanni d'Archirafi says he is sympathetic to the problems all member states now have with lifting controls on travellers within the EC, especially at airports.

He points out that architects of the single market never forecast the increase in immigration from eastern Europe when, in 1985 and 1986, they drafted legislation to abolish passport checks at internal borders by January 1 1993.

Mr Vanni d'Archirafi wants to avoid confrontation with member states, but he also wants to persuade them to meet "deadlines" of the end of June for the abolition of all controls on internal land borders, and the end of December for ports and airports. As for the intransigence of Britain, which disputes the Commission's interpretation of the law and wants to retain passport checks, Mr Vanni d'Archirafi is reluctant to inflame the situation.

"I will try not to let the division [between the UK and continental member states] become greater," he says.

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Japan ready to come out fighting

Michiyo Nakamoto and Charles Leadbeater on Tokyo's attitude to its trade surplus

JAPAN is braced for another potentially grim season of trade friction with the US. But this time there will be a difference: Japan seems set to come out fighting.

There is a growing feeling among senior Japanese trade officials that the issue of Japan's trade surplus with the US needs a fundamentally different approach. It is an approach which could well be at odds with that of the Clinton administration.

The US and Japan have a long history of trade talks to draw lessons from - from the initial measures to open the Japanese market to leather and tobacco imports in the late 1970s to the elaborate Structural Impediments Initiative in the late 1980s.

The lesson drawn by some senior officials in the Clinton administration, such as Ms Laura Tyson, the chairwoman of the Council of Economic Advisors, is that there should be a renewed drive to open up specific Japanese industries to competition. The Japanese would talk, but with little enthusiasm. Mr Okamatsu said: "We completely reject that sort of approach to set some market share. We do not want to proceed down that road." He is careful not to label the new Clinton administration "protectionist". The imposition of US anti-dumping duties on steel imports, he says, was a procedure rather than a sign of US policy thinking. With only a handful of key US posts filled, it was too early to tell what the administration's approach will be.

Nevertheless, as protection-

demand for imports and the US

Clinton administration, and with legislation before Congress to raise import duties on minivans and revive the Super 301 trade sanctions, Mr Okamatsu admits: "Right now we have great concerns about the new administration in the US."

The US's response to such measures would be more assertive than in the past, Mr Okamatsu indicated. If Super 301 was invoked to impose unilateral sanctions against Japan

ist pressures mount on the Clinton administration, and with legislation before Congress to raise import duties on minivans and revive the Super 301 trade sanctions, Mr Okamatsu admits: "Right now we have great concerns about the new administration in the US."

The US's response to such measures would be more assertive than in the past, Mr Okamatsu indicated. If Super 301 was invoked to impose unilateral sanctions against Japan

more vigorously.

• The government is planning to ease the recycling of Japan's export earnings through higher overseas development aid and support for investment overseas by Japanese companies. The target will be more than \$50bn over the next five years.

• Persuade the US to address its macro-economic position, particularly its fiscal deficit.

• "We have asked the US, via the SII talks, to change the fiscal position." Mr Okamatsu said.

'Right now we have great concerns about the new administration in the US' - senior Japanese trade policy official

Japan's exports to the US. Japan would retaliate. Japan would first seek a Gatt ruling on the Super 301 provisions and, if Gatt ruled in its favour, would withdraw tariff and tax concessions to US imports.

As an alternative, Japan will propose a primarily macro-economic approach, with four main components:

• Later this year the Japanese government will introduce an emergency spending package to stimulate the economy and boost imports.

• Japan will help foreign businesses to promote imports

"But the situation is getting worse and worse, and so it is impossible to affect the trade imbalance."

He adds: "Resolution of the trade issue should be through mutual efforts." Although Mr Okamatsu is too polite to say so outright, the underlying message is that, so far, it has been a one-sided affair.

Certainly, US-Japan trade relations have appeared to consist primarily of fire-fighting exercises. "The Japanese government is tired of asking the same things from the US that it has been asking for three or

four years. In that sense we want a new approach," Mr Okamatsu says. To break the sense of deadlock, Japan was likely to suggest that the long-running SII talks should be revamped. "They became much more detailed than we expected," he says. "We wanted them to focus over larger structural issues."

Mr Okamatsu favours setting up a bi-partisan panel of experts to address the trade imbalance. Only if that were to conclude that importers into Japan faced obstacles in specific sectors would there be a case for more detailed talks.

Japan also wants its talks with the US on the bilateral trade relationship to take place in the context of discussions on global issues such as measures to stimulate the world economy.

It may be wishful thinking for the Japanese to hope the US will adopt the kind of approach Tokyo's new found assertiveness over trade policy is certainly an attempt to influence the shaping of the Clinton administration's policy. But it could be more than simply a signal. If the US does propose an industry-by-industry approach to trade talks, this could be met with a much firmer response than before.

Belgium opts for federal state

BELGIUM'S parliament has approved wide-ranging reforms to transform the country into a federal state and devolve more powers to its regions, writes Andrew Hill in Brussels.

But the vote - a majority of only two - is unlikely to end the acrimonious debate about whether constitutional reform heralds a split between Flemish-speaking Flanders and francophone Wallonia. The vote rewrites the first article of the constitution for the first time since Belgian independence in 1830. Subject to approval in the upper parliamentary chamber, it now reads: "Belgium is a federal state."

The package of reforms, many of which still have to be approved, will devolve responsibility for agriculture and foreign trade to the regions, which include Brussels.

Mr Jean-Luc Dehaene, Belgium's prime minister and a Flemish Christian Democrat, denied that a positive vote would precipitate the disintegration of Belgium. "I say clearly that this reform of the state does not lead to separation but is truly based on federalism," he said.



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NEWS: INTERNATIONAL

Chung faces charges over election funds

By John Burton in Seoul

MR Chung Ju-yung, founder of the Hyundai business group, has been indicted on charges of illegal campaign funding and other alleged violations connected with his failed candidacy in last December's South Korean presidential election.

The indictment could force Mr Chung to leave politics if he is convicted, and may weaken or dissolve the United People's party (UPP), the opposition group he established one year ago today.

Prosecutors have conducted a highly-publicised investigation of Mr Chung's election activities in what is considered a government versus the nation's large conglomerates against direct involvement in politics.

The 77-year-old Mr Chung is the first Korean industrial leader to enter politics and challenge the government's tight control over business.

The indictment is the culmination of an 18-month feud between the government and Mr Chung over his political party.

Mr Chung's presidential campaign is alleged to have illegally received more than

Won 50bn (\$42.7m) from Hyundai Heavy Industries (HHI), the group's shipbuilding unit.

The government began investigating Mr Chung shortly before the presidential election on December 19, and the allegation contributed to his poor electoral performance, in which he finished third to Mr Kim Young-sam of the ruling Democratic Liberal party.

Mr Chung is also charged with forcing Hyundai executives to work for the UPP and making slanderous statements against Mr Kim. He was also accused of beginning his campaign before the official period - campaigning is not permitted until 28 days before the election.

Meanwhile, prosecutors are investigating whether HHI has also bribed government officials and bank executives.

Both the UPP and the main opposition Democratic party charge that the government investigation against Mr Chung is biased as prosecutors are ignoring complaints about malpractices by the ruling party.

The indictment coincides with growing dissension within the UPP caused by the party's poor showing.

Bhutto's husband bailed

MR Asif Ali Zardari, the husband of Pakistan's opposition leader Ms Benazir Bhutto, has been released on bail after spending over two years in prison for charges including aiding an attempted kidnap, writes Farhan Bokhari in Lahore.

Mr Zardari's release is widely viewed as part of an opposition-government rapprochement in Pakistan, although both sides deny such moves.

Other recent indications

included a government-backed nomination for Ms Bhutto to chair the parliamentary committee on foreign relations.

Less than three months ago, Ms Bhutto led a public campaign to remove prime minister Mr Nawaz Sharif's government on allegations of corruption.

Although she failed, many politicians conceded that Mr Sharif's effort to liberalise the economy was suffering from an image of a politically unstable country.

France returns to Indochina stage

Mitterrand's visit is aimed at restarting and opening up the Vietnamese economy

PRESIDENT François Mitterrand plans to combine business in Vietnam and Cambodia during a five-day trip which will, according to his spokesman, mark France's "return to the Indochina stage". Mr Mitterrand will tomorrow arrive in Hanoi for the first visit by a French president, and the first by a western head of state, to a united Vietnam.

Perhaps the most eye-catching occasion of his trip will be Wednesday's visit to Dien Bien Phu, where French forces are now back to help the United Nations keep peace in neighbouring Cambodia - surrendered to the Vietnamese after a long battle in 1954. The visit to Dien Bien Phu threatened to raise tricky protocol issues when it appeared that Mr Mitterrand's hosts envisaged the French president paying homage to a Vietnamese war memorial there.

Such an action would have been hacked in France, and the Elysée said it was made clear that Mr Mitterrand's motive in visiting the battlefield is historical and apolitical. In any case, the president is unveiling a memorial to the French veterans of Indochina.

Vietnam's communist government, cast adrift by Moscow after the collapse of the Soviet Union, is anxious to win new allies in

economy", according to his spokesman, Mr Jean Mustilli. France is already the third largest investor in Vietnam after Taiwan and Hong Kong.

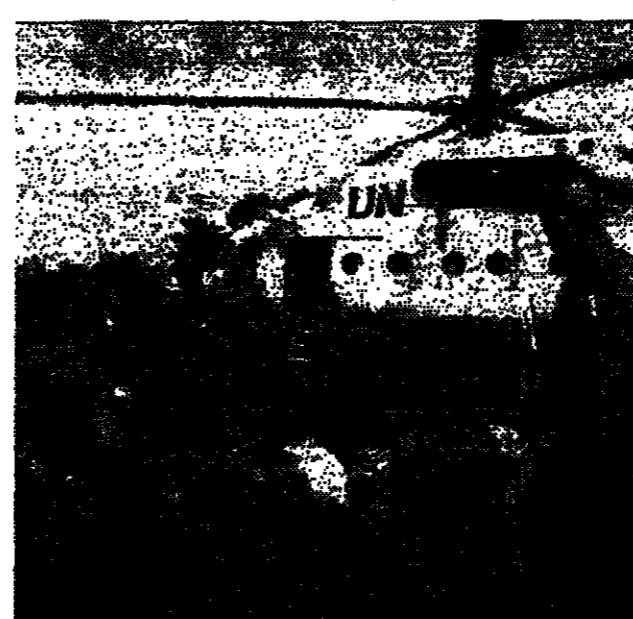
Paris' intention to increase economic links will be underlined by the presence of Mr Serge Tchuruk, president of the Total oil company, and

It will be the first visit by a western head of state to a united Vietnam. David Buchan in Paris and Victor Mallet in Bangkok report

other French businessmen and bankers. Last week EMC, a French mining and chemical company, said it had won permission to build a \$5m (£5.2m) cargo terminal on the Thi Vai river near Ho Chi Minh City.

France rapidly increased bilateral grants to Vietnam to FF185m (£22.8m) last year, according to Mr Mustilli, who also stressed Paris' support for Vietnam's re-entry into the IMF. France would continue to press the US to be "more realistic" and lift its veto on Vietnam's IMF application.

Vietnam and Cambodia, with no illusions about France's international influence, are much less sentimental about the legacy of French colonialism in Indochina.



France, active in United Nations efforts in Cambodia, is seeking to extend its Indochinese economic ties

tent in the UN force and by attempting to sort out the confusion over a French-backed plan to have Prince Norodom Sihanouk elected president.

Prince Sihanouk, supported by France and Russia, wanted to become president before a UN-organised general election in May, ostensibly so that he could bring stability to Cambodia and mediate between the rival factions while a new constitution was prepared.

The US, Britain and Australia at first opposed a presidential election, arguing it was not mentioned in the comprehensive Paris peace accords of 1991 and could give Prince Sihanouk too much power when they reluctantly agreed. Prince Sihanouk suggested he might not want to stand at all.

French officials, accusing their western colleagues of lacking the necessary subtlety to deal with the complexities of Cambodian politics, are still backing the prince. "For France, Prince Sihanouk is the best [presidential] candidate, the man most likely to unite Cambodians and prepare a future coalition government," the Elysée official said. France co-chairs with Japan an international committee to mobilise aid to Cambodia, and on a bilateral basis gave FF63m (£7.8m) in aid last year.

Israeli anxiety at rising casualties

By Hugh Carnegy in Jerusalem

SEVEN Palestinians were shot dead and more than 70 wounded in the Israeli occupied territories at the weekend, the latest convulsion in a spate of violence that has undermined efforts to regenerate Middle East peace talks.

Left-wing ministers in the Labour-led coalition yesterday expressed concern over a sharp rise in casualties in the West Bank and Gaza Strip. Six people were shot dead by troops in Gaza on Friday and Saturday, three when a carload of armed men was intercepted and three in protests that followed.

One Palestinian was killed in Jerusalem last night. They brought to 79 the number of Palestinians killed since the beginning of October last year and 38 since the explosion of more than 400 alleged Islamic militants in mid-December.

The figures include 10 children under the age of 15. Thirty-three Israelis have died in the same period.

Palestinian leaders have refused to accept a US-brokered Israeli compromise allowing 101 of the deportees to return as sufficient for resumption of peace talks.

They are demanding the return of all deportees and an end to deportations. Mr Yitzhak Rabin, the prime minister, reiterated yesterday that Israel would retain the use of expulsions "in case of extraordinary situations". The army brought five ill deportees back to Israel yesterday from a Lebanese hospital.

• Two Palestinian reporters working for Reuters were arrested by Israeli soldiers in Gaza yesterday while covering unrest.

Officials said the two, repeatedly arrested in the past, were suspected of incitement, but their colleagues alleged harassment.

Malaysia broadens markets

By Alex Nicoll, Asia Editor

MALAYSIAN investment in China totalled about M\$26bn (£5.26m) last year as industry sought to broaden its markets and reduce dependence on the US, Europe and Japan, Mr Anwar Ibrahim, Malaysia's finance minister, said at a news conference.

He said in London he was not concerned that a substantial flow of investment from China might undermine investment in Malaysia's development. Falling domestic investment was the result of a strategy to expand into new markets, including China, Vietnam

and Africa. Mr Anwar said: "I don't think this is a source of concern or major worry. Is it being done at the expense of investment domestically? The answer is no. Does it actually affect in a small way investments locally? Yes. But we have not taken any measures to curb or discourage investments overseas."

In common with Chinese communities in other Asian countries, ethnic Chinese companies and businessmen are looking to participate in the rapid growth of China's economy.

"We encourage this trend.

We want penetration into new markets. We want to continue to have effective trading arrangements with China," Mr Anwar said. China was not competing for the type of investment which Malaysia was now seeking, Mr Anwar said.

Mr Anwar said that he hoped to bring down inflation this year to 4 per cent from 4.7 per cent last year, and that he would be comfortable with 7 per cent economic growth as this would help to contain inflation. But spending on infrastructure could push growth nearer to recent levels of 8 to 9 per cent.

US oil group in Yemen warned of risk to staff

By Mark Nicholson in Cairo and Eric Watkins in Sanaa

A SPATE of kidnaps and hijacks in Yemen has prompted the oil minister to ask the biggest foreign oil company in the country to close down operations for the safety of its foreign staff.

Mr Saleh Abu Bakr bin Hussain told executives of Hunt Oil, the US oil group which pumps 170,000 barrels a day of Yemen's 200,000 b/d output, that increasing lawlessness among some Yemeni tribes meant he could no longer guarantee the safety of its 300 expatriate employees.

The oil minister's request follows an outbreak of gunpoint hold-ups of expatriates in Sanaa, the Yemeni capital, the kidnapping and release of a Japanese expatriate and the abduction on January 24 of Mr Mike Schmitz, a Canadian employee of Sterling Air Services.

However Hunt Oil said it would continue operating.

Mr Schmitz is still being held by a Yemeni tribe, apparently as a bargaining chip in a land dispute with the government.

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INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE														UNITED KINGDOM				UNITED KINGDOM				UNITED KINGDOM			
UNITED STATES				JAPAN				GERMANY				FRANCE				ITALY				UNITED KINGDOM					
Narrow Money	Broad Money	Short Interest Rate	Long Interest Rate	Narrow Money	Broad Money	Short Interest Rate	Long Interest Rate	Narrow Money	Broad Money	Short Interest Rate	Long Interest Rate	Narrow Money	Broad Money	Short Interest Rate	Long Interest Rate	Narrow Money	Broad Money	Short Interest Rate	Long Interest Rate	Narrow Money	Broad Money	Short Interest Rate	Long Interest Rate	Equity Market Yield	
1985	9.0	8.3	9.00	10.25	5.0	8.4	6.62	6.51	n.a.	4.3	7.4	6.94	n.a.	6.2	7.4	10.03	11.74	n.a.	13.71	n.a.	13.71	12.00	11.03	11.03	
1986	13.5	9.3	9.49	7.67	9.3	4.3	8.5	5.12	5.35	0.84	100	8.2	4.64	5.90	1.79	8.5	6.7	7.75	8.7	2.65	10.5	10.2	11.47	4.25	
1987	16.5	6.6	8.22	8.39	3.12	10.5	4.45	4.64	0.65	100	7.3	4.03	6.04	2.21	10.1	10.0	6.65	6.46	2.5	10.4	9.8	11.32	4.20		
1988	4.3	5.2	7.85	8.84	3.61	8.4	11.2	4.43	4.77	0.74	9.7	6.4	4.24	6.45	2.61	4.0	8.8	7.94	9.08	3.69	7.8	6.9	11.24	10.54	
1989	1.0	3.9	8.99	8.49	3.43	6.3	5.31	5.22	0.49	6.3	5.7	7.11	6.94	2.22	8.0	9.5	9.33	8.79	2.88	7.1	8.2	12.41	11.81		
1990	3.7	5.3	8.08	8.54	3.60	2.6	11.7	7.02	8.91	0.65	4.5	4.5	8.49	2.11	3.8	9.0	10.32	9.92	3.19	9.3	9.1	11.98	11.07		
1991	5.8	3.3	5.87	7.85	3.21	5.2	3.6	7.21	8.37	0.75	5.1	5.8	9.25	8.44	2.38	4.6	2.7	9.82	9.03	3.58	7.3	8.0	13.83	13.20	
1992	12.4	2.1	7.95	7.00	2.94	4.6	0.6	4.28	5.25	1.00	7.1	8.3	9.52	7.77	2.45	10.7	8.5	8.57	3.59	6.8	7.5	13.86	13.29		
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Israeli
anxiety
at rising
casualties

FINANCIAL TIMES MONDAY FEBRUARY 8 1993

NEWS: UK

Labour leader signals radical policy changes

By Ivo Darnay,
Political Correspondent

MR JOHN SMITH, leader of the opposition Labour party, yesterday cleared the ground for Labour's objectives to be reworked by projecting the party as a non-ideological champion of ordinary citizens' interests.

In a keynote speech to Labour's local government conference at Bournemouth on the south coast, Mr Smith avoided a confrontation with the party's trade union elite. At the same time he signalled that policy dogmas such as state ownership and redistributive taxation were no longer central to its aims.

"What we need is a new political approach for a new political era. A new politics that puts people first, that rejects dogma and embraces practical, common-sense solutions," he said.

Senior party officials said Mr Smith's 37-minute address was intended to be the springboard for a wide-ranging assault on long-established "shibboleths" that will begin in a full-day shadow cabinet meeting in London next Monday. It will be followed by as many as seven further addresses by Mr Smith before the end of May.

His goal is to capture the political centre-ground by portraying Labour as the advocate of "pragmatic and practical"

change and the Conservatives as the party of entrenched elites and vested interests.

Mr Gordon Brown, the shadow chancellor, will press home the attack in a speech on vested interests this week. Later this month he is due to flesh out Mr Smith's pledge of a "framework for investment". This is intended to use regulation to improve competition, set standards and enforce workplace rights as a substitute for state ownership.

Throughout his speech, Mr Smith avoided references to socialism and equality. Instead he emphasised government's duty to devise a long-term strategy to invest in skills and training as "the building blocks for individual and national prosperity".

He promised to provide an "infrastructure of opportunity" to allow people to raise their earning power. "Our task is to stand again and again for the frustrated ambitions of the majority of our people."

His frequent references to the need for change will be taken as a tacit endorsement of Labour's "moderniser" faction at the expense of party traditionalists. Earlier yesterday, Mr John Edmonds, influential leader of the GMB general union, appeared to endorse the strategy by welcoming the "age of ambition" as representing the decent demands of ordinary people. However, Mr



John Smith: his goal is to capture the political centre-ground

Tony Benn, the veteran Labour MP, later derided Mr Smith's approach as "the repudiation of socialism".

Several commentators detected close parallels between Mr Smith's rhetoric and that of President Bill Clinton in last year's US election campaign.

In one passage in his speech, the Labour leader appeared to offer a critique of past party policy as a "failure of dogma". He said: "The political debate

in Britain has been bedevilled by too long by simplistic argument and false choices. The truth is that we need both dynamic markets and active government."

Endorsing a Bill of Rights, a Freedom of Information Act, and further consumer protection measures, he said the goal of democratic socialism was a "radical theory of citizenship in which access by all to the power of knowledge is the foundation of liberty".

Cut-price tunnel rail link to be considered

By Richard Tomkins,
Transport Correspondent

MINISTERS have ordered British Rail to consider a cut-price option for building the long-delayed Channel tunnel rail link that could cut the cost from £45bn to less than £2bn.

If adopted, the option would mean abandoning plans for a new terminal at London King's Cross and will seal the fate of the £3.4bn King's Cross redevelopment project - the biggest inner city regeneration project in Europe.

It would also mean bringing the trains into London along the surface-level north London line which cuts a swathe through the residential areas of Hackney, Dalston, Canonbury and Islington.

Transport ministers have been considering the latest options for building the 65-mile railway line between London and the Channel tunnel since they were submitted by BR early last month. BR is believed to have brought the cost of the scheme down from the expected £1.5bn to between £2.5bn and £3bn by designing a route that goes up and down the hills between London and the Channel tunnel instead of through them. This will require more powerful trains to cope with the steeper gradients.

Still to be decided, however, is the acutely controversial issue of how the trains will get through the suburbs of London from Stratford in the east to the proposed international terminal at King's Cross.

Details of the proposed route are expected to be published towards the end of next month, followed by a public consultation. If legislation is introduced this autumn, the line could open in 2000.

Britain in brief

National art collection sale blocked

The National Heritage Department has blocked Treasury approaches about the possibility of selling off the government's art collection, which hangs in UK ministries and British embassies worldwide.

"There was an initial exchange of letters," the heritage department said, "but there are no plans." The collection, built up since the turn of the century, includes works by Walter Sickert, Thomas Gainsborough, Augustus John and

Government staffing rises despite quest to cut costs

By John Willman,
Public Policy Editor

THE progress Mrs Margaret Thatcher made in cutting the number of government employees is being reversed under Mr John Major, prime minister. The number is rising again, despite the search for public expenditure cuts.

There were more than 565,000 government employees in civil servants in April 1992, according to recently released Treasury statistics, an increase of almost 11,500 on the previous year.

The increase was even more marked among clerical government employees, whose numbers rose by more than 14,000.

The number of clerical civil servants has returned to the level of 1984, during a period when the manual civil service had almost halved in size.

Ms Ann Robinson, head of the Policy Unit at the Institute of Directors, said that the fig-

ures reflected the government's failure to get to grips with the size of the public service payroll.

"If the chancellor is going to reduce public spending to curb the budget deficit, he has no alternative but to look at the number of people employed in the public services," she said.

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Industry economists remain pessimistic

By Emma Tucker
and Peter Marsh

THE latest reduction in interest rates and falls in the value of the pound have done little to alleviate pessimism among economists working in industry.

Amid last week's turmoil on the foreign exchanges and arguments over the government's decision to cut base rates to 6 per cent, they remain uncertain about the strength and direction of economic growth.

Mr Richard Freeman, chief economist at ICI, the biggest UK chemicals company, said he has detected no sign of recovery in industry yet. "Exports have picked up a

bit... It is very important that the pound does not rise too much from where it is now as we have got to make sure we maintain our competitiveness."

Mr Valerie Burton, chief economist at the Bass drinks, hotels and leisure group believes that fear of unemployment is still constraining spending.

"Low inflation hasn't really had much of an impact on people. We will be bumping along the bottom for some time although I see a pick up towards the end of the year," she said.

At the Engineering Employers' Federation, Mr Ian Thompson, chief economist, said a rise in confidence may have been registered, but there has

been no corresponding increase in actual business.

"The outlook for exports is mixed. It is good as far as cost competitiveness is concerned, but our European markets are stagnant. I think there is more gain than loss overall, but it is gainfully balanced."

Mr Leslie Gurne, chief economist at the GRN engineering components group, said: "I have been encouraged by the apparent upturn in the car industry and also by the Bundesbank's moves on interest rates. But apart from this the signs about recovery are extremely patchy. Any tax increases in the Budget would be unwise as they would hardly help confidence."

Activity among retailers is

an increasing number of old people, and instead argues that many people stop working at too young an age.

New Vauxhall supply plan

Vauxhall is introducing a new car distribution system intended greatly to reduce stocks held at dealers' premises and cut the total number of vehicles in its supply pipeline by 20 per cent.

When fully implemented by 1995, it is expected to save the company and its dealers "tens of millions of pounds a year", according to Mr Dean Barrett, marketing services director of the General Motors subsidiary.

Until now, more than half of all new Vauxhalls sold were transferred between dealerships to satisfy orders, rather than supplied directly to the dealer by Vauxhall.

From now on, Vauxhall's 535 dealers will draw their cars from a network of five

Virgin to press BA for deal over 'dirty tricks'

By Michael Cassell,
Business Correspondent

BRITISH Airways and Virgin Atlantic are likely today to renew talks in London aimed at striking a peace deal in the wake of BA's "dirty tricks" campaign against its competitor.

Both airlines are anxious to draw a line under the affair and Virgin yesterday maintained pressure for a quick agreement. Virgin said it wanted successful discussions with BA but that it still intended to take action against the airline if a deal was not agreed this week.

Sir Colin Marshall, BA's executive chairman, said that he wanted the talks ended quickly and "the sooner the better".

On Friday, Lord King dismissed suggestions that he had stepped down early as chairman because of the dirty tricks affair. He left the post six months earlier than expected.

Without a deal, Virgin threatens to begin anti-trust action in the US, as well as laying allegations before the European Commission that BA has abused its dominant market position.

In addition, the airline says it might instigate court action under the Data Protection Act or pursue claims of breach of copyright.

In three meetings held so far between the two sides, Virgin has pushed home claims that BA's activities inflicted upon it serious commercial damage running into tens of millions of pounds.

Virgin has not publicly specified its demands, although it is understood to have tabled a series of proposals, ranging from cash compensation, to the use of BA aircraft servicing facilities and a legally binding agreement preventing abuse of computerised reservation information.

The allocation of take-off and landing "slots" at London's Heathrow airport is also thought to be on the agenda.

Although it is understood that some progress towards agreement has been made, there is some surprise in the Virgin camp at the time the talks are taking and it appears determined not to see them drag on beyond this week.

Virgin is represented by Mr Sid Pennington, Virgin Atlantic managing director and Mr Trevor Abbott, financial adviser to Mr Richard Branson, Virgin chairman. Mr Robert Ayling, who on Friday was appointed BA group managing director is representing BA.

If a deal is reached, it is likely that Mr Branson, who is in the United States for part of this week, will return for a meeting with Sir Colin to finalise an agreement.

similarly depressed. "We have seen no sign of economic recovery," said Mr John Randall, finance director of MFI, the furniture retailer. "A lot of people are looking and a lot are inclined to spend, but not quite to the point of putting their hands in their pockets."

He believes people have to feel comfortable about their job prospects and the value of their homes before spending can recover properly.

Mr Barry Scott, head of economics at British Gas was slightly more optimistic: "I remain confident that the lower pound and reduced interest rates will have a powerful effect in helping recovery. But it's difficult to see any discernible sign of this right now."

large storage facilities, each linked to either a Vauxhall manufacturing plant or, in the case of imported vehicles, their port of entry.

Electronics worth £30bn

Britain has the fourth-largest electronics industry in the world, with sales of £30bn a year, says a report published today. Electronics, with electrical engineering, is the country's second-largest manufacturing industry, employing 330,000 people, says the Confederation of British Industry.

Stop smoking!

Hypnotherapy is to be offered to help staff stop smoking at the Asda retail chain headquarters in Leeds, where smoking among the 1,500 employees is to be banned from March 1, except in one top-floor room.

LEGAL NOTICES

In the Master of:
MUTUAL BENEFIT OVERSEAS,
INC., a New Jersey corporation,
TAX ID: 22-2671457,
Debtors-in-Possession.

UNITED STATES BANKRUPTCY COURT
FOR THE DISTRICT OF NEW JERSEY
(Hon. Novalva L. Winfield)
Chapter 11
Case No. 93-20134

Hearing Date: February 11, 1993 1:00 p.m.

NOTICE OF MOTION OF MUTUAL BENEFIT OVERSEAS, INC. ("MBO") FOR AN ORDER PURSUANT TO SECTIONS 105, 362 AND 1121 (d) OF THE BANKRUPTCY CODE, AND RULE 4001 (d) (1) (C) OF THE FEDERAL RULES OF BANKRUPTCY PROCEDURE: (A) AUTHORIZING THE MODIFICATION OF THE EXCLUSIVE PERIOD; (B) DIRECTING MBO TO REGULARLY REPORT TO THE CREDITORS' COMMITTEE ON THE AFFAIRS OF MBO; AND (C) AUTHORIZING RELIEF FROM THE AUTOMATIC STAY AND THE DISTRIBUTION OF CASH COLLATERAL HELD BY TRUSTEE TO THE BONDHOLDERS AND THE TRUSTEE

TO: ALL BONDHOLDERS/CREDITORS OF MUTUAL BENEFIT OVERSEAS, INC.

PLEASE TAKE NOTICE that on January 26, 1993, Mutual Benefit Overseas, Inc., the debtor and debtor-in-possession herein ("MBO" or the "Debtor") commenced in the case of an Order for Relief under Chapter 11 of Title 11 of the United States Code (the "Bankruptcy Code") in the United States Bankruptcy Court for the District of New Jersey (the "Court") and was thereafter confirmed in the operation of its business and in possession of its properties as a debtor-in-possession pursuant to sections 1107 and 1108 of the Bankruptcy Code.

PLEASE TAKE FURTHER NOTICE that on February 11, 1993 at 1:00 p.m. (Eastern Standard Time, New York) or as soon thereafter as counsel may be heard, the Debtor, by and through its attorneys, Stanley & Fisher, P.C., will move before the Honorable Novalva L. Winfield, United States Bankruptcy Judge, the United States Bankruptcy Court, King Federal Courthouse, 50 Walnut Street, Newark, New Jersey 07102, for an Order pursuant to sections 105 and 1121(d) of the Bankruptcy Code and Rule 4001(e)(1)(c) of the Federal Rules of Bankruptcy Procedure: (a) Authorizing the Modification of the Exclusive Period to File a Plan of Reorganization and Solicit Acceptance thereof; (b) Directing MBO to Regularly Report to the Creditors' Committee on the Affairs of MBO; and (c) Authorizing Relief from the Automatic Stay and the Distribution of Cash Collateral Held by the Trustee (the "Motion") in the manner summarized below:

Payment to the Trustee, in an amount not to exceed \$300,000, of unremitted fees and expenses, including the fees and expenses of counsel and any other professionals retained by the Trustee, incurred by the Trustee in connection with its duties under the Bankruptcy Code.

Payment in respect of reimbursement for the payment of fees and expenses of counsel to certain Bondholders incurred in connection with their holding of Bonds and their efforts to bring about a restructuring of MBO for the benefit of all Bondholders as follows:

- To the members of the Ad Hoc Bondholders' Committee in respect of amounts incurred to Kramer, Levin, Naftalis, Neustadt, Koenig & Frankel and Lowenstein, Stadler, Kahn, Fisher & Haynes, in an amount not to exceed \$600,000.
- To Fidelity Management & Research Company in respect of amounts incurred to Well, Gotshal & Manges, in an amount not to exceed \$500,000.
- To the Purchasing Creditors' Council in respect of amounts incurred to Shulman, Appel, Stein, Meagher & Flamm and Crosby, Del Deo, Dolan, Griffinger & Vachas in an amount not to exceed \$100,000.

Payment to the Paying Agents under the Indenture (the "Indenture") in respect of the outstanding Commercial Mortgage-Backed Bonds, Series 1986-1 and MBO (the "Bonds") for the distribution of funds held by the Trustee pursuant to Section 4.03 of the Indenture for the payments otherwise required to be made under the Indenture on February 1, 1993 (the "2/1/93 Funds") in the following manner:

• The interest and sinking fund payments otherwise payable on February 1, 1993 shall not be made except as provided below.

• The holders of 9-3/8 Sinking Fund Bonds due 1996 and the 9-5/8 Sinking Fund Bonds due 1998 (the "Sinking Fund Bonds") shall be paid an amount equal to one-third (1/3) of the interest payment otherwise payable to the holders of such Bonds on February 1, 1993 according to their respective terms.

• The holders of all Bonds (each a "Bondholder") shall be paid, pro rata, according to their respective terms, an amount equal to the balance of the 2/1/93 Funds less (i) the amount disbursed to the holders of Sinking Fund Bonds referred to above, and (ii) a reserve amount of \$

MANAGEMENT

The ping-pong table and arcade-style video game at the centre of General Magic's Silicon Valley offices are reminiscent of the early days at Apple Computer, when Steve Jobs parked his motorbike in the lobby and the foyer was furnished with games and a grand piano.

This young company, which has been a hot topic of computer industry rumour ever since it was formed three years ago, will for the first time discuss its technology today - software for "personal communicators", pocket-sized devices that will enable users to send and receive electronic messages.

So high are expectations for this fledgling that many in the industry believe it has inherited the innovative spirit of Apple Computer, where several of General Magic's managers played roles in the development of the popular Macintosh personal computer.

Indeed, General Magic has much in common with the 1980s generation of Silicon Valley entrepreneurial ventures that created the personal computer and the software programs that have put computers on millions of desktops: the casual style, the young engineers who seem to thrive on working all night, and most importantly a passionate belief that this is a company that is going to "change the world".

Yet General Magic is also strikingly different, notably because of the way it is developing a network of partnerships.

Unlike the fiercely independent spin-offs of the 1970s and 1980s, General Magic is built on alliances with some of the world's largest high-technology manufacturers.

"Ten years ago, we were in our

Maintaining such a complex set of relationships with companies that have different cultures and are competitors has not been easy

20s, and the industry was very different. We never gave a thought to co-operation. We were going to take over the world. We felt so strongly that we were in control of our destiny," recalls Joanna Hoffman, now vice president of marketing at General Magic, who was a principal member of Apple's Macintosh design team.

"Today, the industry is far more complex. There is a web of relationships in which companies co-operate and compete at the same time," she says.

General Magic's partners are

Louise Kehoe looks behind the fanfare accompanying today's launch of a new-style Silicon Valley start-up

Rebels turned diplomats

Apple Computer, AT&T and Motorola of the US, Sony and Matsushita of Japan and Philips of the Netherlands. All are General Magic investors, and all have licensed the company's technology for use in their own future communications products and services.

Like most new ventures in Silicon Valley, General Magic is a spin-off. Its genesis was in Apple's Advanced Technology Group, where Marc Porat, now president and chief executive of General Magic, was attempting to develop ideas for products "beyond the personal computer".

But in contrast to the legal recriminations that accompany the departure of would-be entrepreneurs from many companies, General Magic's founders received Apple's blessing and encouragement in the form of an equity investment and technology licensing agreement.

From the beginning, General Magic set out to form alliances with "world standards setters", companies that could each bring a wealth of experience to bear upon the challenge of creating a new industry. This common goal has "transcended rivalries" among the partners, all of whom have invested in General Magic in return for technology licences, says Hoffman.

"All of the partners are treated as equals," she insists. That said, General Magic remains coy about the size of its partners' investments and holdings in the company except to say that all have the same governance rights, with membership of the board of directors, and all have reached identical technology licensing agreements with General Magic.

Hoffman admits that maintaining such a complex set of relationships with companies that have different cultures, and which in some cases are direct competitors, has not been easy.

The original plan to invite alliance members to station their representatives in General Magic's offices was scrapped when the company found itself becoming "an arena in which the contradictions of



the co-operative yet competing relationships among alliance members were played out," she says. "We had to put a stop to it, and we did." Visits by the engineering teams from different partners now seldom overlap.

Certain areas of General Magic's offices were off limits to representatives of the alliance partners so that they would not see each other's prototype products. And General Magic's own employees, many of whom came from environments in which sharing of information is encouraged, had to learn to be more circumspect. In part this is a matter of tact. Hoffman explains. The bigger issue is that alliance partners do not want each other to know details of their product plans for General

Magic software.

One of the most noticeable differences between General Magic and earlier start-ups is its penchant for secrecy. Whereas most young companies, especially those in the software industry, are all too eager to boast about their products, even if they have yet to finish development, General Magic has gone to the opposite extreme.

Although rumours have swirled around the company ever since it was formed, General Magic has managed to keep the identities of some of its partners and the details of its technology to itself. This is a remarkable feat in the gossip mill of Silicon Valley.

"It also creates a mystique," Porat acknowledges with a smile. Indeed,

media management seems to be one of the talents that General Magic has inherited from Apple where the new company's founders also learnt that public attention can be a distraction. "We are preparing to do a lot of traffic control," in the wake of today's announcements, Porat adds.

The coyness, meanwhile, could not last indefinitely, as General Magic's partners found it increasingly difficult to keep their involvement under wraps and began to seek the involvement of third parties such as applications software developers, Porat explains.

Porat is nevertheless anxious to limit expectations. General Magic has refused to participate in the publicity created by others in the industry who have promoted the potential of personal communications devices to create a vast new industry.

"I am a walking antidote to hyperbole and hysteria," says Porat. "The public is tired of promises that the high-tech industry does not live up to," he adds.

It may be a decade before General Magic's vision of intelligent personal communications becomes reality, he stresses.

His colleagues who were involved in the development of Apple Macintosh remember the bitter disappointment that they felt when the first version of their product failed to live up to sales expectations. Ten years later, the Macintosh is the core of Apple's business and their contributions to the development of the personal computer industry have been widely acknowledged.

Such patience is also rare in a new venture. However, General Magic has the unusual advantage of financial backers who are looking for long-term results rather than a quick financial return. A potential problem is that this could postpone opportunities for General Magic's employees to cash in their stock, thereby putting a damper on the enthusiasm that drives the venture.

For the moment, General Magic is caught up in the excitement of its first public performance. It is trying to create a brave new world in which "personal communicators" are as ubiquitous as the telephone.

General Magic's ownership and management structure is certainly a formidable challenge. But perhaps the biggest question mark is whether it can define a new market.

The trick that the company has yet to perfect is to bring such technology to the masses, "those whose personal use of high-technology does not reach beyond the car, the television set and the telephone," as Porat puts it. "We want to make technology that people will welcome into their lives rather than being a source of stress," says Bill Atkinson, General Magic chairman and co-founder.

Virtual factory takes shape

By Andrew Baxter

A new buzzphrase is entering the European lexicon of industrial jargon - the "virtual factory". The concept is already common among US management experts to denote how companies can rejuvenate themselves by tapping sources of external expertise, rather than duplicating it themselves.

Now, however, those high-powered researchers at Insead, the French-based European Institute of Business Administration, have concluded that the virtual factory idea could be one answer to the perennial problem of Europe's global competitiveness.

Insead's just published bi-annual survey of manufacturing strategies - based on data from 108 big European industrial companies - acknowledges that companies have now absorbed the principles of customer-driven manufacturing such as total-quality management or just-in-time practices.

The strategy has paid off in terms of performance

improvements on the factory floor. The big problem, though, is that it has not bolstered the competitive position of European manufacturing.

Insead admits that the economic environment must be one reason why manufacturing improvements have not been translated into profits or increased market shares. But perhaps, it suggests, there is a more structural reason.

This is that all manufacturers worldwide have adopted the same sort of techniques - known collectively as "lean manufacturing" and borrowed or adapted from the Japanese

- and are now fighting on a level field. Something extra is required if a manufacturer is to gain competitive advantage.

"Finding this new way of manufacturing is perhaps less easy for Europeans than in the past," says Insead. "We have got used to looking east for examples of outstanding manufacturing. But even Japanese manufacturers do not seem to have a clear picture of what looms beyond the horizon."

According to the survey, the best of Europe's senior

manufacturing managers are now integrating manufacturing within the value-added chain, both with other functions in the company and with suppliers and customers.

This is what Insead calls the "virtual factory" - a factory which performs its task of transforming materials and components into value for the customer by using resources outside the manufacturing function itself. The resources of the suppliers, marketing and sales, engineering, even the customer, have to be mobilised.

According to Insead, its discussions with managers reveal concepts such as virtual logistics. Responsibility for the flow of goods and organisation is assigned to a virtual logistics manager, but without giving that person a logistics organisation.

The implications for the manufacturing manager are significant. "The concept of a virtual factory requires that tasks get carried out by networks of resources inside and outside manufacturing," says Insead.

"These networks will not emerge spontaneously but require manufacturing managers to pay attention more than ever to relations with their peers and partners."

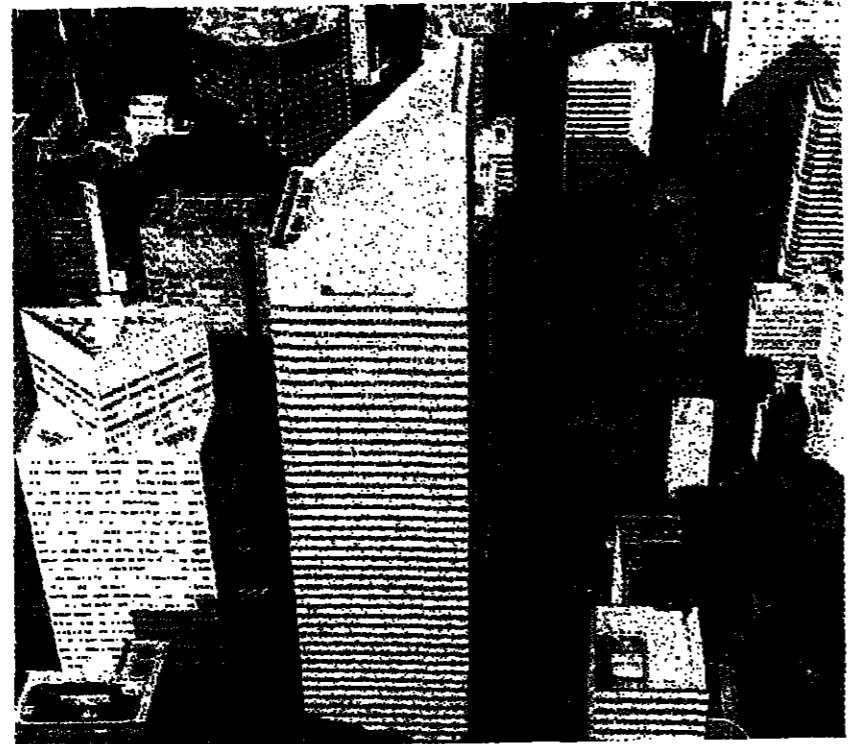
Unfortunately, Insead's evidence suggests that most European manufacturers are not yet ready for the task, which depends on three conditions: a clear and shared vision throughout the organisation, an unambiguous commitment to the improvements of human resources, and a reasonable willingness to experiment with new manufacturing methods.

But, says the report, there seems to be insufficient investment in all three areas to reach the ambitious goals of the virtual factory.

As with lean manufacturing, though, the big question may be whether European companies can gain any competitive advantage from the virtual factory.

*Creating the Virtual Factory, by Arnold De Meyer. Available free from Insead, Boulevard de Constance, 77305 Fontainebleau Cedex, France.

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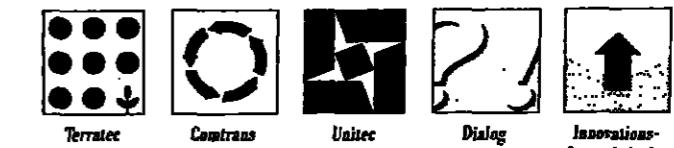
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CONSTRUCTION CONTRACTS

Flood control scheme

MOTT MACDONALD has been commissioned by the National Rivers Authority (Anglian Region) to design and supervise construction of the fourth and final phase of the £20m barrier banks project - this focuses on the northern and central sections of the banks. The 65km barrier banks in East Anglia protect up to 75,000ha of agricultural land and have a history stretching back some 300 years when drainage of the Fens began.

Remedial works for the final northern and central phase will involve the removal of cracking clay soils and their replacement with imported fill and reprofiling of significant lengths of embankment using imported material, some of which has been won locally. In order to transport materials to the site some 10km of haul roads (generally granular sub-base over geotextile) will have to be constructed, in addition to the 35km already provided in earlier phases.

Water projects

BIRSE CONSTRUCTION has won contracts worth about £23m from four of the major water companies.

The largest contract valued at £4.5m is for Anglian Water and comprises the civil engineering and building works for a new wastewater treatment plant at Cottenham. This is an extension to an existing £3.5m contract for the mechanical and electrical plant and equipment at the same site.

A contract worth £3.4m to design and build a water treatment plant at Wimerton has also been secured from the same client.

Kent warehouse

FRENCH KIER ANGLIA has won a £9.7m design & build contract for a 20,000 sq metres transit warehouse for Seacor Holdings at Tower Wharf, Northfleet, Kent. The warehouse will extend over the Thames on a reinforced concrete deck, supported by steel tubular and cased piles.



An architect's impression of the new headquarters building for the Longman Group in Harlow

BRYANT CONSTRUCTION has won a £22m contract to build the international headquarters in Harlow, Essex for Longman Group, a member of the Pearson Group, owner of the Financial Times.

Next to Longman's existing Harlow headquarters, the new block, designed by architects Conran Roche, will be six storeys high, over 170,000 sq ft and have a roof garden, conservatory and restaurant.

£50m orders for Willmott Dixon

WILLMOTT DIXON building companies have won contracts valued at more than £50m in the final quarter of last year.

Willmott Dixon Symes has recently begun contracts valued together at £4.7m. They include the refurbishment of offices in Conduit Street, W1, for Olympic Airways; repairs and upgrading works to two generating stations for London Underground; refurbishment of premises for London Electricity; and the design and construction of a Homebase store

in the borough of Wandsworth.

Willmott Dixon Eastern has

new work valued at £750,000.

In Cambridge a sports pavilion is being built for Cambridge University Press, and in Welwyn

alterations are being carried out to a building belonging to Smithkline Beecham Pharmaceuticals.

Birmingham-based Willmott

Dixon Midlands started 1993

with six new contracts worth around £9m. They are for a new accident and emergency

department for the East Bir-

mingham Hospital NHS Trust;

a Friendly Hotel in Loughborough; and four housing association projects to provide 80 homes for rent in Birmingham, Coventry and Wolverhampton.

Willmott Dixon's three specialist housing companies have recently won 10 contracts worth more than £26m. They include a £5m project on the site of the former Pervale Hospital which will provide a consortium of three housing associations with an additional 150 homes.

The bypass forms part of the new A564 Stoke-Derby link road, a key sector of the new route between the M1 and M6 motorways in the Midlands. The new bypass will run from the eastern end of the existing Sudbury bypass to join the A516 east of Hilton.

A 3.5km trial length of the

road will be of continually reinforced concrete pavement, with an exposed aggregate finish. This form of concrete surfacing is being used for the first time in the UK.

The contract includes five overbridges, three underbridges, side and slip roads and flood relief culverts.

Major road development in Derbyshire

The Department of Transport has awarded a £19.4m contract to build a 9.2km dual carriage-way bypass of the villages of Foston, Hatton and Hilton on the A50 and A515 trunk roads in Derbyshire to MOWLEM CIVIL ENGINEERING, a division of John Mowlem Construction.

The new bypass will run from the eastern end of the existing Sudbury bypass to join the A516 east of Hilton.

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road will be of continually reinforced concrete pavement, with an exposed aggregate finish. This form of concrete surfacing is being used for the first time in the UK.

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No FT...no comment.

FINANCIAL TIMES MONDAY FEBRUARY 8 1993

PEOPLE

Charles Schwab to set up in UK

Ethel Daly is moving to London to set up shop in May on behalf of America's biggest discount stockbroker Charles Schwab.

"It had always been part of our strategy to come to Europe; it was just a question of timing," says Daly, newly appointed managing director of the international division, who arrives to tell the story of the US recovery, and the relative attractiveness of equities since dollar interest rates are so low.

She has been at Schwab, which boasts a 49 per cent share of the discount market at home, and has around 2m active investors with \$85bn in client assets, since 1987. Her last job was as senior vice-president of retail service delivery which involved managing 90

branch and seven regional offices in the eastern part of America.

She says she has a fair amount of international experi-

ence, including during her time at Crocker National Bank in the late 1970s where, working on the foreign exchange operation systems side, she led a group representing West Coast banks which were then introducing the European payments system SWIFT.

With chairman and founder Charles Schwab in London next month to launch a new product and unveil the European strategy, Daly will not elaborate on the service she, with two others, proposes to market.

And the competition? "I'm trying not to be arrogant, but in terms of the overall package, I don't think there is anybody," she comments from the company's headquarters in San Francisco.

For Beaminish the move means re-joining a team he left in September 1987 when HG Asia was part of the US-based stockbroker Hoare Govett. HG Asia, though, was bought out from Hoare's then American owner Security Pacific last June and is now owned by its employees, Hong Kong holding company Guoco, and American broker Smith Barney, which has 20 per cent.

Beaminish, 38, a member of a distinguished Irish rugby-playing family who has lived for spells in Hong Kong and Singapore, will be responsible for the continued development of HG Asia's European, UK and North American business.

Victor Beamish, formerly managing director of WI Carr (Far East), a subsidiary of France's Banque Indosuez, has been appointed managing director of HG Asia Securities in London.

Charles Quest-Ritson, a solicitor whose private passion for gardens recently found expression in a highly-acclaimed book *The English Country Garden Abroad*, has joined Capel-Cure Myers Capital Management to head up its financial planning arm, Capel-Cure Myers Financial Services. His move from a private law practice in the West Country to the private client stockbroking and fund management group by way of two years at an independent financial adviser, Advisory & Brokerage Services, was occasioned by a growing disenchantment with the legal world.

"The law is not changing very fast. When you reach a certain age and have learnt the

job, it is difficult to see where the challenge and excitement is supposed to come from in doing the same thing for the next 20 years. The courageous thing to do is to move on."

The task at Capel-Cure

Myers, where Quest-Ritson, 45, is in charge of a team of eight, consists less in discussing specific investment vehicles with clients than in developing an overall strategy for them. He regards it as providing a "brain-box" that works on an individual's personal circumstances, and touches on things that would normally be covered by accountants, lawyers, tax experts and so on".

Meanwhile, his latest literary success took two years to research and write and grew out of a life-long love of gardening kindled at the age of nine when he first collected the school gardening prize - a trophy he carried off every subsequent term until he left.

Constructive careers



Bob Gilbrey (above), formerly md of Hall & Tawson, has been appointed md of Hall & Tawson, part of RAINES; he succeeds David Vincent who has been promoted to group md.

Sir Hugh Rossi, recently retired chairman of the House of Commons' environmental select committee, has been appointed a consultant to WIMPEY Environmental.

John Purvis, Paul Eliyatt and Keith Winter have been appointed directors of WHITE YOUNG.

Bob Tyler, formerly operations director for the Midlands region, has been appointed md of LOVELL HOMES.

Tony Mitchell has been appointed operational director for the Scottish region of KIER CONSTRUCTION's civil engineering division. Graham Mole has been appointed md of IEL, a Kier Group subsidiary.

Tim March has been appointed northern regional director for CLUGSTON CONSTRUCTION.

Adrian Barden has been appointed to md of Builder Center, part of WOLSELEY; Dennis Elliott has split the two roles and remains chairman and a director of Wolseley Centers.

Ian Smith (below) has been appointed a director of OSCAR FABER SCOTLAND.



LEGAL NOTICES

Advertisement of creditors' meeting under Section 462(2) Insolvency Act 1986
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DESUGARIZATION

FROM BEETS (TENDER No. 1011/93)

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ARTS

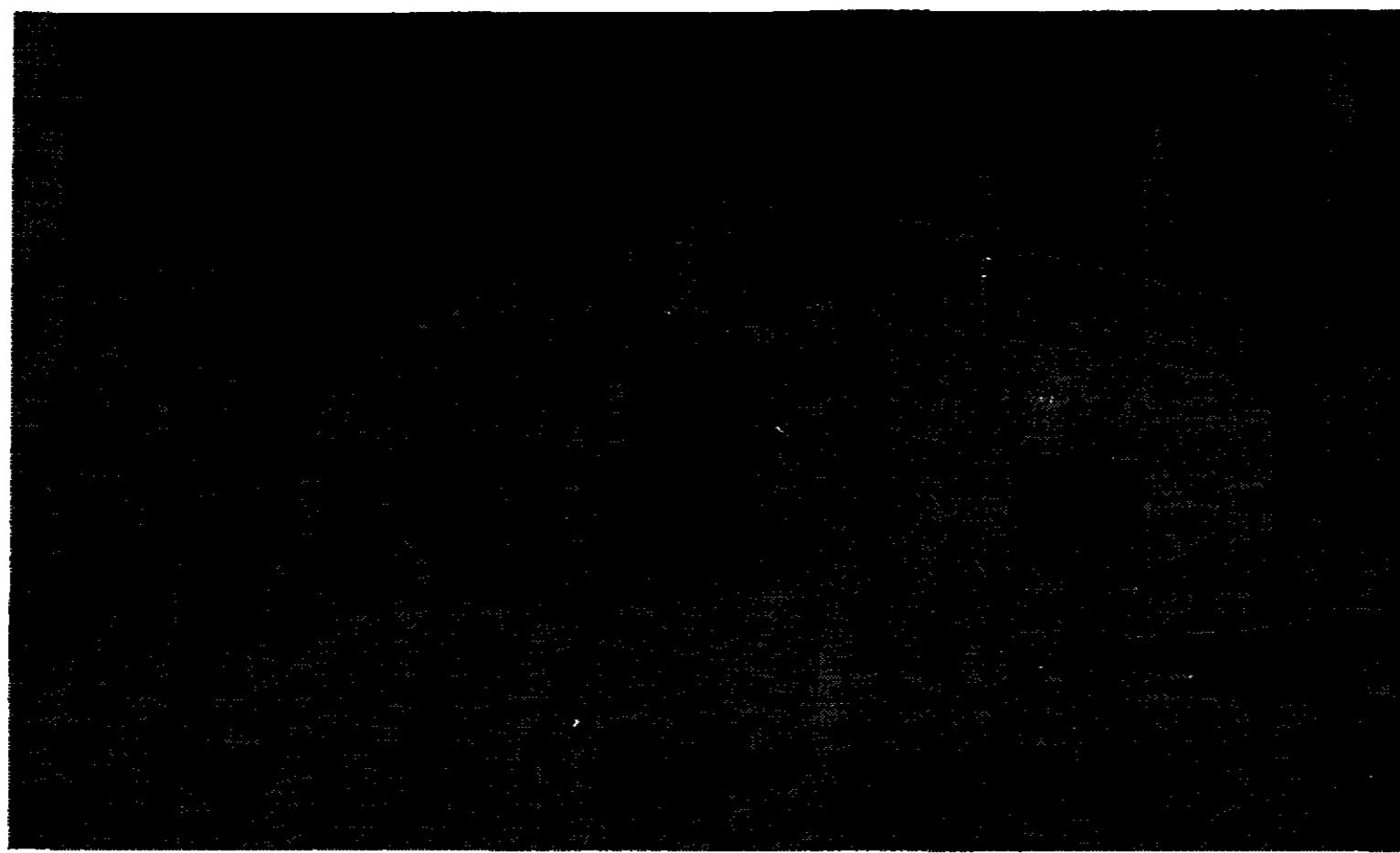
Malta is still a glamorous island with a past that has left behind a remarkably rich architectural heritage. You cannot get away from the fact that the place is composed of limestone which has been used for centuries as the basic building material. This has given the island a distinctive unity: walls, bastions, fortifications, palaces and churches fill the skyline. They are varied in style, but all look as though they have grown from the earth.

Malta has always drawn a rich variety of travellers to its shores; poets and writers have followed a succession of conquerors. It was Coleridge who arrived shortly after the British had captured the island from the French in 1814 and wrote: "One's first feeling is, that this is all strange; and when you begin to understand a little of the meaning and the uses of the massy, endless walls and defiles, and then you feel and perceive that this is very wonderful. A city all of freestone, all the houses looking new; all with flat roofs, the streets all straight, and all right angles to each other; but many of them exceedingly steep, none quite level; of the steep streets, some are stepped with the smooth stone... the whole island looks like one monstrous fortification... the fortifications of Valletta are endless... such vast masses, bulky mountain breasted heights."

Malta is still a paradise for the military historian and even more of a paradise for the architectural enthusiast. There are 300 churches in the group of islands and more are still being built. Piety and an enthusiasm for building seem to go together. Malta is fortunate in having a small but significant group of architects and artists who appreciate its very special qualities. This is not to say that the island is unspoilt — one million tourists a year and a tendency for aspiring locals to move out of older parts of the towns and build new houses that could be built anywhere — is leading to a decline in standards. But the smallness of the island means that the group of good designers and artists can have considerable influence. One of the leading architects there is Richard England, who has made Malta his personal crusade.

In London at the moment there is a small, colourful and cheering exhibition of his work, lifting the spirits in the London winter and offering a lot of encouragement to architects who believe, as I do, that it is perfectly possible to create new buildings in old places if the problem is approached with sensitivity, respect and love.

It is some nine years since I last wrote about Richard England's work and it was fascinating to see in his exhibition at the Building Centre in



Design for Valletta's National Arts Centre by Richard England with Konrad Bohagiar and David Felice

Island fortified against ruin

Colin Amery discusses sympathetic plans for a new arts centre in Malta

Stone St, WCI, how he has developed

huge portico that would have looked at home in London, Manchester or Liverpool. By designing it in an office in London, Barry ignored the fact of the steeply sloping streets and had to raise the whole thing on a grand podium to cope with the changes of level. The opera house also had a chequered career — it was gutted by fire in 1873; completely rebuilt; and then, badly damaged by bombs in the second world war, closed down.

Today the island authorities want to encourage a lively evening life in Valletta and the building of an arts complex on the opera house site is their next priority. Richard England's scheme proposes utilising the marvellous remains of the great portico and building splendid public spaces behind it in an uncompromising but positive modern style. His design is very effective and original.

Barry designed a theatre with a

huge portico that would have looked at home in London, Manchester or Liverpool. By designing it in an office in London, Barry ignored the fact of the steeply sloping streets and had to raise the whole thing on a grand podium to cope with the changes of level. The opera house also had a chequered career — it was gutted by fire in 1873; completely rebuilt; and then, badly damaged by bombs in the second world war, closed down.

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This will not be the case for the San Tumas Tourist Village, a kind of tiered pyramid of flats and rooms.

And when the opera house/arts centre is built, it will be close to the new city gates by the Italian architect Renzo Piano. He won the "Malta Gates" competition with a design that responds intelligently to the island's traditions without venturing down the paths of pastiche.

In his exhibition Richard England shows another example of one of his skilful designs fitting in to the old fabric of the city. His new Central Bank of Malta in Valletta is built inside the massive walls of one of the great fortifications. By lighting the centre of the new premises with a great atrium it has been possible to build an important new facility for the island which is more or less invisible.

This will not be the case for the San Tumas Tourist Village, a kind of tiered pyramid of flats and rooms.

Music in London

American String Quartet

Anne-Sophie Mutter

Until this weekend the American String Quartet had never appeared in London, though they have been performing for almost 20 years and are regular European visitors. At home they are loyal champions of new American music, as well as of Schoenberg; but they chose to bring only works by DWEWS (dead, white European males) to the Wigmore Hall, with only Bartók to represent the twentieth century.

Accuracy, clarity and transparent balance are their great virtues. They boast a notably strong second violin, and a viola that sports more pungent character than their suave cello, which means that middle voices stand out uncommonly well without protruding. The quartet's lucid textures are partly achieved, I think, by a gingerly avoidance of dramatic extremes: on Saturday there was scarcely a real fortissimo, nor a pianissimo either, until their closing Bartók Fourth.

Even there, though

music occasionally sizzled it never seared. The rhythms were admirably precise, but without the expected truculent thrust. In the muted Prestissimo, which was in its way a tour de force, the semiquaver buzzes rarely stung. Yet as a strict-performance, it was all

"The rhythms were precise, but without a truculent thrust"

correctly and quite vigorously set out, and jewelled with scrupulous detail; one could learn from it.

They had begun with the A major quartet from Beethoven's op. 18. It slipped smoothly by without leaving much impression. Odd approach to tempi: the Americans chose mostly speeds on the high side, but kept to them so metronomically that there was neither an exciting pulse nor room for

dramatic emphases. Their leader's tone, excellent for spinning a cultivated line, lacked depth here. It was better found in Schubert's great A minor quartet, lyrically crepuscular, and indeed all the players had distinguished moments in that haunted work, where they allowed themselves more freedom.

Nevertheless, the expressive

climate remained very temperate, as restrained by a prudent thermostat. The grand breadth of the Schubert was merely suggested, not vividly realised. One might conclude that these musicians are not primarily interested in performing, in the vulgar full sense — though jet-lag might have been the only problem this time. But I felt too unconfident that their Mendelssohn and Dvorák on Sunday would rise to more exciting heights to feel like taking my streaming eyeballs.

In the fragmented, quickly changing sound-world of Lutosławski's *Partita* the effect was dazzling. This is a work with which Mutter has

become closely associated, as Luboszka has made for her a newly-composed orchestral version of the score, but she brought to this performance of the original *Partita* with piano so kaleidoscopic a spread of tone colours that no orchestra was needed. From the first

In some of her recent recordings Mutter's way with classical composers has been in danger of sounding overripe, but that was not the case here, either with the Schubert or Beethoven's "Kreutzer" sonata. It may be that close microphone placing does her playing an injustice. In the hall, her vigorous attack in the Beethoven, the scale, the wealth of colour, all sounded in proportion and matched, too, by her imaginative accompanist, Lambert Orkis, who is better-known in this country for his work on period instruments.

There were two encores: the first — the arrangement by Heifetz of Debussy's "Bear solo" — was sheer enchantment, shimmering nocturnal beauty.

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Richard Fairman

Barbican Celebrity Recital Series runs until June (Box Office 071-833 889)

Theatre/Malcolm Rutherford

The Prisoners of War

The New End Theatre in Hampstead has unearthed a minor masterpiece in J E Ackerman's *The Prisoners of War*. Ackerman is perhaps most remembered for his autobiographical novel "We Think the World of You", published in 1981. He had become literary editor of *The Listener* in 1935 and held the post for nearly a quarter of a century. He died in 1987.

His dramatic work came early on. *Prisoners* will always have a footnote in theatrical history because it was the first English 20th century play to deal seriously and overtly with homosexuality and to be passed by the censor, who may have missed the point. It was first performed at the Royal Court in 1925. What I did not know before, however, is what a play it is in its own right.

Prisoners works not because it is shocking (it is not) but because it is such splendidly mature drama. In terms of theatrical development it looks back to the best of Harley Granville-Barker at the beginning of the century, where grown-up people attempted to discuss grown-up subjects and forward to Terence Rattigan where the limits to what can be said even by articulate people had become recognised. It is an uncanny coincidence that Rattigan's *The Deep Blue Sea* should be revived at the King's Head in Islington almost at the same time as *Prisoners* is rediscovered in Hampstead. The two plays have a remarkable amount in common and you should try not to see one without the other.

Russell as Conrad is about as moving as you can get without going over the edge. He is not handsome, has strangely protruding teeth and a tendency to wear shorts when others are in long trousers. The emotion is nearly, but not always, suppressed. In the end he breaks down, a pathetic figure who is a prisoner of convention. The play is flawlessly directed by Ken Butler.

Ackerman's piece is set in Murten, Switzerland in 1918. The prisoners of war are genuine.

They are officers removed from camps in Britain or Germany to neutral territory where the conditions are reasonably civilised, including tennis, dancing and some freedom to move within the country. But the background of the war is to some extent a subterfuge. These are males in a predominantly male institution: the extended meaning of prisoner is homosexual.

One, in particular, stands out. He is Captain Jim Conrad, played to perfection at the New End by Ashley Russell. He has the best rooms in the Swiss guest house, invites the other officers to use them as a mess room, but plainly has eyes only for Second Lieutenant Graye (Neil Roberts). Both Conrad and Graye are virgins, Conrad because of his proclivities, Graye because he is so young. A large part of the play is about Conrad's frustrated feelings.

There is at least one subplot. Another British officer forms an attachment to the Canadian Captain Rickman to the point that they want to set up business together in Canada. It is left deliberately unclear whether this is a homosexual relationship.

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New End Hampstead until February 23. (071) 734 0022

Rock/Andrew Clements

Loudon Wainwright III

Families worry Loudon Wainwright. For more than 20 years his songwriting career has been spattered with songs that grew away at the raw bones of relationships — father and son, brother and sister, husband and wife, parent and child. Now as Wainwright drifts through middle age his songs seem preoccupied more and more with putting the record straight. *History*, his latest release, was originally going to be called "Family Album": the 14 songs range across the domestic battle field, bleakly cataloguing the casualties.

His current British tour may be aimed at boosting the sales of *History* but in concert the effect is anything but bleak: Wainwright himself comes out, by his imaginative accompanist, Lambert Orkis, who is better-known in this country for his work on period instruments.

There were old songs too — "Be Careful There's a Baby in the House" from 1971 and a rousing C & W version of "Dead Skunk" — as well as something brand new, in Wainwright's hymn to the Clinton inauguration: "Talking about our generation/Hope we grow up before we get old". The subject matter, as always, doesn't bear thinking about: it is a tribute to Wainwright's frosty resilience that his audience are able to laugh a lot more than they cry; look at me; he's telling them, I know it's all awful, but I'm still here, still laughing.

Royal Festival Hall: *History* is on Virgin (CDV 2703)

safety valve, undercutting the despair of his lyrics, numbing the pain of the idealism that gradually has been eaten away.

Even "Talking Bob Dylan", Wainwright's witty tribute to his begetter, has a sharp edge as he charts his hero's progress and implicitly compares it with his own. Most of the time, he can't help himself — "Boys kiss girls, make them cry/That's a man's job". But when the humour drops away the effect can be devastating: in "Hitting You", which traces across the domestic battle field, bleakly cataloguing the casualties.

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The humour becomes a vital

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Sky News: West of Moscow 0230; 0530

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Sky News: Financial Times Reports 0630

(Red Rooster) daily at Renaissance Theater (312 4202). Schiller Theater repertory includes Racine's classical tragedy *Britannicus*, directed by Wolfgang Engel, and Maxim Gorki's play *The Wrong Change* (312 6505). Schlosspark Theater has Dürrenmatt's *The Visit* directed by Alfred Kirchner (793 1515). Cole Porter's musical *Anything Goes* can be seen daily except Mon at Theater des Westens (3190 3163). Schublintheater repertory includes Botho Strauss' *Schlußchor*, Jakob Lenz's *Catherina of Siena* and Alexander Vampilov's *Last Summer* in Chulimsk, a 1972 play about Soviet stagnation under Brezhnev (890203). Berliner Ensemble has Peter Paitzsch's new production of Peter Turrini's comedy *Grillparzer im Pornoladen* (282 3160).

GENEVA
Carlo Rizzi conducts Werner Schroeter's production of Luisa Miller tomorrow and Sat at Grand Théâtre (also Feb 17 and 21), with a cast led by Kallen Esperian, Thomas Allen and Neil Shicoff. Lucia Popp gives a song recital next Tues (311 2311). Felicity Lott is soloist with Orchestre de la Suisse Romande on Feb 19 at Victoria Hall (311 2511).

MILAN
Teatro alla Scala Tonight: Riccardo Chailly conducts Messiaen's *Turangalila* Symphony. Tomorrow, Fri, Sun, 2/18.

next Tues: Marcello Viotti conducts Pier Alì's new production of *Beatrice di Tenda*, with Cecilia Gasdia and Lucia Aliberti alternating in the title role. Thurs and Sat: John Cranko's *Onegin* with Carlo Fracci (four more performances next week). Next Mon: Claudio Abbado conducts Berlin Philharmonic. Feb 22: Maurizio Pollini (7200 3744).

NEW YORK
OPERA/DANCE
Metropolitan Opera Tonight: Les Contes d'Hoffmann with Domingo (also Sat afternoon). Tomorrow and Sat evening: Il trovatore with Aprile Millo, Nicola Martinduci and Vladimir Chernov. Wed: final performance this season of *Meistersinger*, with Donald McIntyre, Hermann

Samuel Brittan

An alternative to the 'Group of Seven'



Too many hopes have been invested in the "Group of Seven" — that is, the UK forecasters who are to meet regularly to provide the Treasury with alternative views of the economic prospects.

It is better than nothing and will be helpful for those of us who use rather than create economic numbers. Nevertheless the concentration of the so-called "new Treasury orthodoxy" on this group is a symptom of the prevalence of old-type thinking. As excessive reliance on forecasts (not just Treasury ones) is in part responsible for present predictions, it is unlikely that more of the same will provide a cure. Moreover, the attention paid to the group encourages the delusion — prevalent among business — as well as policy-makers — that economics is all about forecasting. In fact, many Nobel prize-winners in the subject have never made a short-term forecast.

There is an innate human desire for crystal-gazers. Yet the real art of policy-making is to be able to respond to events. The role of research is to help devise institutions which will promote good performance and provide a degree of automatic stabilisation.

An alternative path for opening up policy-making has been provided by the Swedish prime minister, Carl Bildt. He has appointed the distinguished economist, Professor Assar Lindbeck, to head a small commission to report in a very few months on new directions for Swedish policy. Whether or not the commission's report contains medium-term projections, the emphasis will be on analysis and measures.

There are some striking similarities between Sweden and the UK. Sweden too has been without a policy anchor since it stopped shadowing the European Currency Unit, after a much more impressive defence than any put up for the exchange rate mechanism in Britain. Sweden too has, under its minority right-wing government,



A different path for opening up policy-making has been provided by the government of Sweden

that the Riksbank has full authority to get on with the job.

The purpose of appointing the Lindbeck commission is to give advice which is clearly independent of both the official and the party machines. It was decided after discussions between Mr Bildt and his finance minister, Mrs Anne Wibb, without consulting the Finance Ministry at all.

One difficulty of following this route in the UK is that there is no outstanding economist, combining theoretical and practical flair, who would be respected by, say, 80 per cent of economic opinion for such a task. Mr Bildt hopes that proposals from the Lindbeck committee will command greater assent than any from

the government alone, but he is not committed in advance.

The Swedish government deserves attention for much wider reasons. The most forthright experiments in market economics are now taking place — Sweden and the Czech Republic. The Czech prime minister, Mr Vaclav Klaus, has said that the supposed "third way" between capitalism and socialism is the quickest route to the third world. Mr Bildt says the same in different words.

The Swedish third way collapsed partly because of the weight of taxation required to pay for its welfare state. It also suffered from the attempt to run too tight a labour market and maintain competitiveness by a series of devaluations.

When the Swedish prime minister says that "growth will come about as a result of policies of deregulation, privatisation, increased competition and lower taxes", he sounds like the British government of the 1980s. But there are notable differences as well. Unlike Lady Thatcher, Mr Bildt does not regard consensus as a dirty word; he managed to secure from the opposition Social Democrats, unions and employers support for the earlier measures to defend the krona.

The consensus was shattered when the new budget made inroads into the welfare state, including some trimming of unemployment benefit and the age at which pensions could be paid. The size of the Swedish budget deficit — at nearly 14 per cent of GNP, higher than Italy's and Greece's — made action imperative. Unlike even the Thatcherite Tories, the Swedish government is determined that the budget deficit should be cut entirely by expenditure cuts and not by tax increases.

This determination can hardly be regarded as extreme when taxes account for some 57 per cent of GDP, among the highest in the western world. Indeed, Moody's Investor Service has just made a slight cut in the country's debt rating, which has made the government all the more concerned to persevere with its strategy.

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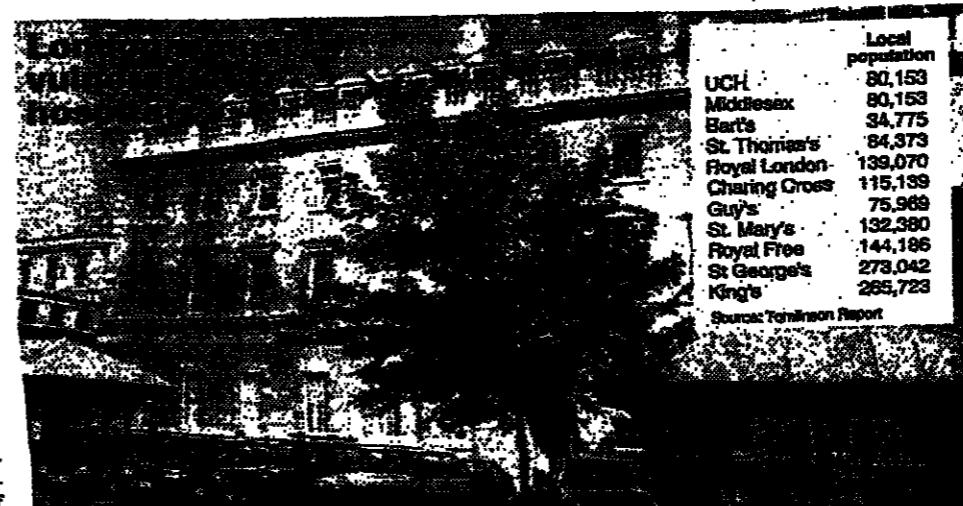


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Surgery plans lead to complications

The government faces a tough decision, even if it does not close London hospitals, says Alan Pike



Local population
UCH 80,153
Middlesex 80,153
Barts 84,775
St. Thomas' 84,373
Royal London 139,070
Charing Cross 115,139
Guy's 75,969
St. Mary's 132,380
Royal Free 144,186
St. George's 273,042
King's 265,723
Source: Tomlinson Report

short-term political priorities. A decision to reprise Bart's would look like capitulation to the campaign with the most political and media clout, rather than, for example, to those run by Charing Cross or St. Thomas' hospitals. The message to the rest of the reformed NHS would be that political anxieties and vested interests can still beat the market.

Another worry for ministers concerns the as-yet unquantified capital cost of a huge reorganisation — Sir Bernard was not asked to produce a detailed financial analysis of his proposals. In the 1980s, the sale of prime central London hospital sites like the Middlesex and St. Bartholomew's would have funded new primary and community health centres, as well as redundancy payments; the current state of the property market means that this is unlikely today.

Tomlinson's report was not the first to recommend change to London's hospital structure. About 20 others have been published in the past 10 years but, in the face of hostile public and professional opinion, little has happened.

The public does not like hospital closures. Arguments to justify them — based on changes in patient flows, ser-

vice provision, lengths of stay and medical technology — are often dense. They cannot compete with the instinctive, lay counter-argument that it must be wrong to close famous institutions dedicated to the saving of life.

The latest restructuring attempt, however, began more promisingly for proponents of strong action than many previous ones. The Tomlinson inquiry was timed to report just after the general election, in the period of a government's life when tough action stands most chance of being taken.

It's central recommendation is that resources be shifted from hospital beds to the capital's relatively poor-quality family doctor and community services. Critics worry whether, in the present state of public spending, the government will invest enough in local services to make Tomlinson's vision work. But the principle of shifting resources is widely endorsed.

Expensive beds in London teaching hospitals are regularly taken by elderly patients; even when their medical treatment has been completed, they cannot be discharged because of deficient community facilities. Nearly half the capital's

family doctors work from sub-standard premises.

In a political bonus for the government, the British Medical Association and Royal College of Nursing endorsed the principle of hospital closures, although many of their members' jobs would disappear.

If the government were now to back away from the large-scale closure programme, it would still have to provide funds for London's teaching hospitals. This financial year, they will receive a £50m subsidy. Health authority members in areas of the country with growing populations — and marginal Conservative constituencies — are complaining that their districts are underfunded because of over-provision in London.

Mr Peter Fairley, chief executive of the Royal London hospital, was administrator of North East Thames regional health authority in the early 1980s, and took part in an earlier examination of hospital provision in inner London.

"We came to similar conclusions to Tomlinson," he says. "There had been another exercise in the early 1970s and that came to similar conclusions as well."

"The scale of the problem changes every time decisions

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

No case for central bank freedom

From Sir Bryan Hopkin and Sir Douglas Wass

Sir, Apart from the personal criticisms directed at ourselves, the three letters which our arguments (Personal View, January 22) provoked make only two counter-arguments.

First, a non-political monetary authority would constrain the government in the field of taxation and expenditure (P W Bloomer, January 25); second, it would convince the markets that price stability would be maintained (Alan Beith, January 26).

The first point has been demonstrated to be patently untrue in the case of the US, where fiscal deficits have run unchecked for a decade despite an independent Federal Reserve. But if the proposition were true, it implies that your correspondent thinks that it would be a good thing if the Bank of England indirectly controlled fiscal policy. This is an idea we have not previously encountered.

The second point is equally unsupported by the evidence. It resembles the now-discredited argument that Britain's joining the EMS would convince the markets that price stability would be secured.

Markets are impressed by experience rather than by the mere fact of institutional change. If we had a government whose policies revealed a lack of commitment to opposing inflation, the markets would not be comforted by an independent central bank and if conflict ensued that would be bad for confidence and economic stability.

Mr Beith also clearly believes that it is possible to defeat inflation without generating unemployment. This too flies in the face of recent experience. It may be that in the long run we shall be able to establish an environment of wage and price restraint in conditions of high employment, but that happy conjunction does not obtain now, and it is difficult to see how the establishment of an independent central bank would bring it about.

Bryan Hopkin,
Douglas Wass,
The Reform Club,
Pall Mall, London SW1Y 5EW

A surfeit of importers — and a paucity of UK manufacturers

From Mr Mark Adams

Sir, Mr Dantick (Letters, February 2) and the manufacturing sector may be interested to learn of our experience.

We are the UK arm of a German furniture company. Since September 16 1992 we have been approaching British companies in order to subcontract the manufacture of certain steel and aluminium products.

We are stupefied. Despite the

fact that all of the companies approached are still in business, we have not received a response to 90 per cent of our letters. A further 20 per cent had to be sent a second letter before a response was received.

One respondent stated: "We won't make you a sample in case you take the business elsewhere." Prices have occasionally been preposterous, and the quality of samples where available — is normally

poor. Our products are simple and do not require high technology machinery for their manufacture. We agree that there is a surfeit of importers.

Is the sector really devoid of both of adept finance directors and willing production directors?

Mark Adams,
Managing Director,
NUCOS UK,
189 Bermondsey Street,
London SE1 3UW

Contracting out: the legal cases favouring employers, and an alternative solution

From Mr Michael Ivens

Sir, John Willman and David Goodhart state in "Contracting out policies face further trouble" (February 3): "The leading employment QC, Mr Patrick Elias, has advised the local authorities' association that the EC directive is likely to apply in most cases where a service is contracted out".

They then say that an amendment to the regulations now passing through parliament will make this absolutely clear.

It would be vulgar to play the game of "our QC is more leading than yours", but certainly a very leading QC has advised the contract cleaning industry quite differently resulting in something like 90 legal cases brought by the trade unions arguing for the interpretation of "Transfer of Undertakings" having been defeated in favour of the employers. And the address of the attorney general to the par-

liamentary committee made it clear that contracting out services will be legally taken on their merits.

Michael Ivens,
director,
Arons for Industry,
40 Dauchy Street,
London WC1N 2LP

From Mr John Sheldon

Sir, Your report of government advice on contracting out of public services ("Caution on grey area" in tendering", February 4) illustrates that ministers have finally been forced to accept that the Transfer of Undertakings Regulations (Toupe) and the EC Acquired Rights Directive do apply to the market testing and compulsory competitive tendering programmes.

After months of public service minister William Waldegrave and employment minister Michael Forsyth frantically denying any such thing (a red

berring" was how they described Toupe), we now have the ridiculous spectacle of the government advising departments to seek legal advice on every market test. With hundreds of market tests, just how much is this likely to cost the taxpayer? Desperate to find some face-saving formula for the legal ostriches of the department of environment's compulsory competitive tendering team, all ministers can manage is an enormous job creation scheme for lawyers.

There is a straightforward solution to the government's problem: cancel the market testing programme or, failing that, issue instructions to departments that all invitations to tender should specify that Toupe applies.

John Sheldon,
acting general secretary,
NUCPS,
124/130 Southwark Street,
London SE1 0TU

A war time lesson for funding large PSBR

From Prof Brian Tew

Sir, The last time the UK had the problem of funding a very large public sector borrowing requirement was during the second world war. A crude adaptation of war-time funding techniques to the circumstances of today would be as follows:

- 1) Keep open a gilt-edged tap with yields that the government would pledge not to increase, so that investors would have no incentive to delay purchases in the hope of a better yield later on (in the increasing) subject each bank
- 2) Keep base rates and money market rates on average well below the yields on tap gilts, so as to make gilts an attractive investment.
- 3) To deter the banks from unduly monetising the national debt (which would be a profitable operation with long rates higher than short rates and no likelihood of them increasing) subject each bank

to a call of special deposits equal to, say, half its net investment in gilts. (In this way special deposits would play much the same role as war-time Treasury Deposit Receipts.)

An obvious disadvantage is that the authorities' control over the broad money stock would probably be even more precarious than hitherto. Its obvious advantage is that it's one way of selling a lot of gilts. Brian Tew,
external professor,
University of Loughborough

FINANCIAL TIMES

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Monday February 8 1993

The US and Bosnia

WITHIN THE next few days the Clinton administration has to take its first big foreign policy decision: how to respond to the Vance-Owen peace plan for Bosnia-Herzegovina which has the support of the EC and, not insignificantly, of Russia. The plan has had a bad press in the US, not helped by the arrogant and abrasive manner in which its British co-author, Lord Owen, has been presenting it. There are in fact good reasons for objecting to it, both of principle and of pragmatism.

The principled objection is that the plan partially ratifies the territorial gains which the Serbs have achieved by "ethnic cleansing", and virtually dismantles a state and government which the international community has recognised as legally sovereign. The pragmatic one is that the plan will be diabolically difficult to implement. On paper the Serbs will not willingly relinquish either territory or weapons, whatever pieces of paper they sign; and the Bosnian army will be equally reluctant to give up territory it holds in north-eastern Bosnia.

Thus it is clear that even if the plan is formally accepted by all three parties, significant external forces will be needed on the ground to implement it; and this could not be a pure peacekeeping force in the classic UN tradition, authorised to fire only in self-defence. It would need a mandate to use force to reimpose the ceasefire, in cases where one or more of the parties on the ground was failing to abide by its terms.

Dutch courage

THE COLLAPSE of Daf has brought the UK's political left and industrial right into a not unfamiliar alliance. The Dutch and Flemish authorities, it is said, have been prompt in offering Daf financial and moral support. The UK has done nothing. As a result, Daf UK may go under while the rest is saved. This typifies the dogmatic incompetence of a government which says it wants a new approach to industrial policy but is impotent when the chips are down.

While this is understandable enough in emotional terms, it leaves a number of awkward questions unanswered: in particular, whether Daf is worth saving in its present form. The answer seems sadly obvious. As Europe's sixth biggest truck maker, Daf aimed to match its rivals' product range on a much smaller sales base. It was also unduly dependent on the UK market. In 1991 Daf's manufacturing business made a loss equal to some 40 per cent of its shareholders' funds. In 1992 it seems to have lost the remainder.

In book-keeping terms, the company is thus virtually worthless. Meanwhile, the UK market is barely recovering and the rest of Europe is still in decline. It is a truism to say that if enough money were pumped in, Daf could keep going. Whether that would be a sensible deployment of scarce economic resources is quite another matter.

Nor is it clear that the UK government was incompetent, as opposed to obdurate, in its han-

ding of the situation. The Department of Trade and Industry was scarcely unaware of what was happening; indeed, it turned down an appeal from Daf for £450m of state aid less than a year ago.

The question of whether the UK should have a more interventionist industrial policy is a legitimate topic for debate. Commercial lost causes like Daf, though, do little to further it; particularly when as in the case of Leyland Daf — they have already consumed some 2600m of taxpayers' money during 12 years of public ownership. That the Dutch authorities should view things differently is scarcely a matter for surprise. Any government which chooses to support commercial misjudgments on the scale of those at Phillips, for example, plainly takes a broad view of economic utility.

But all this leaves out of account the question of what will happen to the assets themselves. There is supposedly a plan afoot to put the Dutch and Flemish parts of Daf together, leaving the UK business to its own devices. Some parts at least of the UK operation would doubtless then have to close; but that might have happened anyway. There will presumably be competition to buy at least the Leyland truck plant, which has a not insignificant total of 2,200 employees. If it is bought by a large and commercially viable competitor, those 2,200 will in all probability be better off in the long run than their publicly supported Dutch and Flemish colleagues.

Mr Smith's task

AFTER AN inexplicable period of delay, and following much throat-clearing and shuffling of the feet, Mr John Smith has at last begun to lead the Labour party. His speech to Labour's local government conference in Bournemouth yesterday places him in the camp of the "modernisers", those who believe that the party must find a fresh set of policies if it is to stand a chance of avoiding a fifth electoral defeat in 1992 or 1997.

The "modernisers" have been given a short shrift. Mr Smith has clearly learned the lesson of two national case histories: in Britain Labour has lost four times in a row because it did not keep in tune with the aspirations of ordinary people; in the US the Democrats won last November because President Bill Clinton understood what those aspirations were, and shaped his campaign accordingly. It is plain that Mr Smith has drawn the correct conclusion. Parties must look as if they represent the old left: do not stand a chance in either country; parties that restructure themselves and adapt their programmes to changing circumstances can still realistically hope to succeed.

It is perhaps for this reason that Mr Smith used the words "new" and "renewal" no less than 25 times in his 37-minute speech. He signalled the abandonment of Labour's plans to renationalise some of the utilities. The party's acceptance of the mixed economy was given a new twist, with a call for partnership between "dynamic markets and active government". The needs of the individual were

stressed; the powers of cabinets — the "elective dictatorship" — were to be circumscribed by a series of reforms. "Labour's goal," said Mr Smith, "must be about the advancement of individual people, about their ability to participate and their ability to prosper, which we believe can only be achieved in the context of a strong and supportive society."

One speech does not make a political resurgence. Mr Smith's Bournemouth address will fade from memory unless it is followed by radical deeds. Modernisation must begin with a restructuring of the party itself, to provide for one-member one-vote in all its councils. Formal links with the trade unions must be severed. If nationalisation is to be abandoned, the relevant clause in the party constitution must be repealed. If a form of full employment is to be espoused even as a distant ambition, the "new economics" of which Mr Smith spoke must be shown to be practical when Mr Gordon Brown spells out the details. To be convincing, a programme of constitutional change must include electoral reform. Mr Smith's new Commission for Social Justice must not be allowed to ponder for too long.

The Conservatives have not lost their own capacity for radical change, as the government's long-term study of public spending shows. If Mr Smith is truly bold, a scheme to roll back the frontiers of the welfare state will emerge as a "new Labour" initiative. The idea worked well enough for Mr Clinton's "new Democrats".

It is time to junk much conventional wisdom about the US economy.

Until recently, most analysts assumed the recovery from recession would remain abnormally weak. And looking further ahead they assumed that the US would continue to decline economically relative to other industrial countries, principally Japan and a more unified European Community.

Both assumptions are now looking shaky. A clutch of much stronger than expected data suggests the US recovery is finally beginning to take off. And the economy that is emerging from recent structural upheavals is looking a potential world-beater.

The US economy is emerging from a protracted recession in leaner and fitter condition, writes Michael Prowse

A potential world-beater

highest level since the summer of 1988. Home sales soared at the end of last year, reflecting the delayed impact of a sharp decline in interest rates.

The composition of the GDP figures, moreover, was unexpectedly encouraging. Growth did not reflect temporary factors such as a rebuilding of corporate inventories or a collapse in the personal savings rate. On the contrary it mainly reflected robust growth of consumption — supported by unexpectedly large increases in personal incomes. Corporate investment in plant and equipment and residential construction surged, mainly as a result of lower interest rates.

Mr Clinton is fretting, however, because the rate of job creation remains disappointing. On Friday, the Labour Department reported an increase in non-farm employment last month of slightly more than 100,000, about a third to a half the increase expected in a "normal" recovery.

President Bill Clinton shows few signs of appreciating his economic good fortune. He is not only inheriting a lean, productive economy, he is inheriting the most encouraging inflation outlook for generation. Consumer prices are expected to rise by only about 2.5 per cent to 3 per cent this year and next. And the figures could be even better if the 4 per cent productivity growth rate of the fourth quarter of last year is sustained.

Mr Clinton, however, continues to talk as though the recession were barely over and in his State of the Union address on February 17 is expected to announce an economic stimulus worth about \$30bn, or 0.5 per cent of gross domestic product. This is expected to be split roughly evenly between immediate increases in federal spending, to take effect this fiscal year, and an investment tax credit (plus other growth incentives) that would be backdated to last December.

He will also announce longer-term plans to tackle what he regards as two equally important deficits. The first is the familiar budget deficit, now running at about \$300bn but expected nearly to double within a decade because of runaway growth of spending on healthcare and other "entitlement" programmes. The second is the "investment deficit", a reference to relatively low levels of public and private spending in areas such as education, training and infrastructure.

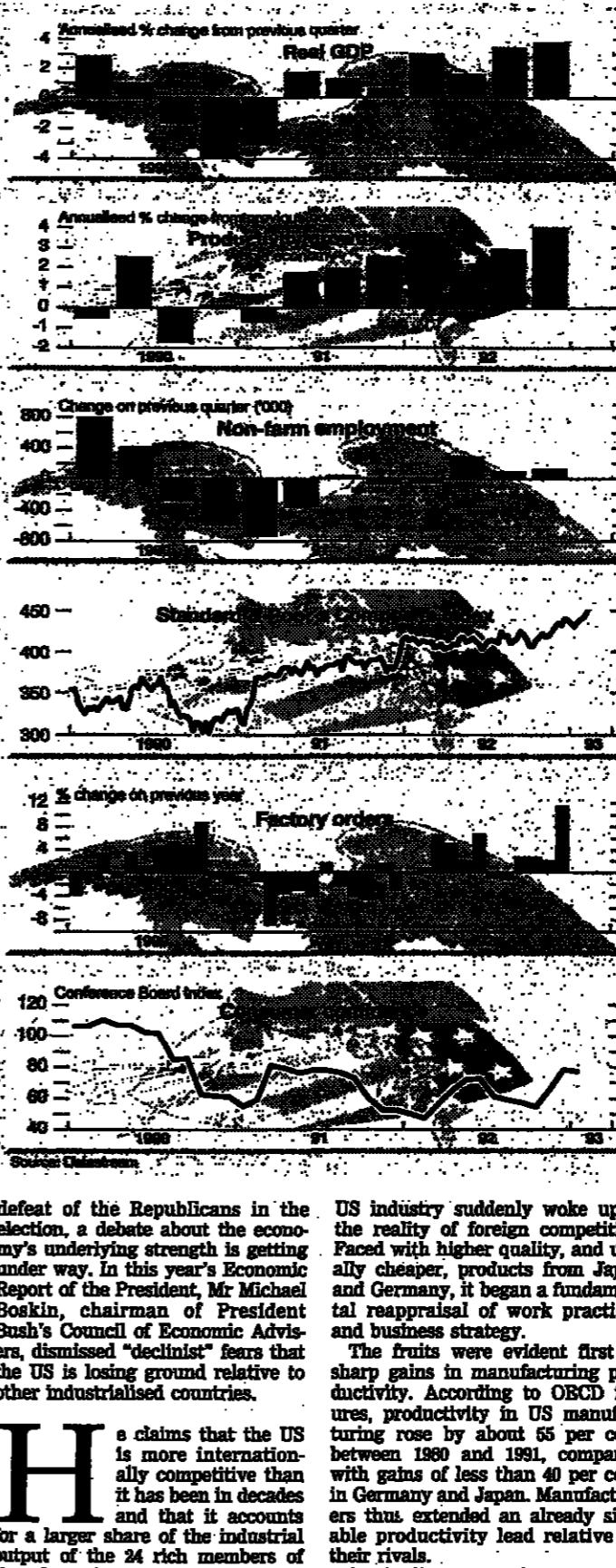
Officials are also worried that the recent upbeat numbers are overstating the economy's likely growth this year. Early figures for January show few signs of retrenchment: car dealerships and department stores are both reporting strong sales. However, the fourth quarter figures were distorted, for example by rebuilding after hurricane damage in Florida and by the bringing forward of bonuses in the securities industry to avoid higher taxes this year. Exports, resilience so far, could yet be hit hard by the sharp slowdown in many overseas markets.

Nor can Mr Greenspan's famous "headwinds" be forgotten. These structural factors, including cuts in defence, still high levels of personal and corporate indebtedness, glutted commercial real estate markets and restraints on credit supply to small business, remain potential drags on growth. The best that can be said is that a natural healing process seems well advanced.

Having failed to predict two previous "booms", the US forecasting fraternity thus remains understandably cautious. The consensus view is that the underlying growth rate is a solid 3 per cent, rather than the 4 per cent rate of late last year.

The big question is whether the US economy is experiencing more than a cyclical rebound. With the

US productivity-led recovery takes hold



defeat of the Republicans in the election, a debate about the economy's underlying strength is getting under way. In this year's Economic Report of the President, Mr Michael Boskin, chairman of President Bush's Council of Economic Advisors, dismissed "declinism" fears that the US is losing ground relative to other industrialised countries.

He claims that the US is more internationally competitive than it has been in decades and that it accounts for a larger share of the industrial output of the 24 rich members of the Organisation for Economic Co-operation and Development than it did in 1970. The share of US exports in GDP has risen rapidly to about 11 per cent against 8 per cent in 1987, reflecting the success of American companies in winning back market share overseas. Living standards, measured properly to reflect differences in internal prices, remain the highest in the world.

Mr Boskin is probably overstating his case: the revival of US exports, for example, was helped enormously by the dollar's depreciation since 1985. But something important did happen in the 1980s, partly as a result of an overvalued dollar:

US industry suddenly woke up to the reality of foreign competition. Faced with higher quality, and usually cheaper, products from Japan and Germany, it began a fundamental reappraisal of work practices and business strategy.

The fruits were evident first in sharp gains in manufacturing productivity. According to OECD figures, productivity in US manufacturing rose by about 6 per cent between 1980 and 1991, compared with gains of less than 40 per cent in Germany and Japan. Manufacturers thus extended an already sizeable productivity lead relative to their rivals.

But inefficiency in the US service sector (which was absorbing huge numbers of baby boom workers) meant that overall productivity growth was only about a third of the average 1.5 per cent annual pace in industrialised countries. The importance of recent productivity numbers is that they suggest that the US service sector — which accounts for three quarters of value added — is now undergoing a restructuring akin to that of manufacturers in the 1980s. In the fourth quarter of last year, overall productivity actually grew slightly faster than manufacturing productivity, suggesting that service companies

were improving their efficiency even faster than manufacturers.

Productivity always rebounds after recessions, so it is too early to be certain that a long-lasting transformation of services is under way. But it is certainly consistent with other trends, such as a shake-out of white collar jobs and heavy investment in computer technology.

The notion that US business is undergoing a renaissance of sorts is born out in other ways. The quality of US cars, for example, is greatly improved. Symbolically, the best-seller of last year was a Ford rather than a Honda. And while IBM's problems are typical of those of aged "national champions" everywhere, all of the young companies competing for its mantle — Microsoft, Intel and so forth — seem to be American. US capitalism has not lost its capacity for innovation.

The Clinton administration still faces formidable problems. Ms Laura Tyson, Mr Boskin's successor at the CEA, is justifiably concerned about the steady rise in the number of full-time workers who cannot earn enough to keep their families above the official poverty line (a yardstick based on the income required to buy food and other essentials).

The rise in inequality is real and it explains much popular discontent about the economy. The gap in income and wealth between the top 20 per cent and 20 per cent of well-educated graduates and the rest of the population — Mr Clinton's "forgotten middle class" — seems to be growing relentlessly. Ironically, it may be partly a consequence of the US's successful adaption to the rigours of global competition.

Being internationally competitive means paying the going world rate for different factors of production; the problem for many US workers is that the going rate for low-skilled work is substantially less than what is required for a comfortable US life-style. The answer, as President Clinton argues, lies mainly in improving the education and training of workers at the bottom of the pile — an important requirement in addressing the so-called "investment deficit".

The other, depressingly familiar problem is the federal government's inability to balance its budgets. The latest projections suggest the deficit will stabilise at about \$300bn (or slightly less) in the next few years and then rise steeply again.

In principle, this drain on private sector savings is easily stemmed: the deficit could be eliminated entirely over four or five years without imposing any measures that are not already commonplace in most other OECD countries. The US simply has to choose from a menu of unpalatable options that includes: deeper cuts in defence spending, tougher controls on the price and volume of medical services, higher taxes on federal pensions, and a broad-based tax on energy or consumption, preferably both.

Mr Clinton's unofficial target is for annual budgetary savings of about \$145bn within four years. This would enable him to project a deficit in his final budget of about \$200bn. He is certain to raise the top rate of income tax and to cut defence spending, but his resolve on more controversial issues, such as a broad-based energy levy, has yet to be demonstrated. But if he can convince the electorate that everybody (especially the rich) is being asked to make a fair sacrifice, he may prove a more effective budget-trimmer than sceptics fear.

The deficit will remain a headache. But it is not enough of a drag to abort this private-sector-led recovery. The productivity revival looks genuine and offers a real chance of sustained non-inflationary growth. The irony is that much of the credit should go to George Bush, who lost the election because he followed a classic piece of economic advice and chose to sit there rather than do something. The result was an agonisingly slow, but eventually solid, recovery.

OBSERVER

Object lessons

■ Why should one of the world's biggest fund managers seek advice on property investment from the central figure in the world's most spectacular property empire collapse?

Well, George Soros replied, he was excited that his new Quantum Real property fund is to be advised by Paul Reichmann, whose abilities as a "developer and creator of values" are outstanding even though his Canadian-based Olympia & York business has been under bankruptcy court protection for the past nine months.

Take for example Reichmann's three real estate "grand slams" — the development of downtown Toronto in the early 1970s taking a big stake in Manhattan property in 1977 at the bottom of the market; and the successful development of the World Financial Center in New York in the 1980s.

True, Soros conceded, there was also Canary Wharf in London's docklands, which helped to precipitate O&Y's collapse. But that "taught investors important lessons which we intend to apply in the management of Quantum Reality". In particular: "If you pyramid your leverage, it will eventually go up layer on layer of debt; eventually you are going to come a cropper."

While the new fund will buy mainly in North America, he added,

it might also invest in Latin American markets and Europe, including London.

So might the line stretch to Canary Wharf, now in the hands of administrators? That, said Soros, was "rather a distant possibility," since the fund would not have sufficient money at its disposal.

Overkill

■ Whatever problems the BBC will face in its intense battle with commercial rivals in future, lack of strategic advice is not going to be one of them. Although thousands of jobs are likely to be axed, new BBC boss John Birt has earmarked one area for expansion — the policy & planning directorate, headed by newly promoted Patricia Hodgson.

The Beeb is advertising for a chief adviser, commercial and business policy; a head of strategy evaluation; and a head of business information both reporting to a new chief adviser, corporate strategy. Such appointments make it increasingly hard to take seriously John Birt's vaunted war on BBC bureaucracy.

Butler Cox II?

■ Can George Cox, the former chairman of the Management Consultancies Association, recreate



"There's nothing here on how to save the economy"

one Britain's leading information technology consultancies?

When an established firm of management know-all, like P-E, has to go outside for a new boss, it is a sign that all is not well. Having gone public in 1986, P-E prospered in the boom, but has been unable to find the right formula for bucking the recession. The dividend has had to be cut and heads have rolled.

Enter George Cox, P-E's chairman since last May. He made a fortune selling his old company at a sky-high multiple to the Americans two years ago. Now he is trying to repair P-E. Having rejected his board and put another new arrival, he did at his old firm of Butler Cox,

Peter Smith, in charge of P-E's management consultancy side, is addressing the company's big weakness — its lack of a predictable and secure source of income.

Cox's latest wheeze, the P-E Centre for Management Research, sounds remarkably like one of his earlier bright ideas, the enormously successful Butler Cox Foundation, a self-help subscription club for large companies.

Membership will cost £20,000 annually, discounted to £15,000 for the first year, and medium-sized companies are being offered a cheaper rate.

The best ideas are usually the old ones, even in management consulting it seems.

Off your bike

■ Hard to remember the last time a politician resigned for falling off his collapses bike. However, the bizarre case of Leo McLeay, Australia's parliamentary speaker, is one of those unforeseen incidents which just could tip Australia's forthcoming general election. The speaker has had to be cut and heads have rolled.

It was not the over-weight McLeay's fault that he fell off his Government-owned bike after he hit a pothole and broke his arm. But what has upset Australians is the size of the A\$25,000 damages he won, and the speed with which they were paid out, especially since he controls the official department which he sued. No one suggests that McLeay has been dishonest.

But it took a long time before the compensation payment was revealed and it has incensed Australians who feel they've been less well treated in accidents.

McLeay is a close ally of Prime Minister Paul Keating and his embarrassing resignation will only fuel complaints that after a decade in power the government has lost touch with ordinary Australians. Norman Lamont should take note.

CUCKOO

INSIDE

Global aims for
Banco Santander

Banco Santander, the Spanish bank, plans to step up its international expansion with the aim of increasing net profits earned abroad to 50 per cent of the group's total. "The time will come when half our assets and profits will be abroad," said Mr Emilio Botin, chairman. "That is our objective and that is where we are going." Page 14

Target for Democrats

Mr Alan Greenspan (left), the Federal Reserve chairman, and President Bill Clinton are circling each other warily. As one of the few remaining conservatives with real power, Mr Greenspan has become a target for congressional Democrats. If Mr Greenspan wants to be remembered as the first Fed chairman for a generally approaching price stability, he may need to raise short-term interest rates substantially in coming years. This could lead to a bitter tussle with the Clinton administration, which is unlikely to want a tightening of monetary policy before the next election. Back Page 14

Barclays enters private banking

Barclays launches a private banking service today to cater for clients with at least £500,000 in assets. Private banking is attractive because most lending is well secured, and income is generated through services. Page 14

Roussel rises 72%

Roussel-Uclaf, the large French chemicals company, has bucked the slump in the French corporate sector by increasing net profits 72 per cent to FFr1.02bn (\$182m) in 1992. Roussel is in the middle of a rationalisation programme that involves the closure of eight out of Roussel's 10 European factories and the loss of 800 jobs. Page 14

US bonds await February 17

February 17 will be an important day for the US credit markets. On that day President Bill Clinton will unveil his economic plans. His message could either boost the bond market rally or send the market into reverse. Page 16

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Daf demerger
plans win support
of Dutch ministry

By David Brown in Amsterdam
and John Griffiths in London

DUTCH economic affairs minister Mr Koos Andriessen has expressed his support for plans to unbundle Daf, Europe's sixth largest truck manufacturer, salvaging the core operations in the Netherlands and transferring UK plants to a separate new unit.

Speaking on Dutch television on Saturday Mr Andriessen said he regarded Daf's core operation as a viable long-term business.

A broad demerger plan, details of which were being finalised by the company's receivers over the weekend, is "likely to be implemented", he added. Under the plan, the Dutch government could emerge as a dominant shareholder in the newly-formed Dutch operation after an injection of several hundred million guilders in new liquidity. Dutch banks, including ABN Amro, would also join in the finance operation, with the present Daf group being declared bankrupt.

Mr John Talbot, the receiver of Leyland-Daf, the truck and van operations which employ 5,500 in the UK, returned to London after reviewing the future for the UK operations with administrators at Daf's headquarters in Eindhoven.

So far, there are understood to be no substantive talks in progress between the UK receiver and rival truckmakers with a possible interest in all or part of the UK operations.

Those with a possible but, so far, undecided interest include Daimler-Benz and MAN of Germany, Paccar of the US – which already owns Foden in Britain – and Hino, the Japanese truckmaker.

Daf announced the financial collapse last Tuesday and sought protection from its creditors in the Netherlands, Belgium and the UK after running up losses of more than FFr800m (£430m) over the last three years.

The new continental company, comprising core medium and heavy truck production units now employing 5,000, would be set up in the Netherlands.

The Belgian operation in Westerlo, which produces car and truck axles for the Eindhoven plant and employs 1,500, would be separated into a stand-alone unit owned by Belgium's General de Banque, according to reports.

Some workers at Leyland-Daf won pay rise in January that will raise their pay by 10 per cent by the end of the year if the deal is not scrapped as part of a survival package.

Investcorp profits
rise 20% to \$62.7m

By Robert Peston,
Banking Editor

INVESTCORP, the Bahrain-based international investment bank which controls well-known businesses in the US and Europe, pushed up its after-tax profit by 20.2 per cent to \$62.7m in 1992.

Investcorp, which was set up 10 years ago, specialises in channelling funds held by wealthy Arabs into well-established businesses, such as Gucci and Saks Fifth Avenue. It is attempting to buy and reorganise Circle K, the bankrupt US convenience store chain.

Mr Michael Merritt, Investcorp's chief administrative officer, said there were two main reasons for the profit growth.

Investcorp realised two of its US investments, Catherine's Stores, a US retail chain specialising in extra large clothing for women, and Sports & Recreation, a sporting goods retailer.

The second source of profit growth was the two corporate acquisitions it organised during the year, on which it earned fees.

On behalf of its pool of investors and also using its own funds, a 50 per cent stake in the German Mondi Group, a clothing manufacturer, was bought.

In early 1992, it bought Nouvel Lemania, a manufacturer of watch movements, and then merged this business with Breugel, the Swiss watch company owned by Investcorp and its clients. Mr Merritt said Investcorp was looking at possible investments in the UK.

He and Mr Elias Hallack, Investcorp's chief financial officer, are being appointed co-chief operating officers.

A \$15m cash dividend is being paid – identical to the payment for the past few years – representing a 15 per cent return on the capital invested by the founder shareholders in the business.

The company doesn't seem to know either – that's what's so disturbing," he said.

At first glance Shearson's fourth quarter 1992 net loss of \$165m and full-year deficit of \$151m can be explained by a variety of special charges.

These charges include a \$150m after-tax write-off relating to

given added importance to promoting *Finanzplatz Deutschland* opens the question whether it will risk conflict with its overriding commitment to price stability in Germany. Such doubts have been fuelled by the circumstances of last week's interest rate reductions.

The Bundesbank would like its quarter point reduction in discount rate and half point cut in Lombard rate to 8 and 9 per cent respectively to be seen in the context of its financial market liberalisation.

But the general perception is that the Bundesbank is cut to pressure to preserve the price pressure to the European Monetary System in turn, nobody can be sure that Einau will go ahead as planned. But by taking a leaf out of the Bank of England's book and actively promoting its own financial centres, the Bundesbank is doing its best to ensure that.

For that reason, Germany wants to have Europe-wide minimum reserve requirements and when a European central bank is set up, it will be able to remove a big competitive disadvantage for banks in Frankfurt and other German centres vis-à-vis London and Luxembourg. It should encourage the reparation of short-term D-Mark deposits from the Euro market.

At the same time, the Bundesbank is pressing ahead with efforts to ensure that an eventual Europe-wide monetary

system that minimum reserve requirements on banks' time and savings deposits would be more than halved to 2 per cent of liabilities removes a big competitive disadvantage for banks in Frankfurt and other German centres vis-à-vis London and Luxembourg. It should encourage the reparation of short-term D-Mark deposits from the Euro market.

With the European Monetary System in turn, nobody can be sure that Einau will go ahead as planned. But by taking a leaf out of the Bank of England's book and actively promoting its own financial centres, the Bundesbank is doing its best to ensure that.

The rate cuts came only days after Mr Helmut Schlesinger, Bundesbank president, indicated that lower borrowing costs were not justified because of inflationary pressures in Germany. They have cast doubt on the Bundesbank's counter-inflationary credibility and the D-Mark as the anchor of the ERM.

Ironically, the Bundesbank may have undermined one of the cornerstones of Einau by acting to defuse tension in the ERM. For if the Bundesbank cannot be trusted to maintain its independence and commitment to price stability, how can the same be expected of an untrited European central bank if ever the EC moves to a single currency and monetary policy?

To sow new doubts over the future of Einau may well fit in with the secret wishes of Mr Schlesinger and his colleagues on the Bundesbank's decision-making council.

The deal has been that Bundesbank policies now seem almost as inacalculable as those of Mr Norman Lamont and the UK Treasury: a convergence that can appeal to no-one in

Frankfurt.

Frankfurt gives
London a run
for its money

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It gives the Bundesbank an extra weapon to mop up speculative currency inflows by enabling it to offer such paper to non-banks for the first time. It will also give it a better chance of controlling M3, its wayward money supply measure.

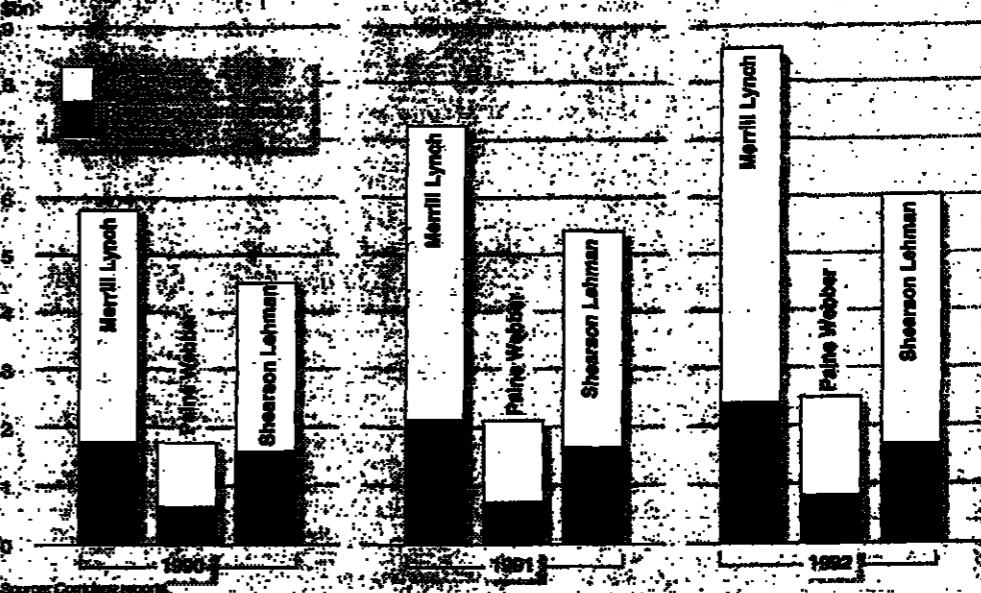
More important, it fills an important gap in the range of German money market instruments and so will broaden the appeal of Frankfurt to foreign institutions.

The Bundesbank's announce-

American Express is at a loss to explain the red ink at its Shearson Lehman brokerage, write Alan Friedman and Patrick Harverson

Leaden results in a golden age

How Shearson stands



loans and equity held by Shearson in ComputerVision, a company that has had trouble for the past two years in servicing a \$150m bridge loan that was to have been refinanced by junk bonds. Also included is a \$107m write-down of unexpired options and \$55m in unspecified legal provisions.

But in the fourth quarter of 1992 Shearson still only made \$6m of operating income before special charges. Mr Robinson had been made chairman and chief executive of Shearson just four days before he severed all ties to the American Express group. In winning those positions

Mr Robinson had elbowed aside Mr Howard Clark as Shearson chief, relegating him to vice-chairman. The firm is now being run on an interim basis by Mr Richard Fuld and Mr Tom Hill, the Lehman-side executives who were recently named co-presidents.

On Wall Street a surprising number of analysts who follow American Express and Shearson said they did not have enough information to understand the underlying reasons for Shearson's malaise.

Shearson has put up the barriers. Jaded journalists and analysts are being given few details. Mr Michael Egizzi, a financial services analyst at Duff & Phelps, the credit rating agency, said that because he had been denied access, he could not really know what was wrong with the firm.

"The company doesn't seem to know either – that's what's so disturbing," he said.

At first glance Shearson's fourth quarter 1992 net loss of \$165m and full-year deficit of \$151m can be explained by a variety of special charges.

These charges include a \$150m after-tax write-off relating to

loans and equity held by Shearson in ComputerVision, a company that has had trouble for the past two years in servicing a \$150m bridge loan that was to have been refinanced by junk bonds. Also included is a \$107m write-down of unexpired options and \$55m in unspecified legal provisions.

Mr Golub replied: "The answer is that I don't know." Mr Golub's aides eventually claimed the commissions had been flat because gains in retail and institutional sales had been offset by declining commodity commissions. They also blamed a shift in the reporting of individual managed investor accounts from the brokerage commission to the custodial and advisory income category. Shearson declined, however, to provide a financial breakdown.

Mr Golub was equally reticent about the possibility of American Express deciding to sell Shearson, saying at first he didn't know and then correcting this to a "no comment". Mr Golub said only that Mr Clark would not be reinstated as chairman and that there was "no timetable" for selecting a new chief executive. "It certainly would be useful to have a CEO at Shearson," Mr Golub said.

In fairness, Mr Golub is neither an investment banker nor an expert in the brokerage industry. He is something of a technician whose main task in life is to turn around the travel related services (TRS) division of American Express. Mr Furlaud said that TRS would remain a prime responsibility for Mr Golub.

Mr Golub pledged also to spend time on Shearson, which until recently seemed to have recovered from its worst period two years ago when it suffered huge losses and saw Mr Peter Cohen, chairman, forced out by Mr Robinson, who had essentially flat brokering fees up to \$250m too high on an annual basis, may explain part of the reason why Shearson, which analysts say should have earned as much as \$700m in full-year operating income last year, only made \$304m before charges, less than half the 1991 level.

Many on Wall Street are betting that American Express will move to cut costs, strengthen capital and ready Shearson for an eventual sale – as part of the group's gradual dismantling of Mr Robinson's 1990s strategy of trying to build American Express into a "financial supermarket".

Whatever happens, it is clear that Shearson will remain an albatross for Messrs Furlaud and Golub for some time to come.

BENEFIT TWICE OVER

COMPANY NEWS: UK

Barclays launches new private service

By John Gapper,
Banking Correspondent

BARCLAYS will today launch a new private banking service in Britain. The move is the latest effort by one of the high street banks to raise levels of income from less risky forms of business than personal or business lending.

The bank, which has previously carried out some private banking for British residents through its international private bank, has established new British business at the headquarters of Barclays Private Banking in London.

The move coincides with reorganisation of international and UK domestic private banking services into a separate business within Barclays. The business has 16 offices around the world, and handles £10bn of clients' assets.

Ms Heather Maizels, director of UK private banking, said the bank would aim to provide services to clients with at least £500,000 in assets, but would seek to be more flexible in selecting clients than some other private banks.

Barclays has integrated BZW Portfolio Management, the private banking arm of its investment bank, into the new Bar-

Kingfisher bid terms due shortly

By Angus Foster

MERGER talks announced last Thursday between Kingfisher, the UK retailer, and Darty, the French electrical goods chain, are continuing and terms of the deal are expected to be announced within the next few weeks.

Analysts expect Kingfisher to offer a mixture of cash and shares to value Darty at about £1bn. Kingfisher is likely to pay £200m in cash, as well as assuming about £200m of the French company's debt.

Darty would be left with about 12 per cent of Kingfisher's shares, according to French press reports over the weekend.

Analysts have also reduced their estimates for the size of a Kingfisher rights issue needed to help finance the deal.

Kingfisher's shares fell 31p to 527p last week on fears the company would need to raise about £200m.

Analysts now say the rights issue may be less than half that amount.

Kingfisher has refused to com-

ment on the terms of the deal.

Kingfisher owns the Wool-

worth and Superdrug chains as well as Comet, Britain's sec-

ond largest electrical retailer.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Kingfisher (UK)	Darty (France)	Retailing	n/a	Merger talks announced
Methanex (Canada)	Unit of Fletcher Challenge (NZ)	Methanol	£172m + shares	Methanex becoming world leader
Tioxide Group (UK)/Kronos (US)	Joint venture	Chemicals	£132m	ICI arm taking 50% stake
Deminec (Germany)	Assets of Lasmco (UK)	Oil & Gas	£105.8m	Lasmco continues disposals
BOC (UK)	Units of Du Pont Merck Pharmaceuticals (US)	Pharmaceuticals	£48m	BOC boosts healthcare operations
BICC (UK)	KWO (Germany)	Cables	£24m	Completed buy from Treuheld
Kalon (UK)	Novo Holdings (France)	Paint	£19.8m	Paper + cash deal
Medeva (UK)	Institut de Recherche Corbiere (France)	Pharmaceuticals	£11.8m	Medeva's first buy in Europe
Menzies-Swain (UK)	Nugelec (France)	Alarm systems	£10.8m	Continues continental expansion
Kredietbank Luxembourgoise (Luxembourg)	Brown Shipley Holdings (UK)	Financial services	£4.8m	Reluctantly recommended

INTERNATIONAL COMPANIES AND FINANCE

Endesa will issue bonds to finance acquisitions

By Leslie Crawford
in Santiago

ENDESA, Chile's biggest electricity company, hopes to place more than \$50m of long-term bonds on the international markets this year to finance acquisitions in Argentina and Peru, according to the company's financial managers.

Endesa sees the privatisation of utilities in neighbouring countries as an opportunity to become Latin America's first multinational company in the energy sector.

The process began last year, when Endesa acquired a controlling stake in Argentina's Central Costanera, a power generator, and a minority shareholding in Edesur, an electricity distribution company. The \$100m investment was financed in part with an \$85m syndicated credit led by Credit Suisse First Boston.

Mr Rodrigo Danus, chief of Endesa's financial division, says the company is preparing to bid for Hidronor, a group of five power plants in southern Argentina, which will be privatised in the first half of 1993. Company executives have also travelled to Peru to study the planned state sell-offs of Electro Lima and Electro Peru.

Endesa, which generates over half of Chile's electricity, posted profits of \$260m last year, a 30.2 per cent increase over 1991. The results were "the best in the company's history," according to Mr Jose Yuraszeck, chairman.

It recently became the first private sector corporation in Latin America to win an "investment grade" rating from Standard & Poor's, the US ratings agency.

At home, Endesa has begun work on a \$450m hydroelectric dam in Chile, partly financed by the World Bank's International Finance Corporation. Environmental groups oppose the dam's construction on the grounds that it will destroy wildlife and affect Indian communities in the reaches of the Bio Bio, Chile's longest river.

In Argentina, Mr Yuraszeck said Endesa had increased electricity production at Central Costanera nine-fold since it took over the plant last May.

Banco Santander aims to earn half its profits abroad

By Tom Burns in Madrid

MR EMILIO BOTIN, chairman of Banco Santander, has announced that the Spanish bank plans to step up its strategy of international expansion, with the aim of increasing net profits earned abroad to 50 per cent of the group's total.

Mr Botin told the bank's annual meeting at the weekend that international business contributed \$205m to consolidated net profits of \$577.1m in 1992. "The time will come when half our assets and profits will be abroad," Mr Botin said. "That is our objective and that is where we are going."

As part of this strategy Santander was considering exercising warrants in First Fidelity Bancorporation which would increase its shareholding in the New Jersey bank from 16.5 per cent to 23 per cent.

The process began last year, when Endesa acquired a controlling stake in Argentina's Central Costanera, a power generator, and a minority shareholding in Edesur, an electricity distribution company. The \$100m investment was financed in part with an \$85m syndicated credit led by Credit Suisse First Boston.

Mr Rodrigo Danus, chief of Endesa's financial division, says the company is preparing to bid for Hidronor, a group of five power plants in southern Argentina, which will be privatised in the first half of 1993. Company executives have also travelled to Peru to study the planned state sell-offs of Electro Lima and Electro Peru.

Endesa, which generates over half of Chile's electricity, posted profits of \$260m last year, a 30.2 per cent increase over 1991. The results were "the best in the company's history," according to Mr Jose Yuraszeck, chairman.

It recently became the first private sector corporation in Latin America to win an "investment grade" rating from Standard & Poor's, the US ratings agency.

At home, Endesa has begun work on a \$450m hydroelectric dam in Chile, partly financed by the World Bank's International Finance Corporation. Environmental groups oppose the dam's construction on the grounds that it will destroy wildlife and affect Indian communities in the reaches of the Bio Bio, Chile's longest river.

In Argentina, Mr Yuraszeck said Endesa had increased electricity production at Central Costanera nine-fold since it took over the plant last May.

Emilio Botin: growth at operating level 'satisfactory'

An equity stake of more than 20 per cent would mean the consolidation of First Fidelity's results with Santander's and boost the Spanish group's future earnings.

Net profit for the fourth quarter was \$133.8m, or 91 cents per share. However, this included a one-time, pre-tax arbitration award of \$77.1m - producing an after-tax gain of about 34 cents per share - over Amgen's marketing rights

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Fotex lifts turnover 40% in year

By Nicholas Denton
in Budapest

FOTEX, the retail group which is Hungary's largest public company, lifted turnover last year by 40 per cent to Ft86bn (\$106m).

The full consolidation of Kontur, a department store chain in western Hungary, a doubling of turnover at Azurinvest, the wholesaling subsidiary, and growing returns from the distribution of Gillette razors.

In top gear and on course for a listing

Andrew Bolger on the turnaround and proposed flotation of the David Brown Group

IT TOOK more than a coat of fresh paint to change the face of David Brown Corporation, a famous British gear manufacturer which had fallen on hard times after 130 years of family ownership.

"Some of the workshops looked like the Black Hole of Calcutta," said Mr Chris Cook, 43, who three years ago became joint managing director with Mr Chris Brown, 39, through a £46m management buy-in.

The new managers lost no time in ordering the redecoration of the group's sprawling 16-acre site at Huddersfield, West Yorkshire, believing that refurbishment would send a positive message to both employees and customers.

The clean-up also extended to the finances of the company, which is soon to be floated as the David Brown Group, with an estimated market value of more than £70m. In spite of recession, small losses at the time of the buy-in have been turned into a pre-tax profit of £3.3m last year on turnover of £80m.

Strong cashflow has enabled the two former FKI executives to repay a £16m loan five years ahead of schedule, invest £10m on capital expenditure over the past three years and spend £3.5m on acquiring new businesses.

The change in the company's fortunes has not been painless. Some 300 people were made redundant after the buy-in, and another 100 have gone because of the recession. A further 100 went with the closure of three peripheral businesses. Even after the acquisitions, the group's workforce has shrunk from more than 1,800 to about 1,350.

In spite of having a strike each year since they arrived, the new management team said the workforce had responded very positively to changes - in particular a move to manufacturing on a "cell" basis, with operators watch-



Christopher Brown (left) and Christopher Cook: new targets

ing several machines and teams taking more responsibility for organisation and quality of their output.

Although much of David Brown's equipment is old, new computer-controlled machines have been bought which do the work of six of those they replace and offer even higher accuracy.

The group now comprises four divisions:

- Vehicle transmissions, based in Huddersfield, supplies the Challenger tanks, Intercity's 140mph Class 91 trains and most Formula 1 cars;
- Special products, also based in Huddersfield, makes gears up to six metres in diameter for industrial and marine applications;
- Radicon, with factories in Sunderland and Huddersfield, makes standard geared drives for a wide range of industrial applications;

There has been marked progress. Supply times for geared motors has been cut from 12 weeks to 2 days, or a week for less standard options. The group is now beginning to win orders on the basis of its speedy supply dates.

In many ways David Brown embodies the history of British engineering. An early technical lead in gears was trans-

formed, along with empire, into a huge industrial combine, which included tractors, Aston Martin cars, and the Vosper Thornycroft shipyard.

Much of the grand heritage has gone, but the group retains another typical legacy: strong ties to Commonwealth markets, but a negligible presence in continental Europe and too small a share of the US market.

Gearing was 300 per cent at the time of the buy-in, but was rapidly reduced and the group will have only modest borrowings after the flotation. The new team is interested in making an acquisition in continental Europe and would also be interested in acquiring a business doing repairs and maintenance for the US petrochemical market.

The flotation is being sponsored by Barclays de Zoete Wedd, with de Zoete and Bevan brokers to the issue. The buy-in was supported by Bankers Trust, Charterhouse and Morgan Grenfell. The new management will have 20 per cent of the group, post-flotation.

Mr Cook and Mr Brown scarcely knew each other while with FKI, but enjoy their shared roles of joint managing director and intend to continue the arrangement, although each does take specific responsibility for two divisions.

Mr Brown said: "We do get asked to do talks and presentations together, which can be tricky. It's important not to come across like Morecombe and Wise, but we are getting better at it."

Last year the group appointed as non-executive chairman Mr Derek Kingsbury, not least because of his experience in bringing the specialist engineering group Fairley to the market in 1988.

In spite of the speed with which David Brown has been turned around, the team is keen to dispel any impression of complacency. Mr Cook said: "We know we've still got a way to go."

Tuskar thwarts bid attempt

Shareholders in Tuskar Resources, the Dublin-based oil and gas company, have thwarted a takeover attempt from fellow Irish resource company, AmineX, by voting overwhelmingly for the purchase of Shanendoah Expro, a North

Sea subsidiary of Bula Resources, which holds a 0.90628 per cent interest in the Buchan Oil Field.

AmineX said its £2.75m offer for Tuskar, launched last month, would not proceed if the purchase was approved.

Vaux hotels hit by the recession

Vaux Group's Swallow hotels continued to suffer in the October-January period were 5 per cent higher than a year ago but achieved room rates were 5 per cent down.

However, the group's breweries were performing well.

Barcom expands via Hawkins buy

Barcom, formerly Venture Plant Group, is buying certain companies within the Hawkins Group, one of the largest privately-owned hirers of operated and non-operated plant, for nominal consideration of £1 plus certain professional costs associated with the acquisition up to a maximum of £90,000, writes Juliet Annetts.

The Hawkins companies incurred a loss before taxation of £529,000 on turnover of £10.1m in the 10-month period ended October 31 1992. Net debt was £3.8m.

NEWS IN BRIEF

S&P lowers Italian bank debt ratings

STANDARD & Poor's, the US credit rating agency, has lowered the debt ratings of three Italian banks, reflecting a deteriorating domestic environment and the Italian government's more "hands-off" approach to the sector, writes Antonio Sharpe. Istituto Bancario di Torino's senior debt rating is cut to A plus from AA, while Banca Commerciale Italiana's and Banca Nazionale del Lavoro's are both cut to A from AA minus.

● Ems-Chemie, the Swiss specialty chemicals group, reported a 44.5 per cent jump in net profits last year to SF143m (US\$94m), on sales up 14.7 per cent ahead of SF126m. writes Ian Rodger in Zurich. More than half the profit growth came from securities trading, which yielded SF61m compared with SF32m the year before.

● TNT, the Australian transport group, plans to float its remaining 20 per cent holding in TNT Freightways of the US, writes Kevin Brown in Sydney. TNT floated 80 per cent of the group 15 months ago.

● Skandinaviska Enskilda Banken, a leading Swedish commercial bank, says a combination of state guarantees and a share issue are the best way for it to escape its financial crisis, writes Christopher Brown-Humes in Stockholm.

Mr Bjorn Svedberg, chief executive, did not quantify how much the bank would need to raise, but said it would need up to SKr10bn (\$1.36) to guarantee its non-performing loans.

● Denway Investment, the Chinese joint venture manufacturer of Peugeot vehicles in Guangzhou (Canton) is to raise HK\$400m (US\$82m) through a flotation

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Bank funding prepares for a heavy year

THE Bank of England has been particularly active in plying the gilt-edged market with stock over the past fortnight. There was the £2.5bn auction on January 27, followed on the same day by the announcement of £250m of stock for sale. And then last week, the Bank offered a further £750m of conventional and index-linked stocks.

Some economists calculate that the government may be fully funded already for the current financial year, so any further gilt issuance which takes place before March 31 may well go towards funding the very heavy borrowing requirement for 1993-1994.

The big four gilt-edged marketmakers - BZW, Greenwell Montagu, Gilt-Edged (GMGE), UBS Phillips & Drew and S.G. Warburg Securities - have provided slightly different

funding calculations, according to their respective estimates for the amount spent on defending sterling. National Savings sales, and bank and building society purchases of gilts.

Mr Ify Islam, economist at BZW, estimates that there is still some £1.7bn of gilt issuance to be done this year, based on an estimated public sector borrowing requirement of £37bn, and gross official gilt sales of £23.35bn for full funding.

"We had been assuming that the costs of defending the pound on Black Wednesday would see underlying reserves rise by £12bn in 1992-1993," says Mr Islam. However, he has since cut the estimate for the fall in underlying reserves to £10bn, and concludes that "rather than being fully funded, the authorities have

overfunded by about £2bn. This is based on a PSBR forecast of £39bn and estimates that the authorities have sold £23bn worth of gilts, £23bn of which count as funding. If National Savings receipts contribute £2bn to funding over the year, this leaves a required funding of £13bn.

Mr Briscoe points out that the sterling proceeds of foreign exchange intervention to support the currency can be regarded as contributing to funding, although these proceeds will not necessarily count within any single financial year.

However, economists at the other three big marketmakers estimate that the government has overfunded already. Mr Simon Briscoe, economist at GMGE, believes the government has

However, he points out that

AUSTRALIAN GOVERNMENT BONDS

Long end may extend rally after poll

THE Australian government bond market has plenty to mull over in the weeks ahead.

Mr Paul Keating, the Australian Prime Minister, yesterday ended months of speculation by calling a national election for March 13, saying that the campaign would be fought on economic issues. In addition, he promised to announce new economic policies tomorrow to "dramatically expand business opportunities and accelerate economic growth".

Early last week, meanwhile, the Australian bond market sprang back to life as good news on inflation, combined with relative currency stability, triggered a rally at the long end.

The market has been subdued since the last easing of monetary policy in June, when official interest rates were cut by 75 basis points to 5.75 per cent - the 12th reduction since rates peaked at 18 per cent in January 1990.

The 10-year bond yield has hovered around 9 per cent since September - about 5 percentage points below the February 1989 peak of 14.26 per cent - but looked unlikely to move much lower before the

impending election. At the short end, the yield on the 90-day bond has been steady at just below 6 per cent since August, fluctuating occasionally on unfulfilled rumours that official interest rates might be eased.

However, the yield on the long bond dipped to 8.6 per cent last week, following the release of the December quarter Consumer Price Index figures which showed that inflation had fallen to a record low of 0.3 per cent. The rally was helped by renewed strength at the long end in the US, and a steady of the Australian dollar, which has recovered from a low of 68.35 US cents in mid-January to 70.00 cents.

However, the currency may be bolstered by interest rate reductions elsewhere, which would encourage speculative funds to flow into Australia.

The currency should also benefit from proposals by the conservative opposition to increase the independence of the Reserve Bank and set tight inflation targets if it wins the election.

Mr Chris Caton, chief economist at Bankers Trust Australia, says the medium-term outlook for the dollar is positive, given the early election date. If this view is correct, it may be possible for the authorities to ease monetary policy after the election, or at least to avoid raising interest rates to defend the currency.

Whichever party wins the election will seek to stimulate

more robust economic growth to reduce unemployment, currently 11.3 per cent, which is in turn contributing to sluggish economic growth. Mr John Dawkins, the treasurer conceded recently that growth in gross domestic product will be limited to 2.5 per cent this year, compared with earlier forecasts of more than 4 per cent. However, fears expressed by private sector economists that the economy will slip back into recession have eased following encouraging figures for retail sales and housing starts.

The government also announced last week that the deficit on the current account declined in December, suggesting that the balance of payments may turn out to be a less important constraint on growth than economists feared.

The encouraging conclusion is that the outlook for the long bond is bullish, raising the prospect that a further rally to around 8 per cent may be justified after the election. Much will depend, however, on the stability of the currency and the course of interest rate movements overseas.

Kevin Brown

Grindlays Eurofinance B.V.
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WORLD STOCK MARKETS

CANADA

	Sales	Stock	High	Low	Close	Gross	Sales	Stock	High	Low	Close	Gross	
TORONTO													
4 pm close February 5													
Quotations in cents unless otherwise stated													
16900 Alitalia Pr. \$14.3 14.1 14.1	30200	Denton A	25	25	25	25	525000	Merchandise	\$5.12	5.14	5.14	5.14	2,251
30500 Alpaca Pr. 475 470 475 475	107000	Dolceco	\$14	13.4	13.4	13.4	12500	Shl. Sys.	\$3	3.5	3.5	3.5	1,267
352100 Air Bus. 250 265 270 270	25000	Dunlop Int'l	4.2	4.2	4.2	4.2	1800	SNC Group	\$10.2	10.5	10.5	10.5	2,049
31000 Airline Int'l 500 500 500 500	30000	Dunlop Int'l	4.2	4.2	4.2	4.2	1800	SNC Group	\$10.2	10.5	10.5	10.5	2,049
956400 Alcan Al. \$24.3 24.2 24.2 24.2	34000	Dunlop Int'l	3.65	3.65	3.65	3.65	187100	Sear Arms	\$18	17.5	17.5	17.5	1,251
483400 Alcan Al. 4000 4000 4000 4000	300	Dunlop Int'l	3.65	3.65	3.65	3.65	195200	Sear Arms	\$18	17.5	17.5	17.5	1,251
300000 Alcan Al. \$14.1 14.1 14.1 14.1	34000	Dunlop Int'l	3.65	3.65	3.65	3.65	195300	Teluscom	\$16.5	16.5	16.5	16.5	1,252
807200 Alcan Int'l 1500 1500 1500 1500	32000	Dunlop Int'l	3.65	3.65	3.65	3.65	195300	Teluscom	\$16.5	16.5	16.5	16.5	1,252
308500 Alcan Sc. \$23.5 23.5 23.5 23.5	100	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
87000 Alcan Sc. 44.5 44.5 44.5 44.5	400	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
585000 Alcan Sc. 11 11 11 11	22000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
14000 Alcan Sc. \$8.4 8.4 8.4 8.4	32000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
210000 Alcan Sc. 15.4 15.4 15.4 15.4	34000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
540000 Alcan Sc. 11.2 11.2 11.2 11.2	36000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
310000 Alcan Sc. 19.2 19.2 19.2 19.2	38000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 10.2 10.2 10.2 10.2	40000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
570000 Alcan Sc. 14.2 14.2 14.2 14.2	42000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	44000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	46000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	48000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	50000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	52000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	54000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	56000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	58000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	60000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	62000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	64000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	66000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	68000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	70000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	72000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	74000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	76000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	78000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	80000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	82000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	84000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	86000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	88000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	90000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	92000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	94000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	96000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	98000	Fortis	2.45	2.45	2.45	2.45	202000	Telecom	\$17.4	17.5	17.5	17.5	1,253
521000 Alcan Sc. 15.4 15.4 15.4 15.4	100000	Fortis	2.45	2.45	2.45	2.45	202000</td						

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ENQUIRIES

كتاب الأصل

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGE AND MONEY MARKETS
Following the cuts

FOREIGN exchange dealers will be coming to terms this week with the implications of last week's cut in the Bundesbank's officially posted interest rates, writes James Blits.

The 0.25 percentage point cut in the Bundesbank's Discount rate, to 8.0 per cent, was hailed by some analysts as the strongest indication yet that the German authorities would defend the European exchange rate mechanism at any cost.

"It was a sign to me that the Bundesbank is digging in its heels, perhaps avoiding an assault on the Franc by drawing a line at the Danish krone," said Mr Gerard Lyons, chief economist at DKB International in London.

Mr Neil MacKinnon, an economist at CitiBank in London, said that the Bundesbank would probably fail in its task.

"The Bundesbank has bought time but it has not solved the fundamental problem that France and Denmark have high interest rates in the thick of a recession," he said.

"As far as I am concerned, the ERM is history," he added.

He predicted that there would soon be free floating currencies in Europe, for a limited period at least.

The markets will have a chance to assess how quickly the German authorities are prepared to reduce rates at this week's money market tender on Wednesday. Last week, the lowest accepted money market bid was 8.57 per cent. With the Discount rate lowered last week, there is speculation that the repo rate will come down.

Another factor adding to German tensions is that the dollar failed to break above DM1.67 against the D-Mark following a non-farm payroll figure on Friday that was worse than the market expected.

This week's January retail sales figures in the US, due out on Thursday, should indicate whether there is any more scale to the economic upturn in the US.

But a concern for European policy-makers must be that, if the D-Mark remains strong against the US dollar, the tensions in Europe will persist.

E IN NEW YORK

Feb 5	Close	Previous
C-Sterl	1.0440	1.0442
3 months	1.0310	1.0300
12 months	2.62	2.52

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Feb 5	Close	Previous
8.30	77.7	77.9
9.00	77.7	76.9
10.00	77.7	77.5
11.00	77.7	77.5
12.00	77.7	77.5
1.00	77.7	77.5
2.00	77.7	77.5
3.00	77.7	77.5
4.00	77.7	77.5

Forward rates are for Feb 4

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4 pm close February 5

Continued on next page

NYSE COMPOSITE PRICES

Continued from previous page

- S -

	Div.	Stock	NY	SI	High	Low	Close	Chg.	Per	Div.	Stock	NY	SI	High	Low	Close	Chg.	Per	
100023		Hgk Ls Stock	100	100	100	100	100	0	0	100	100023	100	100	100	100	100	0	0	
21	16	S Amico R	1.36	6.8	7.7	6.6	7.1	-0.1	-1%	21	174	TPR Energy	1.63	8.5	9.0	204	18.5	-0.1	-1%
100024		SCOR US Co	1.28	1.28	1.28	1.28	1.28	0.0	0	100	100024	100	100	100	100	100	0	0	
100025		SPRS Techn	1.58	5.7	5.7	5.7	5.7	0.0	0	100	100025	100	100	100	100	100	0	0	
100026		SPRS Tech	1.58	5.7	5.7	5.7	5.7	0.0	0	100	100026	100	100	100	100	100	0	0	
100027		SPRS Tech	1.58	5.7	5.7	5.7	5.7	0.0	0	100	100027	100	100	100	100	100	0	0	
100028		Safeway Sc	0.10	0.08	0.10	0.08	0.10	-0.02	-2%	100	100028	100	100	100	100	100	0	0	
100029		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100029	100	100	100	100	100	0	0	
100030		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100030	100	100	100	100	100	0	0	
100031		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100031	100	100	100	100	100	0	0	
100032		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100032	100	100	100	100	100	0	0	
100033		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100033	100	100	100	100	100	0	0	
100034		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100034	100	100	100	100	100	0	0	
100035		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100035	100	100	100	100	100	0	0	
100036		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100036	100	100	100	100	100	0	0	
100037		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100037	100	100	100	100	100	0	0	
100038		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100038	100	100	100	100	100	0	0	
100039		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100039	100	100	100	100	100	0	0	
100040		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100040	100	100	100	100	100	0	0	
100041		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100041	100	100	100	100	100	0	0	
100042		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100042	100	100	100	100	100	0	0	
100043		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100043	100	100	100	100	100	0	0	
100044		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100044	100	100	100	100	100	0	0	
100045		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100045	100	100	100	100	100	0	0	
100046		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100046	100	100	100	100	100	0	0	
100047		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100047	100	100	100	100	100	0	0	
100048		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100048	100	100	100	100	100	0	0	
100049		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100049	100	100	100	100	100	0	0	
100050		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100050	100	100	100	100	100	0	0	
100051		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100051	100	100	100	100	100	0	0	
100052		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100052	100	100	100	100	100	0	0	
100053		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100053	100	100	100	100	100	0	0	
100054		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100054	100	100	100	100	100	0	0	
100055		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100055	100	100	100	100	100	0	0	
100056		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100056	100	100	100	100	100	0	0	
100057		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100057	100	100	100	100	100	0	0	
100058		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100058	100	100	100	100	100	0	0	
100059		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100059	100	100	100	100	100	0	0	
100060		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100060	100	100	100	100	100	0	0	
100061		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100061	100	100	100	100	100	0	0	
100062		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100062	100	100	100	100	100	0	0	
100063		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100063	100	100	100	100	100	0	0	
100064		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100064	100	100	100	100	100	0	0	
100065		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100065	100	100	100	100	100	0	0	
100066		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100066	100	100	100	100	100	0	0	
100067		Safeway Sc	0.34	1.4	1.4	1.4	1.4	0.0	0	100	100067	100	100	100	100	100	0	0	
100068		Safeway Sc																	

MONDAY INTERVIEW

A change foreign to her nature

Cornelia Schmalz-Jacobsen, head of Germany's foreigners' office, speaks to Judy Dempsey

Somewhere among the names at the Yad Vashem memorial in Jerusalem, dedicated to both those who perished under, and who resisted, the Nazis, are the parents of Cornelia Schmalz-Jacobsen.

"My parents did not belong to any resistance group as such. They simply knew what was right. During the second world war, they kept their doors open all the time in Berlin, where we lived. I will never forget it," says Schmalz-Jacobsen, former general secretary of the Free Democratic party, and now head of Germany's awkwardly titled Federal Office for the Problems of Foreigners.

"So many people from so many different backgrounds visited us in Berlin during that time. It could have been dangerous. But my parents did nothing from me. They believed that a house with an open door was a sign of freedom. My grandmother, a wonderful woman who was Greek, thought the same. I suppose I took our open door for granted."

Now, more than 50 years later, Germany, which boasts the most liberal asylum laws in Europe, is undergoing a fundamental rethink about restricting the number of refugees who are flooding into the country following the collapse of the Berlin wall in 1989.

Last year alone, more than 470,000 would-be asylum seekers sought refuge in Germany. The influx of foreigners has fuelled calls from all sides of the political spectrum – from the far right to Chancellor Helmut Kohl's ruling Christian Democratic Union party – to reform the asylum laws by tightening up article 16 of the constitution, which allows everybody entering Germany the right to refuge.

The number of foreigners entering the country has rekindled a mood of xenophobia and provoked racist attacks. Despite belated attempts by the government to clamp down on extreme right-wing groups, the Federal Crime Bureau last week reported that in December alone, extremists had carried out more than 1,000 attacks, including one fire bomb, 50 acts of arson, and 95 violent assaults on individuals.

But what haunts intellectuals, and the opposition Social



There is 'enormous opposition to racism'

Democratic party, in the debate about amending the constitution is the memory of the past. They argue that had other countries given refuge to Jews fleeing Nazi Germany, many more could have been saved. Germany's open-door policy to refugees since 1949 has been largely a response to the Jewish experience during the war.

Yet Schmalz-Jacobsen believes that the emotional, and at times bitter, arguments over the constitution are a distraction from the real problems facing Germany: the absence of an immigration law. Because the country has no immigration policy, everybody is allowed to enter. But those who manage to remain in Germany do so overwhelmingly as foreigners – they have no easy access to citizenship. Making citizenship easier, particularly for the second generation of asylum-seekers, is Schmalz-Jacobsen's goal.

"The statistics speak for themselves," she says, speaking from her 14th-floor office in Bonn. "We have about 6.5m foreigners living in Germany. Of that number 1.5m, or about 25 per cent, are under the age of 18. Two-thirds of these children of foreigners have been born here. Yet most of them do not have German passports. These are the second generation of Turkish immigrants, and those with other parents and grandparents who were actually invited here by the German government to help rebuild the country's shattered economy after the second world war.

"These children should be given the choice, as in France. There, children have the automatic right to French citizenship, and then are given the choice at the age of 18 to choose their nationality. In Germany, no such thing exists."

Schmalz-Jacobsen is just as critical of the difficulties facing those foreigners who marry German citizens, and those who, having lived in Germany for several years, are still deprived of easy access to a German passport. A foreigner married for two full years can apply for citizenship after another five. But a single foreigner has to wait 10 years before applying for citizenship, and another five years before he or she is fully naturalised.

"Throughout this time, these people cannot vote, even though they pay taxes. They have no rights. This has got to change," she says.

Schmalz-Jacobsen explains how the German law on citizenship is bound up with the old imperial decree of 1913, Article 5.7 of the *Reichs- und Staatsangehörigkeitsgesetz*, or Imperial and State Citizenship Law, states quite unambiguously: "Through birth, one can acquire (German) citizenship if the legitimate child has a German

Protestant classes in the schools. One of my sons came home at midday and asked me if I believed he had black spots on his soul. I immediately thought that he might be ill. Then I realised that the school was talking about the differences between the two religions. You are one or the other. Germany's citizenship law is a bit like that. You have German blood or you have not."

Resistance to amending the law – even by allowing dual citizenship, a move which Schmalz-Jacobsen is spearheading – comes from the Bavarian-based Christian Social Union, the sister party of the Christian Democratic Union, even though, ironically, Bavaria has one of the most liberal constitutions of all the German states. CSU officials fear easier access to citizenship would somehow dilute the German identity.

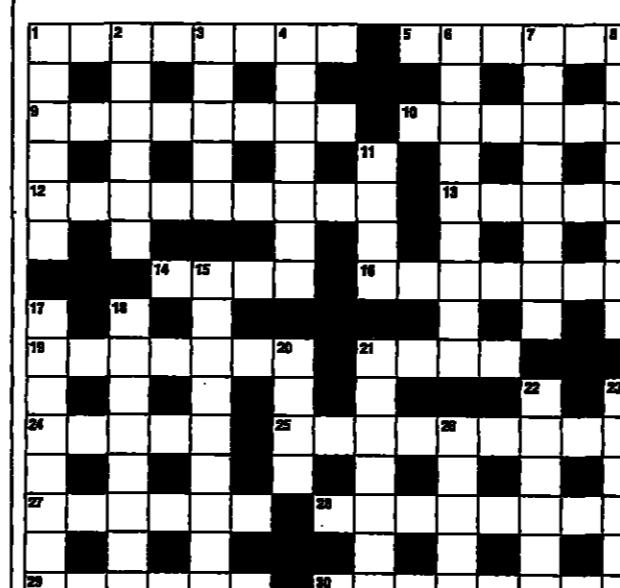
"This obsession with what makes up a real German is difficult to explain," says Schmalz-Jacobsen. "Take my case. Now that I have this job, I have become the subject of hatred. I get many hate letters. In the eyes of some people who hate foreigners, I am a foreigner too because I want to help them."

"I get threats as well." She holds up a sheaf of letters. "But then, I get lots of letters from Germans who want to support me in my attempts to change the law, and who want to integrate the foreigners living in our country."

Yet, however much there is a gradual consensus emerging, at least among the FDP and the Social Democratic party, Schmalz-Jacobsen wonders if the government is really committed to policies which foster integration and assimilation. "When I first took this job in

CROSSWORD

No.8,071 Set by PROTEUS



ACROSS

- 1 Girl broadcaster once? (8)
- 2 Top soldier put back in place (5)
- 3 Soldier writing to and getting official answer from pope (8)
- 4 Hole in box on one side (6)
- 5 Not long to hang on (3)
- 6 Girl needing some of their energy (5)
- 7 Apt to be cheeky if I'm in front (9)
- 8 Dearth for example it may be inferred (8)
- 9 What tennants pay for hillsides with raging streams? (8)
- 10 Goes to pieces to some extent under arrest (4)
- 11 Tree as pillar of the church (5)
- 12 Declared when desert is to be developed (8)
- 13 A lot to be said for profitable transaction (4,4)
- 14 Sway to the music (4)
- 15 Stress caused good man by downfall (6)
- 16 Stick notice in this place (5)
- 17 Tree resin from oriental pine perhaps (5)
- 18 Hand over duties of French papal ambassador (8)
- 19 Take away obstruction in river (6)
- 20 Some extra-terrestrial estimate (4)
- 21 Waves to the birds? (7)
- 22 Hand over duties of French papal ambassador (8)
- 23 Stick notice in this place (5)
- 24 Tree resin from oriental pine perhaps (5)
- 25 Calm when picked up (8)
- 26 Article on manuscript containing English topics (6)
- 27 Article on manuscript containing English topics (6)
- 28 Hand over duties of French papal ambassador (8)
- 29 Take away obstruction in river (6)
- 30 See a sign put out by one entrusted with property (8)

DOWN

- 1 Vehicle with no reversing box (5)
- 2 List showing cock's lost love (6)
- 3 Musical instruction to novice on ship (6)
- 4 Tools designed for young children? (7)
- 5 Apt to be cheeky if I'm in front (9)
- 6 Declared when desert is to be developed (8)
- 7 Dearth for example it may be inferred (8)
- 8 What tennants pay for hillsides with raging streams? (8)
- 9 Goes to pieces to some extent under arrest (4)
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- 30 See a sign put out by one entrusted with property (8)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 20.

Greenspan eyes the Democrats



MICHAEL PROWSE
on
AMERICA

Mr Greenspan founded his own Wall Street consultancy and spent decades analysing the minutiae of business cycles, in the process gaining more practical wisdom than half a dozen professors.

Having handled the recession adroitly, he now faces even tougher challenges. With inflationary pressures still low and the economy only just beginning to gather momentum, monetary policy is currently tight enough. But if Mr Greenspan wants to be remembered as the first Fed chairman for a generation to secure something approaching price stability, he may need to raise short-term interest rates substantially in coming years, certainly by 1995. The scene is thus set for a bitter tussle of power with the Clinton administration, which is unlikely to be enthusiastic about a sharp tightening of monetary policy ahead of the next election.

ing

attorneys, the hearings took on an almost surreal aspect. Oblivious to encouraging data (such as growth at an annual rate of 3.8 per cent in the fourth quarter), Mr Paul Sarbanes of Maryland acted as if the Fed chief were on trial for crimes against the state.

When Mr Greenspan had the temerity to defend his record, the prosecutor reeled off the names of eminent economists – such as Nobel prize-winners Milton Friedman, James Tobin and Paul Samuelson – who had publicly criticised him for doing "too little too late".

The attack on Mr Green-

span's economic competence was highly unjustified. With hindsight he has navigated treacherous economic seas with great skill. He courageously raised interest rates in the late 1980s, thereby setting in motion disinflationary forces. But he was sensitive to the risk of a 1930s-style financial meltdown and subsequently brought rates down faster than conventional wisdom abroad (although not at home) thought desirable, thus laying the ground for a quite vigorous recovery.

Of course, Mr Greenspan's curriculum vitae does not compare with those of armchair theorists such as Friedman, Tobin and Samuelson. He has published little and was finally awarded a PhD by New York University only in 1977 – after he had served three years as chief economist under President Ford. Indeed, by the silly standards applied to Mr Clinton's appointees, Mr Greenspan was not qualified to be CEA chairman. Instead of seeking a university chair, young

Mr Clinton may mean what he says about Fed independence. But if the electoral cycle proves more important, Mr Greenspan and his board (all Reagan/Bush appointees) will face a painful dilemma. If the Fed resists pressure for expansionary monetary policies, it may end up subject to greater political control; if it does not, it risks higher inflation. It is not an inspiring outlook for a man who prefers crunching data to playing political poker.

Life in the slow lane



IAN DAVIDSON
on
EUROPE

The general political objectives of the Maastricht treaty. A forced devaluation of the franc would represent a massive political blow, both for the Franco-German relationship and for the general objectives of European integration.

No one imagines that the Bundesbank wants to improve the plausibility of the ECU programme; quite the reverse. But Mr Schlesinger does not have the power to revoke the treaty of Maastricht, let alone to write off the political capital invested, at least by the original member states, in the general objectives of European integration.

Such a programme raises a raft of questions, both technical and political. For example,

how would the Germans "internationalise" their monetary policy, and coordinate it with their partners; the French would make

the Bank of France independent.

Even if the Bundesbank wants to reluctantly accept that it must do a tiny bit more to underwrite the survival of the exchange rate mechanism, it cannot guarantee unlimited support for the franc. On the other hand, the Bonn government cannot contemplate the bald collapse of the system. Only two politically acceptable options remain: if the speculators do not go away, either the system must be strengthened so it is less vulnerable, or it must be replaced by something else with equal political significance.

Moreover, the feasibility of monetary union is now turning into a test of the credibility of

The Pelikan's beak savours Saville Row labels, And he doodles on damask at the best of tables.

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day before
in eyes
Democrats



FINANCIAL TIMES SURVEY

IRAN

Monday February 8 1993

SECTION III

When an Iranian diplomat asks earnestly "What do you think my country can do to improve its international image?" it is obvious that something is afoot in the world's first Islamic republic.

For more than a decade Iran's clerical leaders have done their best to give the impression of caring not a jot what the rest of the world thinks of them. Some still do not. Others, however, have begun better to appreciate the demands of administering a state of 60m people, and understand that satisfying popular needs is one of the keys to retaining power.

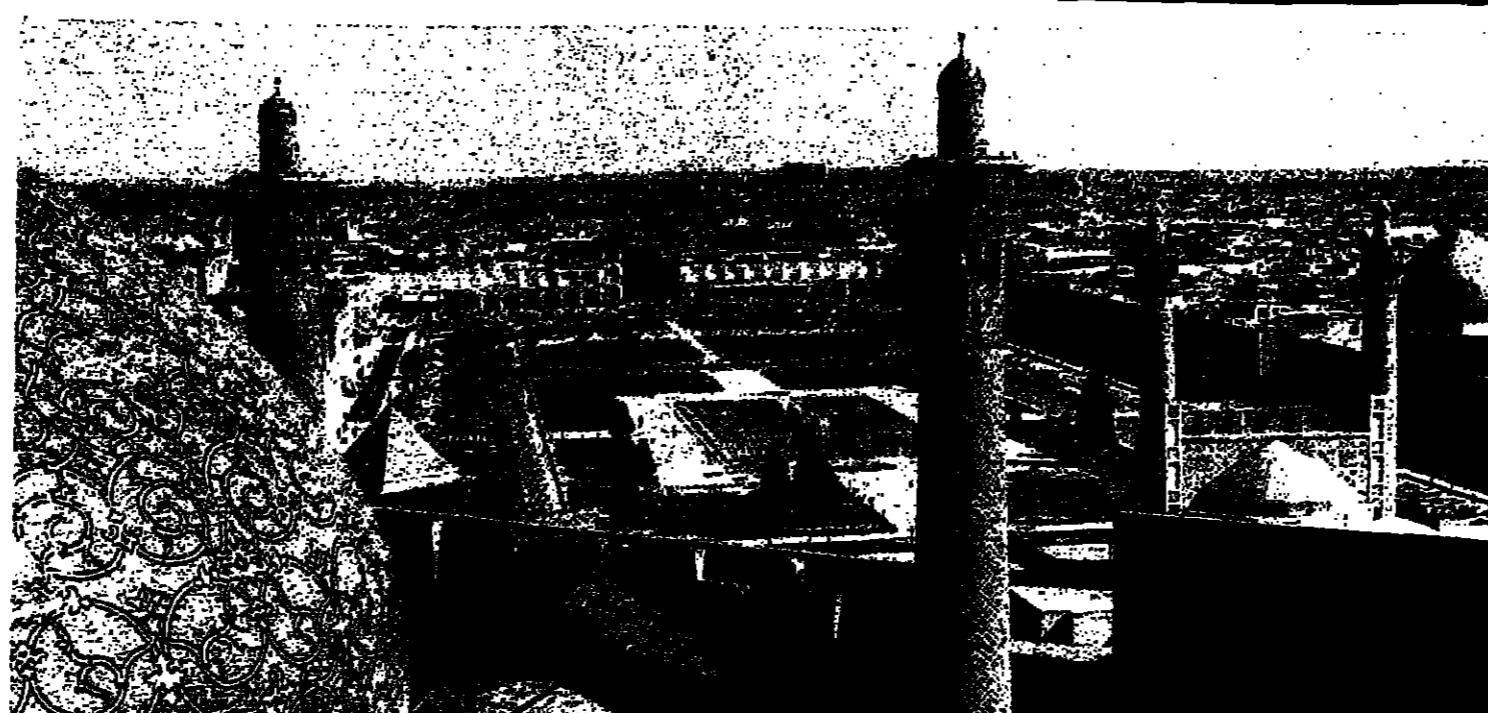
There are plenty of straws in the wind. President Ali Akbar Hashemi Rafsanjani is receiving weekly lessons in economics. Privatisation, deregulation and liberalisation have entered the vocabularies of members of parliament.

Senior officials discuss western political philosophers, and mullahs are being sent abroad for months at a time to live and study in western democracies.

If that gives the impression of a country wanting to come in from the diplomatic cold into which it had cast itself, that is probably what is intended. But whether Iran will be admitted while carrying so much other ideological baggage and still festooned with labels hostile to the west is another matter.

The motivation for Iran's shift in attitude is almost exclusively economic. Back in the mid-1970s, Iranians used to talk portentously of their country becoming the world's fifth power. Fanciful perhaps, but it is a reminder of the huge potential that population, hydrocarbons, agriculture and geography give the country. Revolution and war may have set back Iran's development by 20 years or more, but the fundamentals remain strong. How effectively they can be exploited will depend in large measure on the political balance within the country and how the rest of the world reacts to it.

Iran is at the moment the embodiment of the only political idea that is gaining adherents in the Middle East. Islamic fundamentalism is being promoted as an alternative for peoples frustrated and oppressed by governments which offer them little hope, politically or economically. It is a source of pride to Iran's leaders that others seek to follow their example, and a boost to their own political legitimacy at home. Equally, it is a source of fear and



The main square and mosque of Isfahan, once a popular venue for tourists. Iran has recently been trying to revive its tourism industry

Picture: R. N. Baker

tem always seemed likely to create. Ayatollah Ali Sayed Khamenei was not Ayatollah Khomeini's first choice as his successor and will never enjoy the same religious and political authority.

This flaw at the very centre of constitutional power persists throughout the machinery of administration and is made worse by the widespread weakness in basic management skills. Incentives for capable people to enter government service are few, with low salaries and a time-consuming politicisation of departments. One of the consequences has been additional layers of bureaucracy and a growing requirement for extra payments to oil the wheels of government.

Powerful individuals have shown ways of cutting through the layers of administration, but they are few. Mr Gholamhossain Karbaschi, the mayor of Tehran and close associate of President Rafsanjani, has made a notable impact on the appearance and administration of the capital. He has also raised revenue through controversial business taxes and admits to having acquired enemies. The system permits the emergence of such people, but few are willing to take the risk, or feel sufficiently confident of their patron.

The danger for Iran is that the drive for economic modernisation initiated by President Rafsanjani will suffer further losses of momentum and eventually be broken on the inertia of the system, the incompetence of local management and the deep conservatism of the senior clergy. Also pushing it in that direction is the manner in which much of the industrialised world reacts to Iran. If, as expected, Islamic fundamentalism further establishes itself as the main perceived threat to western interests in the Middle East, Iran is bound to suffer the backlash, however ill or well-deserved.

Certainly, nothing will be made easy for the republic. The failure of Islamic government in Iran would be a blow to fundamentalist groups throughout the Middle East. But an Iran rebuffed and blocked in its efforts to make modest improvements in its international relations could make an even more uncomfortable neighbour. The clergy and their allies have demonstrated a political durability that many people doubted a few years ago. Setbacks in running a modern economy will only intensify the determination to protect the revolution, by whatever means.

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Phil Sanders

Keen to leave the cold

Iran is edging back towards the international mainstream. Whether it will be admitted is another matter. Roger Mathews reports

suspicion elsewhere in the region and in the west.

The freeing of western hostages in Lebanon and Iran's stance during the Allies' war with Iraq improved its political standing in the west. The increasing numbers of businessmen travelling profitably to Tehran helped Iran to be seen again as an important regional economic centre. But the positive swing of the pendulum has already been checked and, if anything, it is again heading back in the opposite direction.

The history of the regime predisposes many people and governments to believe the worst of it. Its record on human rights, its willingness to accept huge casualties through frontal infantry assaults during the war with Iraq, and its readiness to encourage the overthrow of governments it does not like will not quickly be forgotten.

So when it appears to behave

aggressively over the island of Abu Musa in the Gulf, purchases a submarine from Russia and expresses a desire to acquire nuclear technology, this can be translated all too easily into the picture of a nation bent on exporting its revolution, threatening its wealthy Arab neighbours and posing a long-term military challenge to the US.

One sure thing is that for the foreseeable future Iran will continue to provide ammunition for those who see the country in that light. The most virulent revolutionary rhetoric is available for those who wish to hear it and there is always a ready domestic audience for accusations of duplicity and subversion by Iran's enemies. The hardcore supporters of the revolution will be rallied more effectively by invoking anti-Americanism than by pragmatism and conciliation.

The skill of President Rafsanjani

during the past three years has been to consolidate his own position domestically while edging the country back towards the international mainstream. How much further he can carry that process may well depend on his ability to extricate the government from the consequences of economic mismanagement during the past two years.

It was understandable that any improvement in oil prices would be used as an opportunity to relax imports and provide some of the consumer goods which had been absent for so long. But what could not be foreseen was that the import boom would gain such momentum and that precious hard currency earnings would be dissipated with such little supervision.

The import brakes have now been applied but not before Iran has run up many billions of dollars in short-term debt and seriously

damaged its reputation with foreign banks and the world's leading export credit guarantee agencies. Delays on letters of credit extend up to four months and involve \$2bn-\$3bn, with substantially more in the pipeline.

Oil revenues ensure that Iran will eventually meet its obligations, but all foreign creditors will be looking far more sceptically at becoming further involved in a country where political risk factors need to be offset by an exemplary record on financial obligations.

It also raises other basic questions about the competence of government in Iran which have implications for the rest of the Islamic world. The constitution was designed under the tutelage of Ayatollah Khomeini to ensure a number of parallel and overlapping areas of authority, all of which are subservient to the country's spiritual leader. His death confirmed the vacuum that such a sys-

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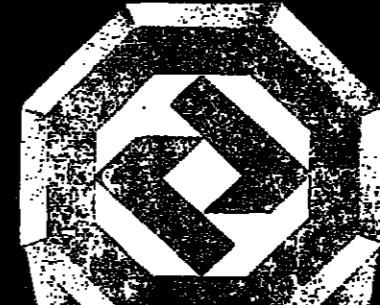
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■ FOREIGN POLICY

Suspicion on all sides

"SOMETIMES they appear with a deceitful smile, saying that they like Iran and wish to establish ties. They are telling lies. Past experience has shown that they are lying. They have a dagger hidden behind their backs and the other hand is ready to plunder. We know their true nature."

Ayatollah Khomeini, Iran's spiritual leader, articulated recently what is a widely-held view in Iran of western nations and their intentions. Not everyone would voice it so dramatically, but even among Iranians who have long association with the US and Europe there is an ingrained readiness to interpret western actions in the most conspiratorial way.

From Washington, elsewhere in the west and in parts of the Middle East there has been a scarcely less instinctive willingness to view Iranian intentions as subversive and destabilising. Mr Robert Gates, until recently director of the CIA, thinks it probable that Iran is trying to acquire a nuclear weapon, while the governments of Algeria and Sudan believe Tehran is funding and encouraging Islamic fundamentalists in their countries.

The depth of suspicion on all sides makes it difficult to achieve the progress in areas of mutual interest which President Rafsanjani and his aides say they wish to make. There is no doubt that Iran's political leadership has done its homework on the relationship between economic development and foreign policy. It understands how much it needs access to capital and technology if war damage is to be repaired, the economy modernised, and jobs found for the large numbers of young people coming onto the market every year.

But squaring that with the spiritual and political imperatives bequeathed by Ayatollah Khomeini will always prove difficult for the more pragmatic members of the Iranian establishment. Foreign policy in Iran is not made by a single person, group or organisation. Because of that it can be subject to domestic political rivalries, lack of management control and opportunism by radical factions.

The example of Abu Musa, island, close to the Strait of Hormuz, offers analysts plenty of scope. At a time when Iran

was being conciliatory to the Gulf Arabs, its officials on Abu Musa – sovereignty of which is shared with the United Arab Emirates – threw out some teachers who it claimed were a threat to security. From there the situation deteriorated with the UAE taking the issue to the UN and Iran threatening its neighbours again with increasingly belligerent statements and claims of full sovereignty over the island.

It could be that the whole episode stemmed from an unauthorised action by Iranian officials on Abu Musa from which the government could not easily dissociate itself. It could equally be that Iran wanted to remind the Gulf Arabs of its presence. Tehran will not quickly forget that it was Saudi Arabia and Kuwait which funded Iraqi President Saddam Hussein during the Iran-Iraq war and indirectly provided the weapons used for the destruction of Iranian cities and villages. No word has been uttered by the Arabs about reparations, although the huge sums being spent by those two countries on new weapons is being noted.

Iran is also sensitive to the refusal of the Gulf Co-operation Council (Saudi Arabia, Oman, Kuwait, Bahrain, United Arab Emirates and Qatar) to involve it in any of the security arrangements for the region, such as the Damascus Declaration which would have given Egypt and Syria a role in the defence of the Gulf. Tehran continues to be unhappy with Saudi Arabia's oil production policy, believing that it is doing America's bidding by keeping oil prices relatively low.

Taken together it is unsurprising that the Iranian regime should feel that the US and its regional clients are attempting to exclude or marginalise its political and economic role. It is a policy that the Iranians are bound to resist and there are indications that an additional line of response has been to encourage where possible the rash of territorial disputes between GCC members in the past year.

Iran should not be surprised that other countries feel threatened by it, however much Mr Rafsanjani's officials insist that it intends to export nothing more subversive than ideas. Islamic fundamentalism

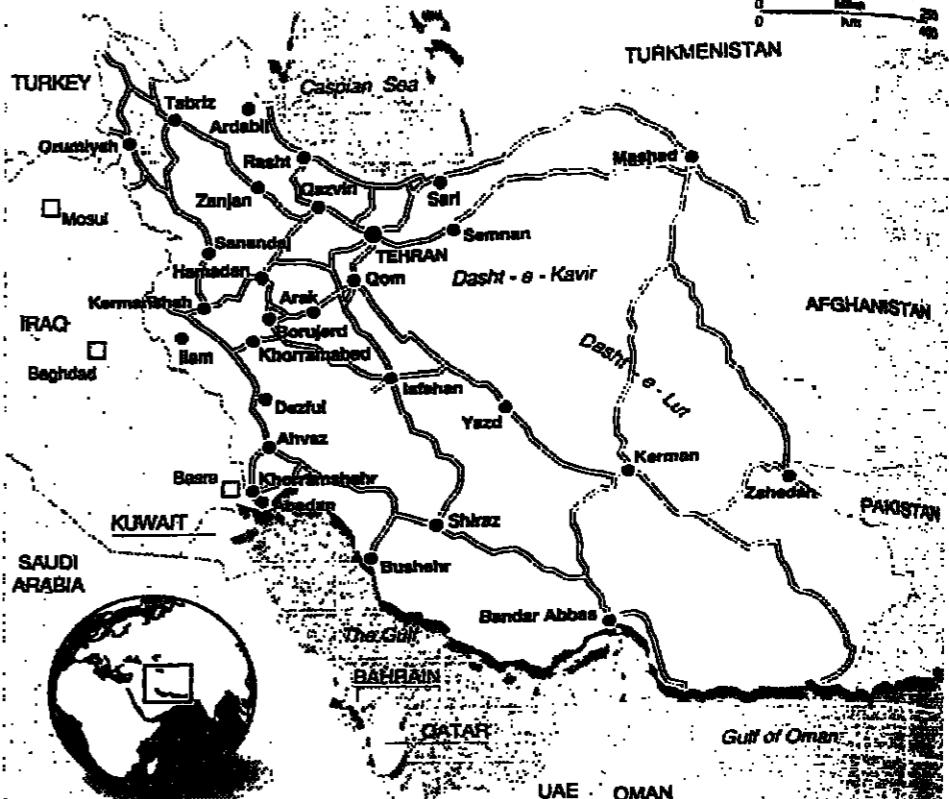
is gaining adherents in the Middle East and does pose the single most easily identifiable threat to several regimes. The question all these regimes seek to answer is how much the process is being aided by Tehran.

In Sudan and Lebanon there is a clear Iranian presence. The Iranians make no secret of their support for Hama in the occupied territories and their total opposition to the US-sponsored Middle East peace process. They are privately very contemptuous of the Gulf monarchies and are trying hard to expand political and commercial ties with the central Asian republics.

Iran has bought weapons from China and made overtures to North Korea. Its list of activities may be in keeping with a wholly independent foreign policy, but not one likely to promote closer relations with western nations.

Seen from Tehran, that is not Iran's problem. If there is agreement on anything in Iran, it is that other countries must adjust to the reality of the Islamic revolution.

At the same time Iran will be acutely sensitive to anything which hints at paternalism, neo-colonialism or even criticism of its domestic affairs, especially if related to human rights. And it sees nothing contradictory in sentencing to death a British author accused of blasphemy.



The importance of the Iranian market at a time of world recession has encouraged western governments to adjust to these difficulties except, as in the case of Britain, when the issue of Salman Rushdie so angered public opinion that it was bound to drive a wedge between the two countries.

Lack of a firm reassurance by Iran about its current intentions towards Mr Rushdie will continue to hinder the chances of any improvement. Such incidents seem likely to

remain an unpredictable element in Iran's dealings with the rest of the world and will continue to jeopardise the prospects for more durable relations.

Roger Matthews

On the improvement of Iran's relations with the west during the Kuwait crisis and the subsequent deterioration: "I was not much impressed by the kind of overtures that came from the west when Iraq invaded Kuwait. Nor am I much disturbed by recent political unhappiness. It is better for us to stick to our principles and come to terms with our external environment rather than trying to calculate when the world is happy with us and when the world is not happy with us. The relevance of Iran's 'Neither east nor west' policy following the collapse of the Soviet Union:

It is still a relevant policy but maybe the way we express it should be changed. Its main purpose is to convey the idea that we decide in Tehran what our interests are and that we should not be expected to kneel down in front of foreign powers. It is part of our sense of national sovereignty. It does not mean we should be antagonistic towards anybody outside Iran. We are a member of the international community. In the inter-

national community you cannot do whatever you like, or whatever you think is right for your own interests. There is a sort of game which we should start to play, and we are playing it.

Whether US and British ambassadors might return to Tehran:

There is no big obstacle preventing better relations with the west, other than political attitudes. This is mainly the responsibility of our western partners. There is still a cultural barrier, a sense that someone can dictate to other parts of the world about how they should behave.

Economically, relations are beneficial for both sides. But politically the international situation is still not mature enough, especially with the type of disorder now affecting the world community. The laws of the new game are not well defined. We have a game in which the rules are changing and the players also are changing. So anyone can claim victory, even though they may not be winning. We should just stick to our principles and when the fruit is ripe then it could be picked from

the tree. We should not rush. Is foreign policy still guided by the desire to aid oppressed Moslems anywhere in the world?

This is a fabulous principle that anyone in the world should help the needy, the oppressed and the poor.

This does not mean we are going to topple the governments of other countries if we think that they do not behave according to our standards. It does not mean that we are going to interfere with their daily affairs. That is the way the west behaves towards us and to other countries.

In practice the basic of our decisions is our national interest. To rebuild the country we have a long way to go. We are determined to convert Iran into a prosperous and advanced country. We are putting

all our efforts into that. The ideas which guide our country are attracting followers in many Islamic countries. In Egypt, there is a movement which they branded fundamentalism. We like the word fundamentalism. It shows that people are concerned with the deep issues and fundamental truths.

This movement is like a renaissance. It is true that it started from Iran and the waves are spreading.

It is disturbing a number of governments in Algeria, Tunisia and Egypt. But it is simplistic and naive for those governments to blame Iran because our ideas have followers. We are pleased that what we do is admired in the Islamic world but this is not something we can be blamed for.

The Islamic world is undergoing

a deep change and our revolution played a major role in expediting this change. The more suppressed it is, the greater momentum it will have, and the more it will become radicalised. This is the source of suspicion about Iran. Politicians in America think it is like a commodity which we export to other countries. But this is not the reality. US paranoia about Iran stems from such very simplistic views.

Role of the armed forces: We must calculate the threat and consider what would be a reasonable defence. We have been the victim of a notorious aggression after the revolution. The mastermind of this aggression is alive and is still in power in Baghdad. No reasonable person would be willing to be caught again by surprise.

On the southern flank of the Per-

sian Gulf billions of dollars have been invested in armaments. We worry about this. Who is going to be the target for all this? Can the Kuwaitis by buying arms defend themselves again against Iraqi aggression? We doubt it.

We see ourselves as a country surrounded by turmoil and potentially threatened by a neighbour with a proven appetite for aggression.

So we need a reliable defence facility. Unfortunately, from the point of view of the generals, our priority is the construction of the country. So we are working towards an army which is small but efficient. We think that the best thing that Iran can offer the Islamic world is its global ideas and this is already taking us into the hearts of millions of Moslems.

We do not need to send troops.

Our troops are our ideas,

and we are very proud that our ideas are getting through. People like us

throughout the Islamic world; the intellectuals admire us, and we feel

very happy about that. There is not

a single politician in Iran contem-

plating expanding Iran's geography. Iran's attitude to nuclear weapons: We have no nuclear ambitions. It is neither feasible to invest huge amounts of capital in it, nor would it be effective in our defence. But I do think it is the right of Iran to have access to nuclear technology for totally civilian and peaceful uses. Like any other major area of science and technology, one does not deprive us from acquiring that possibility. But we will not be pressing too hard because we do have alternative sources of energy.

The Middle East peace process: Our opposition to the process is twofold. First, on its feasibility, and second on issues of principle and ideology.

The idea of this peace process is that it should begin to resolve the problems of Israel with its neighbouring countries, one by one. That is done we are left with the helpless people of Palestine. What can they do? We think this is very unfair to them and that the resolution of their fate should preclude any other discussion.

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After nearly a decade in the economic doldrums caused first by revolution and then war, Iran faced the massive task in the summer of 1988 of rebuilding its infrastructure, its cities and villages occupied or bombed by Iraq, and most critically its oil production and export facilities.

Unlike Iraq, the Iranian regime at least emerged from the conflict without the huge weight of debt which proved so difficult for President Saddam Hussein to tolerate and helped spur the invasion of Kuwait. Whatever else was said about Iran during the 1980s, its management of its external finances drew almost universal praise. Iran paid its debts promptly and was a sound risk.

Probably the biggest single error made by the government in the past four years has been to put that hard-won reputation at risk. Iran's reconstruction and economic development plans need access to western capital. There is, of course, a substantial amount that can be generated domestically, but with annual hard currency revenues unlikely to top \$16bn-\$17bn in the next few years, the demands for investment have to take their place in the queue along with other pressing priorities. In the oil and industrial sectors, along with the free trade zones, it has been hoped that a significant part of the investment would come from outside the country.

How much damage has been done to those prospects is not yet clear. But the alarm bells are ringing in all the leading export credit guarantee agencies of the industrialised world. What had been nervousness six months ago has now developed into deep concern and the strong possibility exists that one of the biggest agencies could soon remove cover for Iran.

Iran's problems grew from its attempt to

undertake a multi-billion-dollar reconstruction programme using primarily short-term loans and its loss of control over letters of credit issued by the commercial banks. Added to this has been the opportunity to buy cut-price Russian weaponry for cash.

The situation might have been more manageable had oil revenues come up to expectations. Instead, the surge in prices that followed Iraq's invasion of Kuwait in 1990 was enough to tempt Iran into a more expensive spending programme, but not enough to sustain it.

Official figures need to be treated with some caution, but the trends are clear enough. At the end of the last financial year (March 31, 1991) Iran admitted to oil revenues of \$15.8bn and imports of nearly \$25bn. In fact, imports were probably \$20bn-\$30bn higher than stated, and, even allowing for non-oil exports of \$2bn, this would still have left the country with a trade deficit of more than \$10bn.

The first hint that Iran was having difficulties meeting short-term obligations emerged about nine months ago - and seemed to have reached a plateau over the summer, but again gathered pace in November and December.

Officials from Bank Markazi, the central bank, travelled to Japan, Germany and other European countries at the end of the year in an attempt to reassure foreign banks and export credit agencies that the difficulty was primarily technical and

would be resolved within a few months. In Tehran, close aides of President Rafsanjani admitted the problem, but not its size. They say an inquiry is underway into banking practices and accounting procedures.

What appears to have happened is that the central bank, having permitted the commercial banks to open letters of credit without official approval, did not have in place a mechanism for tracking the volumes and amounts which were then issued. At the same time, foreign currency

allocations to ministries increased sharply. The effects on Iran are visible. The country is in the middle of its biggest consumer boom since well before the revolution and so far there is no sign of it running out of steam.

Officials insist that 50 per cent fewer letters of credit have been issued in the current financial year and there will be a correspondingly large fall in the value of imports. Even if this is so, it will not resolve the more immediate issue over the swelling backlog of unpaid letters of credit. The government says that there is no more than \$1bn outstanding. Other western estimates put the figure at closer

to \$3bn, and fear that there is a substantial sum still in the pipeline which could range between \$7bn and \$10bn, anywhere from a half to two-thirds of expected oil revenues.

Iran has hinted at some success in refinancing part of the outstanding amount and officials in Tehran want to believe that competition between countries for business will prevent the crisis from deepening. Much the same thinking lies behind Iran's refusal to accept growing western demands for sovereign guarantees for new loans. A large part of the outstanding short-term debt could probably be converted into much longer maturities if Iran would guarantee the amounts.

Similarly, the prospects for financing some of the country's most ambitious infrastructure and industrial projects would look much more feasible if investors were provided with that extra reassurance. But awareness of the hostility of the parliament to sovereign borrowing - smacking as it does of foreign dependence - makes the government reluctant to introduce the issue. It is also probable that relatively few people in Tehran are fully aware of the amounts outstanding on short-term repayments.

The government claims greater success in handling the scarcely less sensitive issue of exchange rates. In his budget speech in December, Mr Rafsanjani pledged further moves to unify the exchange rate by removing an increasing

number of items from the official rate of IR70 to the dollar.

Only essential items, such as basic foodstuffs and medicines, will remain at that IR70 rate, some items for industry will continue at IR600 to the dollar but almost everything else will be at the floating rate, currently about IR1,500 to the dollar.

Moving all items on to the floating rate would have a hugely inflationary impact, especially as at least 20 per cent of imports are believed to fall into the category of basic goods and medicines.

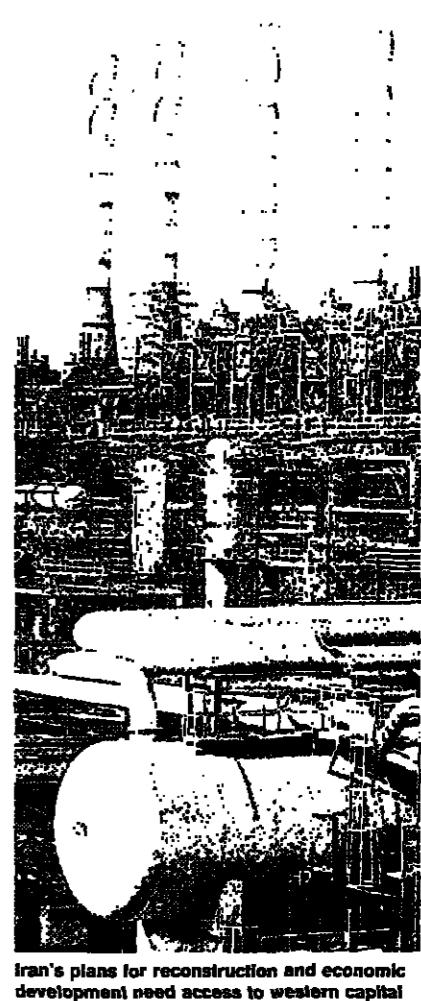
How far down this road Mr Rafsanjani is willing to venture will be primarily a political judgment. The government is preparing to increase subsidies massively as more basic items are moved onto the floating rate. It also claims to be holding enough dollars in reserve to satisfy demand and steady the rate when the rial is finally fully floated.

If the government intends to keep its pledge to the International Monetary Fund in order to qualify for balance of payments support it has to unify exchange rates by March next year.

Some officials at the central bank want the government to act more decisively. They believe a short, sharp adjustment, although painful, is preferable to a long drawn-out process during which the impact of the reforms will be dissipated. The Ministry of Finance and Economy clearly prefers the more cautious approach and so far seems to be winning the argument.

What impact the gravity of Iran's external payments situation will have on the government's room for manoeuvre will be the main focus of attention over the next six months.

Roger Matthews



Iran's plans for reconstruction and economic development need access to western capital

■ THE ECONOMY

Damage limitation

The government claims greater success in handling the issue of exchange rates

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The government claims greater success in handling the scarcely less sensitive issue of exchange rates. In his budget speech in December, Mr Rafsanjani pledged further moves to unify the exchange rate by removing an increasing

Overall economic strategy: In 1988-90, at the beginning of our first five-year plan, we tried to deal with the lack of balance in the economy. The priorities in the package for economic recovery included adjusting prices, diminishing the role of government, encouraging the private sector and developing exports.

The private sector existed before the revolution and has its own role defined in our constitution. It is important to differentiate between east European countries and Iran. There has been a tendency to see the package of measures here as the same as those put forward by the IMF and World Bank for countries in eastern Europe. Our country is very different.

One of the main issues with which we are struggling is the unification of exchange rates. The big difference between the official and floating rates of exchange is one of the legacies we suffered from the war. We are trying to move very smoothly towards unification of rates. Most of the industrial sector, so far as the production side is concerned, is using the floating rate, as is the trade sector. Assuming

that parliament approves the budget we will have taken a very major step towards unification.

We are generally pleased with the result of these policies so far as investment is concerned. Over the past two years the average growth in GDP has been more than 11 per cent, almost 3 per cent above what was predicted. Most of the growth has come from agriculture, industry and oil. We think the momentum will continue in the current year and we will have a GDP growth rate of about 8 per cent. Some \$24bn has been invested in different sectors over the past three years. We think that we will be able to continue on the same growth pattern in the future.

Unification of exchange rates: Not all rates can be unified in the budget. There are some specific parts of the budget that will remain at the official rate. But in 1993 we will take the major step towards unifying exchange rates.

On the inflationary impact of unifying exchange rates: We intend to use subsidies, especially for essential goods and medicines, so that the cost of living does not rise too much. Most other

imports are already on the floating rate, so there should not be much impact on prices. Basic foods will continue to be imported at the official rate. About 20 per cent will remain at the official rate. In other words, about 80 per cent will have changed. The only items that will be subsidised are those few remaining at the official rate of exchange. Use of subsidies:

There are no plans at this stage to make subsidies more selective. Right now we subsidise many items, for example refrigerators and televisions, by allowing them to be imported at the official rate of exchange. By going over to the floating rate we remove this type of subsidy.

Impact of current account deficit: Unifying exchange rates will help to reduce the deficit. Our prediction is that next year we will definitely have a positive balance of payments.

Position on sovereign guarantees: Commercial banks have their own business and have to issue their

own guarantees. Those banks have to be acceptable to the international commercial banks. But if the government is going to receive a credit or facilities, such as those we are negotiating with the World Bank or with the Japanese for a yen loan, then this is government-to-government and we will definitely give a guarantee.

But we do not see any reason for the government to give a guarantee for, say, a small textile manufacturing project. Even if western credit agencies say that we have to provide a guarantee, we are definitely not going to do so. If they do not wish to do business with us, well we shall have to wait and see.

Recently we got a credit from a German bank using the same standard as we had before. We consider that as an indication that if we insist on this policy and stick to our principles then international companies will adjust. It is a matter of markets. We see enough competition between different companies in different countries, so why should we adjust? It is their duty to adjust their policy to what we need. Privatisation:

It does not mean creating a private sector because that has always existed. What it means is that companies which for some reason are in the hands of government should transfer to the private sector. The main purpose is to increase the efficiency of those companies.

We have listed more than 300 which are supposed to transfer to the private sector. Some have been privatised but most are still in government hands. We are trying to speed up the process. I do not consider privatisation as a source of revenue but as a way of increasing efficiency. Ministers responsible for running those companies are allowed to use the proceeds from sales either for completing projects or to remove the technology in those companies they administer. Prospects for foreign investment: It is accepted without any limitation. It depends only on the nature and the type. We offer the same protection to foreign investors as is available in other countries. I do not have the data with me to say whether we have received one penny of foreign investment or not, but we have received several applications.

Recovery package

Mr Mohsen Nourbakhsh, minister of economy and finance, talks to Roger Matthews

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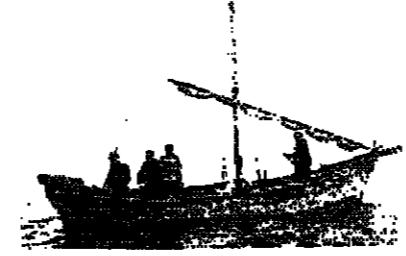
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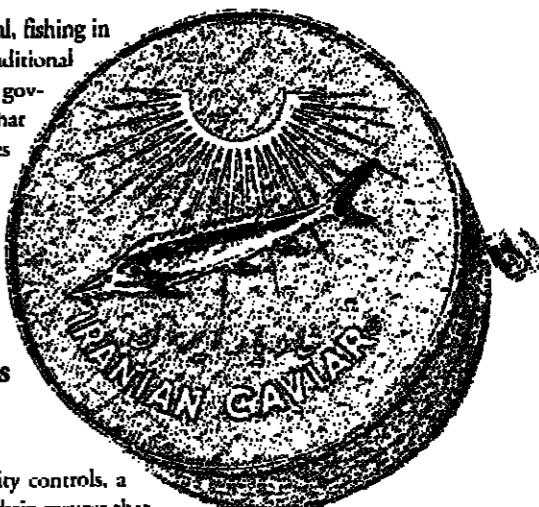
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IRAN 4

■ DEFENCE

A sudden flurry of alarmist warnings

THE eight-year war between Iran and Iraq offered much satisfaction to strategic planners anxious to prevent either country achieving a clear military superiority in the region. Few tears were shed in western capitals, particularly Washington, when President Saddam Hussein sent his forces across the border into southern Iran in September 1980.

A conflict which absorbed and eventually came close to exhausting Iran's Islamic revolution was not to be discounted.

When Saddam's troops were eventually thrown back across the border and Iraq became locked in a six-year defensive battle, the pro-Baghdad tilt in the west became more obvious.

Initially, at least, there was no confusion about the type of regime run by the Iraqi leader, or about the solely pragmatic need to keep Iraq out of Tehran's clutches. If, after the 1988 ceasefire, commercial greed got in the way of political perspective it was brought to a sudden halt by Saddam's decision to invade Kuwait.

The invasions of 1980 and 1990 rested on the mistaken assumption by Saddam Hussein that his forces were superior to anything likely to be sent against them. Neither adventure would have been attempted before the Iranian revolution when the late Shah Mohammed Reza Pahlavi's armed forces enabled Tehran to impose conditions on Baghdad - such as the 1975 Algiers agreement covering the Shatt al-Arab waterway.

The sudden flurry of alarmist warnings about the military ambitions of Iran indicate that for some people the pendulum may now have swung back too far in the direction of Tehran. Since being ejected from Kuwait in February 1991, Iraq has not posed a serious military threat to its neighbours.

The recent response by the western alliance to Iraq's challenges to the air exclusion zones underlines how greatly reduced Baghdad's military capacity has become. It can deny UN Security Council resolutions and threaten its own

people, but the quantity and sophistication of allied equipment in Saudi Arabia, the Gulf and Kuwait offers considerable reassurance to Iraq's smaller neighbours.

Iran may once more be militarily stronger than Iraq, but both are considerably weaker than they have been. Tehran points out that it has never attacked anyone but has several times been the victim of aggression. It insists that it has no territorial ambitions, no intention to acquire nuclear weapons technology, and has very limited arms-buying budget, especially when compared with that of Saudi Arabia and Kuwait.

Officials say that rebuilding the economy has a

higher priority than developing the armed forces.

Some of its recent purchases have nonetheless caused public concern in the west, most particularly the arrival in Iran late last year of its first Russian-built Kilo-class submarine. Privately, military analysts are far less worried and dismiss suggestions that one or more submarines will have much impact on the military balance in the region. "In effect it will be easy to track, probably poorly operated, and can be dealt with swiftly if challenged, but there is little evidence to suggest that there would be much popular backing for foreign conflicts. On the contrary, the regime is constantly demonstrating that it believes supplying the domestic market with consumer goods makes better political sense than re-arming on a large scale.

The US and its allies wish to avoid repeating the mistakes they made in assessing the intentions of President Saddam Hussein. But, by being so noisily suspicious of Iran there is a danger of focusing excessively on the military threat when it is the battle of ideas which could more seriously damage western interests throughout the Middle East.

Roger Mathews

cess in buying spares, Iran's military capacity will remain substantially below the levels attained 15 years ago.

Tehran also has to face a growing technological gap, not just in weaponry but in command and communications equipment. It was this deficiency which contributed to its inability to score a decisive breakthrough on the southern front during the war with Iraq.

Another weakness, probably still not rectified, is the command structure of the armed forces and the extent to which the regular army and the Revolutionary Guards Corps is capable of working harmoniously together. The regular army is unlikely ever to enjoy the same level of confidence among the country's senior clergy as that bestowed on the Revolutionary Guards Corps which is said still to be allowed the pick of new weapons.

The picture painted by some intelligence agencies of a more belligerent Iran, bent on military expansion, is difficult to square with the political mood

On reducing the size of the army:

To maintain a great army in terms of numbers you must have a very prosperous economy. We are in the middle of reconstructing our country. So we have to find a way of remaining strong while limiting spending. The solution to that is the *bazej*. As a result, the number of people with full-time army careers can be cut, but we will retain personnel with high technical ability.

The future for conscription:

It has to undergo certain changes. We began the process three years ago. Those people who will be drafted this year were born in 1971. In that year, 1.3m people were born in Iran. From that number there are 600,000 young men available to be drafted. If we were to take this number of people into the army it would mean that over two years we would have to cope with 1.2m men. The capacity of our bases and garrisons is not sufficient. Neither do we have the money to feed those people. Therefore a large number are set aside for other services.

For example, we have a service called GI-teacher, there is another linked to health care and a third involved with literacy. Soldiers who have a diploma of education would be set aside for teaching. Others go to help with the reconstruction work in villages.

All have to undergo 45 days of military schooling before being sent off. Military expenditure:

On the organisation of the armed forces:

The spiritual leader oversees all the armed forces including the army, the Revolutionary Guards Corps and the police. The army and the revolutionary guards each control their own forces.

The army has the responsibility for maintaining Iran's territorial integrity. The revolutionary guards corps has both a cultural and a military mission. Its main role is to safeguard the achievements of the Islamic revolution but it will, of course, assist the army if required. The revolutionary guards oversee the *bazej*, the volunteer force. The purpose of the *bazej* is to provide military training and organisation for all civilians so if there is a need to take up arms they will be ready to do so.

Strengths of the armed forces:

The number serving in the army now is 200,000. That does not take into account those who have been drafted into the army.

The numbers of the revolutionary guards depends on how many are participating through the *bazej*. Our late Imam Khomeini said we had to provide military training for everybody. Every Moslem should be ready to defend his country. Because of this we can maintain a relatively low number of experts in the army. These are men who can operate state-of-the-art, very sophisticated equipment. But when it is time to defend the revolution each and every person would take up arms. It is a religious duty which falls upon everyone.

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A parade to mark the anniversary of Iraq's invasion of Iran. The army has the responsibility for maintaining Iran's territorial integrity

■ INTERVIEW

Maintaining Iran's integrity

Mr Akbar Torkan, minister of defence, talks to Roger Matthews and discusses the role of the armed forces, conscription and weapons procurement



Akbar Torkan: No-one is threatening us. Our priority is to rebuild the country

The great wars have concluded, such as in Cambodia and between Iran and Iraq. But countries which produce armaments need a market for them. Some of the countries around the Persian Gulf are very rich. So the arms producers have to think of ways to get those petrodollars. Accordingly, they produce some phantom threat to try to scare those countries. They force them to sign very big arms deals. This does not make us feel threatened.

Around us we do not see any country which would be a threat. We have the best of relations with Pakistan. Afghanistan is a poor country which for the next 20 years will have to spend whatever money it has on reconstruction. We have very good relations with Turkey and equally the Turks do not feel we are a threat to them. Iraq is a country which is trying to avoid being dismembered. The countries to the south of us are very small and weak and need us to help defend them. So no-one is threatening us. Our priority is to rebuild the country.

US forces in the Gulf:

The Americans would not attack us militarily. People living in glass houses do not throw stones. The US does not have any reason to attack us. They come to the region to get as much Arab money as they can. And even if the Americans did want to attack us they

would not do so in a classic military movement. Can our air force, for example, take on the Americans, or our navy take on the American navy? If we put all of our country's budget into such a war we would have just burned our money. The way to go about dealing with such a threat requires a different solution entirely.

Iraq, the no-fly zones and US intentions: Even if Iraq is cut into three parts it does not necessarily threaten our interests. Of course, we are very much against the disintegration of Iraq. But I do not subscribe to the view that the Americans are looking for trouble and want to attack us. Right now the Americans have many problems throughout the world and have to deal with them first.

With Mr Clinton taking power I think that America will scale back its adventurism abroad and will start work on its own country. Clinton, for instance, has announced that he is reducing the number of navy fleets from 12 to 10. And the number of US troops with the Nato forces will be reduced to 75,000.

The US budget for military purposes is \$250bn. Its economy at the moment cannot sustain such a budget. The Americans have to deal with these

Continued on Page 7

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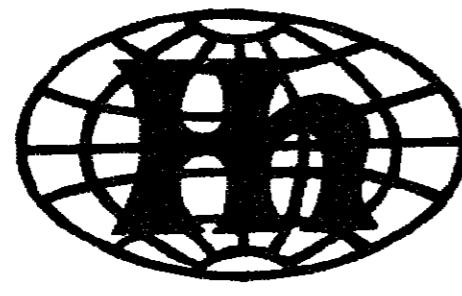
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■ BANKING

Competition encouraged

SINCE he became President, Mr Hashemi Rafsanjani's decision to promote a more open economic system and to encourage greater private sector participation in the economy has been extended to the banking system.

Iran's banks were nationalised after the 1979 revolution when restructuring took place with a number of bank mergers. Bank Mellat (the Nation's Bank), for example, was the result of a merger of 10 banks. However, it took many years before a system of Islamic banking was implemented.

The 1983 Usury-Free Banking Act allowed for two types of deposit: interest-free savings and current accounts and short- and long-term investment accounts. It took another three years before the system was in operation. The result, according to one Iranian banker is that Iran's domestic banks have become "glorified post offices."

The aim of the legislation was for customers to use the banks to make transactions rather than money. However, the Act also allowed banks to give prizes and bonuses on the interest-free accounts and to pay profits on the investment accounts. The banks pay interest out of their profits and charge a fee for loans.

The rate paid is determined by the Supreme Council of Banks, a body whose members include Mr Mohsen Nurabkash, the minister for economics and finance, Mr Mohammad Adeli, the govern-

IRAN'S TOP FIVE BANKS (\$m)				
	Tier One capital	Capital/assets ratio (%)	Pre-tax profits	Assets
1 Bank Saderat Iran	1,511	2.48	n/a	61,028
2 Bank of Industry and Mine	1,232	11.77	n/a	10,483
3 Bank Mellat Iran	538	0.43	28	125,790
4 Bank Mellat	473	1.19	73	39,722
5 Bank Tejarat	468	1.47	19	31,844

Source: *The Bunker*, July 1992

nor of the central bank, and managing directors of the banks.

Iran's overseas banking operations have not been included in the Islamic system and they have continued to operate interest-paying banking. The banking system is dominated by the role of the Bank Markazi which allocates foreign exchange to the domes-

Last year the interest offered on deposits was raised again

tic banks. The liberalisation measures involve loosening Bank Markazi's control over the domestic banks and encouraging competition between them. Before the reforms, Bank Markazi set annual limits on lending based on the previous year's figure plus 10 per cent.

The domestic banks can now attract deposits and are obliged only to lodge a proportion of these with Bank Markazi.

In order to attract more

deposits, the rate offered on private sector deposits was increased in 1990 for the first time since the 1983 Usury-Free Act. The banks' fees on loans were also increased from a range of 4-12 per cent to 6-19 per cent.

Last year the interest offered on deposits was again raised, this time by one percentage point. The rates were set at 14 per cent interest on five-year deposits in the year ended March 1992, 10 per cent on one-year deposits and 6.5 per cent on three-month deposits.

Private deposits with the commercial and specialised banks rose from IR8,080bn in 1988-89 to IR18,860bn in 1990-91, the first year of the reforms.

Of this amount, term investment deposits increased their proportion slightly from 60.8 per cent to 62.5 per cent.

The Supreme Council of Banks, which usually sets the same rate of return for all banks, will now allow banks to set different rates in order to promote competition. The banks face competition not only between themselves but

also with the bazaar, where money-lenders charge interest at rates anywhere between 30 and 50 per cent.

Bank Markazi has also called for the operation of private non-banking financial institutions, which the domestic banks are keen to establish, in order to take advantage of a relatively buoyant stock market. Banks, including Bank Mellat, Iran's largest domestic bank, have set up joint stock investment companies to trade on the stock exchange. There is no suggestion at this stage, however, that the banks taken under state control after the revolution would be demutualised.

One reform has caused much controversy outside Iran. Bank Markazi's decision in 1991 to draw back from providing guarantees for credits from abroad and to hand over the job to the state commercial banks is thought to be the main reason for the prolonged delay in Iran's ability to meet its payments for maturing letters of credit.

Difficulties first arose last



Mohammad Adeli: Blamed bad management for payment delays

summer and despite expectations that this was to be a short-lived development, delays continue.

According to one Iranian banker, the main reason for the delays is that previously foreign exchange requirements for letters of credit were allocated and cleared before the letter of credit was opened. This is no longer the case.

The amount of foreign exchange income which the country would be earning was also over-estimated, leading to a shortfall of resources.

However, Mr Adeli has been keen to stress that the delays are the result of bad management due to lack of expertise on the part of the commercial banks rather than a shortage of foreign exchange.

Estimates of the amount of Iran's outstanding debt vary widely. The Basel-based Bank for International Settlements found that Iran's liabilities to commercial banks reached a record high of \$8.3bn in the second quarter of 1992 with assets dropping to \$5.8bn.

BIS figures show that Iran increased its liabilities by \$4bn from September 1991 to June 1992 and the bank estimated total external indebtedness at about \$15.5bn in June 1992.

That figure is thought to have increased since then and current estimates are in the order of at least \$20bn.

Last autumn, western credit agencies ignored Bank Markazi's argument that because the banks are all state-owned, their guarantees are as good as one from Bank Markazi itself. They have called upon Iran's Ministry of Economy and Finance to guarantee payment for projects

Iran's banking system maintains many of its positive features

worth more than \$50bn.

Other problems include a lack of trained managers and a weak management structure.

Capital inadequacy and deficient technological resources also need to be tackled.

Mr Adeli has said that local banks need to be brought to international capital adequacy standards which he indicated should be achieved by the end of 1993. Bank Mellat, for example, the country's largest bank after Bank Markazi, is ranked within the top 100 banks in the world because of the size of its assets - \$125.8bn at the end of March 1991, according to *The Bunker* 363 in the world due to its capital assets ratio of 0.43 per cent.

Despite the drawbacks, Iran's banking system maintains many of its positive features. It is long-established and well-developed compared to many countries in the Middle East - a system with a wide branch network throughout the world reflecting the importance of trade to the country. Despite all the economic problems and political turmoil, the banking system has proved itself resilient and resourceful.

Scheherazade Daneshkhu

■ TRADE

Key to the future

TRADE is vital to Iran's reconstruction. The eight-year war with Iraq eroded the country's productive capacities and, since the end of the war, the government has increased imports of raw materials for factories as well as consumption goods.

Imports rose steadily from a low of \$9.5bn in 1988 to more than \$26bn in 1991-92.

The composition of Iran's main trading partners shifted as a result of the revolution but not as much as the rhetoric from Tehran, with its emphasis on relations with Third World countries, might suggest.

Before the revolution, 85 per cent of Iran's trade was with Organisation for Economic Co-operation and Development (OECD) countries. That proportion is now down to a still sizeable 75 per cent. Germany and Japan head the list.

Trade with other countries, such as the United Arab Emirates, has become more important to Iran. Dubai's free port and its proximity to Iran have made it a busy re-export point for goods destined for Iran.

Imports from the UAE, particularly of luxuries and consumer goods, have increased substantially since the end of the Iran-Iraq war in 1988. They grew from \$276m to \$349m in the space of a year and now account for more than \$1bn in Iranian imports.

The increase in trade has been helped by a relaxation of Iran's import and export rules and higher foreign exchange earnings as a result of increased oil prices particularly since the 1991 US-led war against Iraq.

The bulk of exports and imports are still controlled by the government, through its approval of price and supplier. Public sector imports still account for the majority of imports which are usually carried out by international tender under the control of government agencies.

Imports by the private sector are still restricted, although machinery, raw materials and spare parts among others, can be imported with governmental foreign exchange.

At the end of last year, the government lifted the requirement for a government allocation of foreign currency for a variety of goods, including electrical and electronic equipment, construction materials, metals tools and food and textiles. Payment can be made from an overseas bank account or with currency bought at the free market rate.

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The government says that there has been \$10bn of foreign investment commitments but pledges have been greater than actual disbursements.

The policy of countertrade

has been largely abandoned,

partly because of stiff opposition by the National Iranian Oil Company, although the government still seeks buy-back deals.

Until last year, the difficulties of trading with Iran were outweighed by the attractions of its immaculate payments record. However, for the first time since the revolution, there have been prolonged delays on payment of Iranian letters of credit and Iran's main trading partners are watching the situation with growing unease.

Their export credit agencies have been holding a series of formal and informal meetings

The government, which kept a tight rein on consumption during the war against Iraq, has been overspending

with each other in an attempt to judge the severity of the problem.

The two main factors behind the delays are thought to be the relaxation of Bank Markazi controls on the domestic commercial banks which resulted in unsupervised issues of letters of credit at the free market exchange rate. Bank Markazi has argued that the problems are only to be expected until the new system can operate smoothly.

For Iran's creditors, however, there is the greater anxiety that Tehran has over-reached itself. The government, which kept a tight rein on consumption with great success during the war against Iraq, has been over-spending.

Few banks are now willing to take Iranian risk and billions of dollars' worth of project finance is now in limbo until the delays are sorted out. Iran's previously good payment record may yet reassure its trading partners and there have, as yet, been no claims on the export credit agencies. However, Iran's ability to manage its mounting debt will be watched carefully.

Scheherazade Daneshkhu



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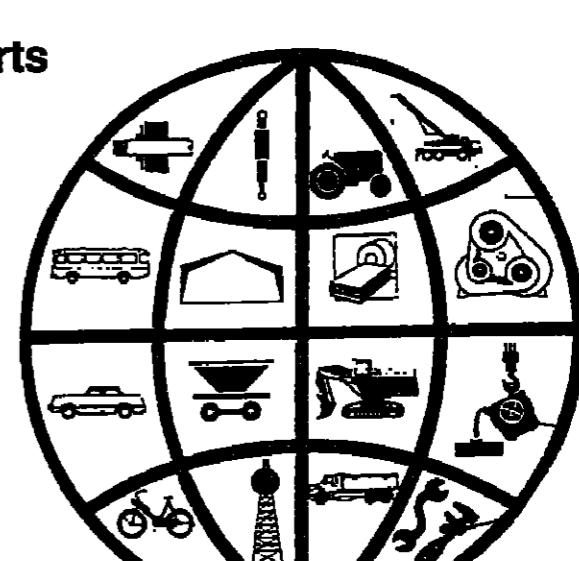
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■ AGRICULTURE

Objectives prove elusive

IRAN was self-sufficient in food in the 1950s but a number of factors, including the late Shah Mohammed Reza Pahlavi's land reform programme, meant that by the time of the revolution in 1979, Iran was a net importer of food.

The Islamic government aimed to make Iran self-sufficient by 1992 and to halt rural to urban migration but it has fallen far short of these objectives.

There have been some successes but poor planning and changes of policy towards ownership of land, have impeded the efficient use of available resources. Only in the most recent (1989/90-1993/94) five-year plan has agriculture been given priority over industry.

Iran's cultivated areas have expanded minimally since the revolution. In 1978, the area of land cultivation was 17.8m

hectares and the figure only increased fractionally to 18.5m ha in 1987.

An Agriculture Ministry official, while reporting that Kerman province topped those producing non-oil exports with its exports of pistachios, dates and citrus fruits last year, bemoaned the fact that 400,000 hectares of fertile land had become desert and 55 per cent of the 120,000 cu m of water reserves was wasted due to negligence.

Iran imports between 30 and 50 per cent of its food requirements. The government expects food imports to double by the year 2005 if the birth rate continues its present rate of growth. Food imports cost the country about \$3bn a year.

The government has not been able to stem the tide of migrants into the cities. Out of a total population of 58m, 43

per cent live in the countryside. Migration to the cities has accelerated consistently. Last month, the government said that if the trend continued, the countryside would lose its productive strength.

The plan called for farmlands to be consolidated at the rate of 150,000ha in 1989 and 1990, and 200,000ha in 1991. But because machinery was not delivered, the consolidation in the first year was nil, in the second year it was 79,000ha and in the third year 100,000 hectares, said Mr Kalantari. He said that farmers had only been provided with 14,000 of the 105,000 tractors assumed in the plan while only 12,000 of the projected 61,000 tillers had been provided.

Shortfalls in funding have also been a problem.

The government has focused on the intensification of agriculture by trying to improve yields. Some 60 per cent of the area under cultivation for important farming crops is allocated to wheat. Farmers are encouraged by government buying at fixed prices. In 1990, the government increased the support price of wheat and provided agricultural equipment at the official exchange rate of

March 1991.

However, lack of storage is a problem and projects are under way for the construction of more silos.

In the year to March 1993,

Rice fields in Mazandaran province: Iran's cultivated areas have expanded minimally since the revolution



1 to IR70 rather than the floating exchange rate of about IR1,400. It also granted banking facilities at the preferential rate. Other measures include a new law on direct taxation, brought in a year ago, under which all revenues from agriculture were made exempt from tax for an unspecified period.

Wheat production has risen substantially to 10.4m tonnes this year, up from 8.75m tonnes in 1990/91 and 5.8m tonnes in 1989. The government hopes to be self-sufficient in wheat by March 1994.

However, lack of storage is a problem and projects are under way for the construction of more silos.

In the year to March 1993,

there were rises, too, in production of barley, sugar-beet

and pulses but declines in maize and cotton.

The guaranteed prices to farmers combined with food subsidies have proved an expensive burden on the state's resources. Last year, President Ali Akbar Hashemi Rafsanjani said: "We are paying a heavy price for subsidies. Our people receive bread practically free of charge. We buy wheat at IR150 a kilo, convert it into flour and pass it on to the people at IR10 a kilo."

The other notable agricultural success has been the work of the Jihad, particularly in the early years of the revolution, in taking electricity and water to the villages and extending the road network throughout the countryside.

In the 10 years to 1992, the

Jihad built 46,000km of roads

and 1,000m of bridges. It

expects 70 per cent of rural

population to be linked by road

by the end of the five-year plan. The number of villages supplied with electricity has fallen back since 1985. In its annual report for 1992, the Jihad said: "The declining curve from 1984 [1985] onwards has been caused by the shortage in construction material resulting from foreign exchange problems."

The Jihad's frustration in dealing with the system are apparent in its comments on shortcomings in the agricultural sector. In its report it said: "Measures taken by the government have failed to meet the basic needs of the rural population properly, for various reasons such as lack of clear planning and strategy for development and concentration of all facilities in urban areas (especially Tehran)."

Until Iran can deal with the bottlenecks in the agricultural sector, it is unlikely that it can meet its objectives of food self-sufficiency and rural growth in the foreseeable future.

Scheherazade Daneshkhu



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■ POPULATION GROWTH

Crisis looms

FIFTEEN years ago, under the rule of the late Shah Mohammed Reza Pahlavi, Iran was hard put to meet the needs of its 29m population.

Now, after revolution, eight years of destructive war, a fall in the oil price and an explosion in the birth rate, it faces a far worse population crisis.

Even before the revolution, many Iranians saw having many children as a sign of God's blessing. With the accession to power of Ayatollah Khomeini, producing more Moslems became a political as well as religious duty. Every Iranian born was an arrow through the heart of the Great Satan (the US), he told his flock. The nation took up his call with an enthusiasm that resulted in today's population of 60m.

The war with Iraq, with its human-wave tactics and devastating casualties, added extra impetus to the task of giving birth to more Moslems.

Fifteen years later, the Health Ministry admits that some 37 per cent of Iranian children under seven are malnourished. Homelessness, unemployment, illiteracy and

poverty have increased.

Mr Mohammad Hashemi, head of the Iranian Broadcasting Service, is often taken to task for not doing enough to spread the family planning message. He says: "You say put on programmes about birth control, but when I do our phone lines are jammed with fathers saying 'My 14-year-old daughter is listening to this programme!'"

According to Mr Mohammad Reza Malakzadeh, health minister, the birth rate now stands at 33 per thousand of population with 45.5 per cent of Iranians aged under 14. "The proportion of employed to unemployed people is 1:1 in Iran, compared with 2:3 in Japan," Mr Malakzadeh says.

In the last ten years the gulf between the resources the country needs and what is available has grown alarmingly. We have not had time to catch up with the hospitals and beds needed, because of the growth of the population," he explained. To cope with the present population, Iran needed 40,000 new classrooms, 500,000 residential units, 600,000 new jobs and 55bn

invested in the agricultural sector.

Mr Mohammad Ali Najafi, education minister, faces similar problems. "Uncontrolled student population growth is one of the dire consequences of the rise in population. To keep up with the population growth we need 10,000 university-educated teachers each year. At present we can only answer 80 per cent of educational needs," he said.

For Mr Massoud Roghani-Zanjani, vice-president and head of the Plan and Budget Organisation, the answer is to remove all the incentives previously introduced to encourage reproduction. Two years ago, the government actively encouraged large families, giving them extra ration coupons, help with housing, and subsidies for children's clothing. Most incentives have now gone, but Mr Roghani-Zanjani wants to see the last ones removed and penalties imposed.

Although the population growth rate has eased slightly - 3.3 per cent in 1988-89 to 2.7 per cent this year - more women are now reaching reproductive age and they are the ones the government is most anxious to reach with its family planning message.

Mr Malekzadeh says that population control is top of his agenda. Measures introduced include free contraception and free sterilisation at 400 hospitals nationwide. His ministry claims that 200,000 people were sterilised in 1991.

But at the end of the day, it was the policies of the clerics which aggravated the problem and it is they who must solve it.

Foremost in the war on population growth is Ayatollah Makarem Shirazi, a senior theologian at the Qom seminary. He admits that the Koran encourages large families. But he argues that an important factor in Islam is the instruction to "take account of time and location".

He argues that no religious "law-maker" would argue that "it is better to have 100bn uneducated, poor and unhealthy people, than to have 60m living in good conditions."

Today's message, according to the Ayatollah, is that "the man who stood proud and said I have seven children must learn that he must apologise instead."

Parichehre Mosteshar

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IRAN 7

POLITICS in Iran these days is very little about the conflict between government and opposition and almost everything to do with the tensions within a regime which has largely consolidated its grip on power.

Opposition to the regime exists in a formal sense through such organisations as the Mujahideen-e-Khalq, once allied with the clergy in toppling Shah Mohammed Reza Pahlavi, but its visibility within Iran has, along with other political factions, been relentlessly whittled down over the past 10 years.

In less structured sense, popular discontent remains far more audible than Iran's external image would suggest. Inflation, unemployment, lack of housing, rigid diet codes and the absence of entertainment facilities contribute to an absence of enthusiasm for a government which in a western democratic system would spell probably disaster at the next election.

If ministers had failed to notice the extent of this disaffection it was brought sharply home to them when many thousands of people in Mashhad and other cities rioted during the summer. The harshness of the government response emphasised its determination to nip the protests in

the bud, but subsequent modification of policies has revealed how shaken part of the regime was by the outburst of public hostility. Some senior clergy refuse to acknowledge the idea of a Moslem people at odds with an Islamic government, but this does not appear to include members of the Majlis (parliament) whose attitudes during the second part of last year underwent a significant shift.

At the time of the parliamentary elections in April and May it was assumed, with some justification, that President Ali Hashemi Rafsanjani was orchestrating a legislature more in tune with his own ideas, especially for modernising the economy.

Certainly the president succeeded in removing some of his more vocal critics. But the new Majlis has shown itself to be much more conservative than expected and far from sympathetic to the more western-oriented technocrats in the government who had been arguing for more emphatic action on economic reforms, such as pri-



Election posters on a board at Tehran's election campaign centre

vatisation and the unification of the exchange rate. On social issues, too, the past six months has been marked by some reversal of the more relaxed attitudes which had been gaining ground. Women's dress code has been more rigorously enforced, there have been a flurry of attacks on publications which deviated from the official line, and at night in the main cities there has been a significant increase in the number of roadblocks manned

by the basiji, the militia force which is charged with the defence of the revolution. This could be interpreted as a setback for President Rafsanjani and his attempt to make the Islamic revolution more palatable to western nations. But with the president facing re-election in June it would anyway be prudent for him to bend with the prevailing wind.

The main concern for the president is said to be preventing any form of link developing

between the men he ejected from parliament last summer and the popular discontent evident in Mashhad. Accordingly, it would be politically hazardous to adopt policies in the short term which could have an effect on the living standards of the poorest or, at the other end of the income scale, threaten the capacity of bazaar merchants to generate profits.

No-one in Tehran doubts that Mr Rafsanjani will be re-elected by a substantial majority, but the regime can be less confident that it was of the public mood. Part of the reason for that stems from the unique role played by Ayatollah Khomeini in the overthrow of the previous regime and in the establishment of an Islamic republic. No successor could inherit that combination of political legitimacy and spiritual authority.

Ayatollah Sayed Ali Khamenei has the authority of being the country's spiritual leader, but other ayatollahs rank above him as Islamic jurists. To that extent, spiritual leader and president need each other,

and can be viewed as different sides of the same coin.

They are also individually incapable of exerting decisive influence over the entire regime and government machinery. There is no concept of cabinet responsibility, such as practised in Britain. Ministers do not meet as a single, political entity. Rather there are committees, grouping several ministers, at which most decisions are taken. Mr Rafsanjani may not have initiated those decisions, but Iranians close to the process say it operates on an assumption of presidential approval unless clear opposition has been voiced.

There are areas of economic and political activity which are more loosely part of the regime but largely unaccountable to anyone. The most obvious examples are the *bazaars*, or religious foundations, the largest and most powerful of which is the Bonyad Moftah, headed by Mr Mohsen Rafiqdoost.

It produces no accounts, has an annual income thought to run into hundreds of millions of dollars, is becoming involved in aviation, would like to get into the oil industry and is sometimes suspected of funding political activities overseas.

More shadowy still, but very much part of the political scene, are the organisations within organisations. In several key government ministries, Iranians say that there is a clearly detectable alternative grouping, owing an allegiance beyond the immediate obvious authority.

So although President Rafsanjani enjoys considerable authority, it is clearly limited and does not extend equally throughout the full range of the regime's activities. He is not required, needs to cajole the Majlis, and can be badly wrong-footed by a decision taken elsewhere in the administration which is subsequently difficult to reverse.

It appears that Mr Rafsanjani knows broadly the direction in which he wishes to lead the country and appreciates that the population needs more than Islamic fervour to remain supportive of the revolution.

Because the fighter jets are a make which we do not have in our air force, our ground personnel have been unable to keep them flight ready. None of those fighters can fly any more. An aircraft is like a living being. You cannot just leave it in the desert and then push the starter button when you want to fly.

Roger Matthews

■ SALMAN RUSHDIE

Understanding the problem

ON February 14, 1989, Ayatollah Khomeini issued a "fatwa", or religious decree, that the author of the book *Satanic Verses*, Mr Salman Rushdie, had been sentenced to death. The announcement caused a storm of international protest and continues to bedevil Iran's relations with other countries, particularly Britain. Mr Javad Lerjani, special adviser on foreign affairs to President Rafsanjani, explained the Iran's attitude to the issue:

"In order to solve this problem you first must really understand it. That is the key. The Rushdie case has parallels with all the religions in the world. It is an issue of blasphemy of the prophets."

"But, anyhow, it is the perceptions which are so different. The west considers the case than in Islam. What Imam Khomeini conveyed is simply what Islam thinks about a man who is guilty of blasphemy. So why blame Iran when that is how Islam thinks about a particular case? It is like blaming Jesus Christ for the way in which Christianity deals with blasphemy. In the 19th century there were cases in Rome and other places when they burned the man who had blasphemed the prophet."

"If we understand the heart of this matter, then no politician in London would ask an Iranian politician to disown the fatwa because it would be like disowning Islam and the Koran. This is not the sort of condition which British politicians should put on relations with Iran. It is quite unreasonable. The only condition put on relations between two countries should be mutual interest and respect."

"I think in this case perhaps the government in London is being manipulated. British politicians are wise enough to know all the tricks of politics. I do not find it easy to see what benefit there is for London by getting into such a game with Iran. I think they still do not fully understand in the west what the meaning of a fatwa is. 'Politicians in London should not teach us how to understand Islam, in the same way

Roger Matthews

Maintaining Iran's integrity

Continued from Page 4

problems first. It is not logical for a country which is reducing its military bases around the world, and wants to reduce its military budget, to attack us. At the same time we do not want to enter a war with the Americans either. Iran's military shopping list:

The first priority is spare parts, the second priority is spare parts, and the third priority is spare parts. Our equipment is mostly American; F-4, F-5, F-14 fighter jets. Our transport aircraft are also American; C-130s, Boeing 707s and 747s. We have a very good fleet: 14 707s, 12 747s and 83 C-130s. This should be enough to see us through the next 20 years. The only problem for us is to provide spare parts in order to keep them flying.

For example, we have 72 F-14s. This is the best air superiority that money can buy. In the next 20 years nothing will be its competitor. Therefore we should only be thinking about buying spare parts to maintain our present fleet. For closer support, we have F-5 fighters and for deep strikes F-4 fighters. This is a very good configuration. We still have 750 helicopters. I personally

think that we still have the third largest fleet in the world. Unfortunately, because our fleet is mainly made up of American products, providing spares is very difficult. Of course, we also have some Soviet-made armaments, but very few.

Cheap Soviet equipment: We have bought some tanks from the Russians, but the days of tank warfare are numbered. Iran, in its conflict with the US, showed that tanks are not much use any more. Since the advent of attack helicopters, tanks are becoming useless. But anyway we have bought a number.

We have also bought F-7 fighters from China which compare to the MiG-21. The main reason for buying those Chinese fighters is to fulfil the one component that was missing, and we are now buying them.

The development of military industries: Only a very few countries, such as America, Russia, China and France can produce all their requirements. The rest produce only a fraction. It might be possible for us to build tanks, submarines, missiles, aircraft and such like. But self-sufficiency is relative. We think of self-sufficiency in terms of those items which we use a lot, especially the sort of equipment we employed most during the war. And in any economic venture the finished price is very important.

For instance, if we followed a programme of self-sufficiency and decided to produce something locally it might cost \$5,000 whereas we might be able

to buy the same thing abroad for \$1,000. This would not make economic sense.

The aircraft flown to Iran during the Gulf war:

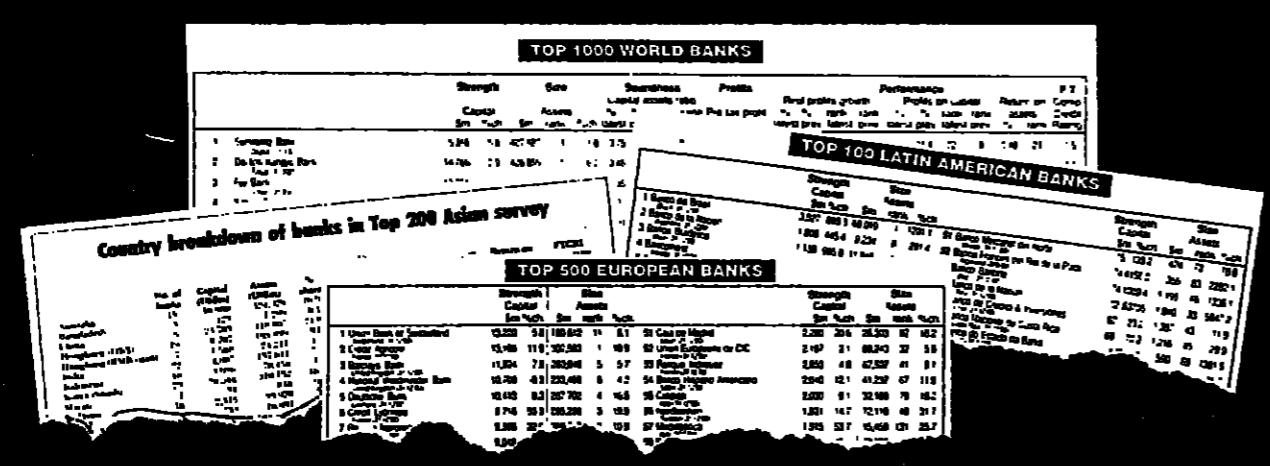
We have handed back the civilian aircraft, including the Kuwaiti aircraft. Unfortunately, the Kuwaitis did not even pay us the maintenance and parking expenses for their aircraft, but we thought that if we kept those aircraft parked in Tehran much longer it would not reflect well on us internationally.

Of course, a number of Iraqi fighter jets also intruded on Iranian airspace.

The civilian aircraft asked permission first which is why we turned them back. But we still have not decided whether to hand over the fighter jets. We have to wait for the UN sanctions committee to see what they have to say. I am sure they will do something about the expenses incurred in having those Iraqi planes in Iran and will take appropriate measures.

Because the fighter jets are a make which we do not have in our air force, our ground personnel have been unable to keep them flight ready. None of those fighters can fly any more. An aircraft is like a living being. You cannot just leave it in the desert and then push the starter button when you want to fly.

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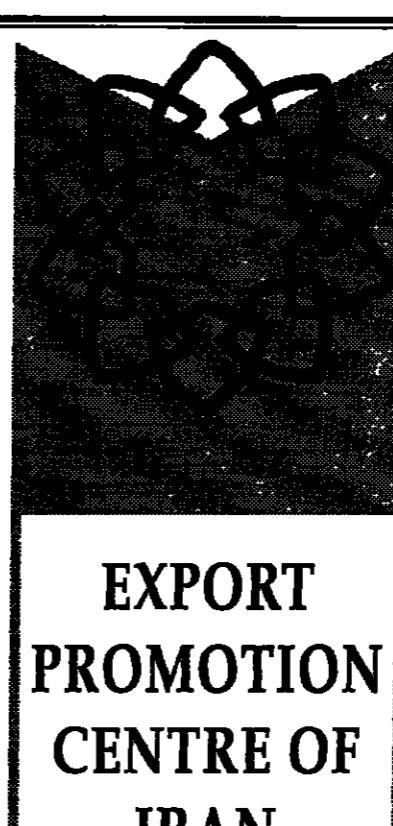
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IRAN 8

■ OIL AND GAS INDUSTRIES

Restoring output to pre-war levels

IRAN is on schedule to achieve its target of 4.5m barrels a day (b/d) sustainable oil production by the end of March, according to Mr Gholamreza Aghazadeh, the minister of oil. If achieved, it will represent a substantial step in the five-year effort by Iran to repair its war-damaged oil facilities, introduce new capacity and bring output closer to the 6m b/d level achieved before the revolution.

"We do not look at reaching 4.5m b/d on a sustainable basis by next March as expanding our output capacity. It is merely restoring our pre-war production levels," said Mr Aghazadeh in a message aimed at the Organisation of Petroleum Exporting Countries. "Every month sees an increase in our production capacity."

Current efforts by members of Opec to agree production cuts in order to support weakening crude prices will help to determine Iran's actual production levels which the minister put at 3.8m b/d in November,

3.5m-3.6m b/d in December and "no more than 3.5m b/d in January". Of those totals, some 350,000 b/d is on average produced from Iran's offshore wells and the remainder from onshore sources.

The return by Iran to oil production levels closer to those of 14 years ago is just one part of a programme designed also to invest heavily in natural gas, to expand refinery capacity and to improve the products distribution network within the country.

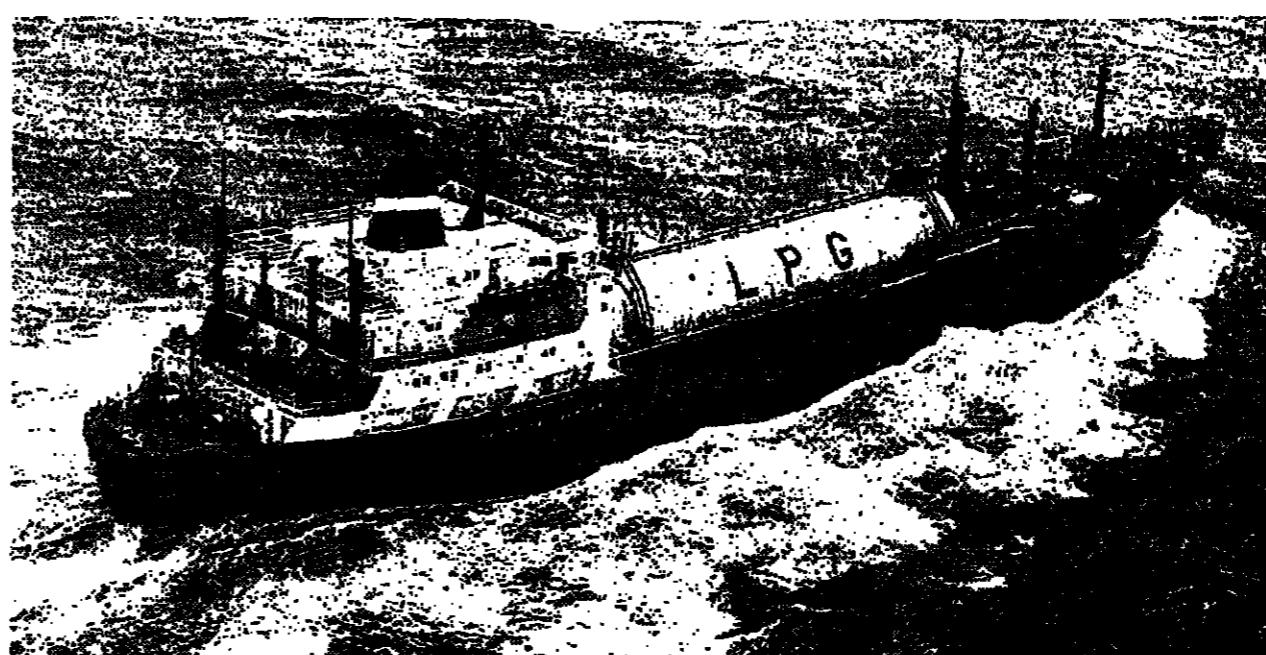
The investment made already and that required for the next stages of the programme is substantial and will have increasingly to involve foreign companies, an issue of continuing sensitivity for the Iranian parliament.

Mr Aghazadeh stressed that so far the amount of foreign investment had been relatively modest because the majority of the work had been carried out in onshore areas. "The only part which is very costly for us

is the reconstruction of the offshore facilities, because that is being carried out by foreign contractors. In order to reach 4.5m b/d some \$3.5bn has been spent. But the remaining portion still to be spent is in tens." He added that negotiations were continuing with foreign companies over the development of the Sirri and Balal oilfields in the Gulf and the North Pars and South Pars gas fields.

"We have quite a few foreign companies that have presented their offers to us for the development of those fields. We are now negotiating with them over terms and I hope we will be able in the near future to conclude those talks. The companies will get their return on investment through buy-back arrangements," said Mr Aghazadeh.

He added that it was only to be expected that negotiations would be protracted because of the limitations imposed by the Iranian constitution on agree-



Iran's first LPG carrier, Iranges. Iran could envisage being able to export up to 50bn cu m of gas a year soon after the turn of the century

ments with foreign companies.

"For instance, we will not accept any production sharing and we will not grant any equity to foreign companies in our oil fields," said Mr Aghazadeh. Even so, he believed that negotiations would be completed shortly.

The requirement for investment from overseas is likely to be even greater once Iran moves on to the next stage of

"We have prepared a study

development which will concentrate on natural gas and refineries. Sums ranging up to \$30bn over the next two decades have been suggested as necessary if Iran is to carry out its plans for meeting future additional domestic energy requirements with gas rather than oil. Ideally it would like to hold domestic oil consumption to about 1.3m b/d.

"We have prepared a study

for the government on the outlook for natural gas for the next 15 years. We looked at many questions, such as domestic demand, volumes needed for gas injection programmes in the oilfields and the actual sources which would be developed," said Mr Aghazadeh. "In this context of supply and demand, we estimate that we will have a surplus of some 50bn cubic metres

being able to export up to 50bn cu m of gas a year soon after the turn of the century.

Even bigger question marks surround Iran's requirements for additional refining capacity to meet domestic demand. Given the already long queue for access to limited foreign currency earnings, Iran is probably going to have to look to the private sector for funds. Interest has been expressed already by the Bonayd Mortazafan religious foundation. However, Mr Aghazadeh dismisses the idea: "As long as domestic fuel prices remain so low compared to international prices there will not be any seriously interested party from the private sector wanting to invest," he said. "The economics for this kind of operation is simply not favourable."

Making it more favourable, by raising local fuel prices, is, the minister stressed, "a very sensitive issue which depends on the economic and social problems of society". A swift resolution to Iran's present problems over short-term foreign debt will undoubtedly help its ability to attract international finance. But only the politically courageous implementation of structural economic reforms will allow Iran to take more effective domestic advantage of its single greatest asset.

Roger Matthews

Afghan refugees have not exactly been queuing up to leave Iran despite political improvements at home. Even rather obvious hints from Iranian officials that the time has come to leave have fallen on deaf ears.

Last month Esmail Mafidi, Governor of Khorasan Province, which borders Afghanistan, assured the 2.9m refugees that their return was essential to the success of the Islamic Revolution in Afghanistan. The truth is that it would not exactly damage the revolution on the Iranian side of the border, either.

Iran's problems stem from its liberal treatment of those who take refuge within its borders. There are no camps, just a handful of "guest cities" where refugees are invited, but not forced, to live. The 4m displaced people in Iran are free to live and work anywhere except in regions suffering from war damage and therefore unable to support an extra burden. However, they still represent a considerable burden to their hosts.

Afghans make up the majority of the refugees. The 1.3m Iraqi Kurds

and Shia Moslems that poured across the border in the wake of the Gulf war have mostly returned, but there is still a large Kurdish community who fled Iraq during more than 20 years of repression.

The Islamic Republic has played host to numerous waves of displaced people since the 1979 revolution. About 400,000 Iraqis were exiled to Iran exile in the early days of the Iran-Iraq war and a further 100,000 followed after the attacks on the Kurdish villages.

There are 80 "guest cities", but less than 7 per cent of Afghans in Iran live in these

More than 10,000 Kuwaitis also fled to Iran after Saddam's invasion.

There are also relatively small numbers of people fleeing events in Sudan, Sri Lanka, Egypt, Palestine and India.

"Nowhere else are refugees given such freedom. We wish more countries would take the Iranian example and give an alternative to camps," enthused an American aid

worker in Tehran for a conference on the refugee problem. Last month, the UN High Commissioner for Refugees (UNHCR) gave new assurances that some 2m Afghans, now in Iran and Pakistan, would return home this year.

However, Tehran is becoming increasingly depressed about the level of displaced peoples happy to shelter under the Iranian flag.

According to Mr Jean-Marie Fakhouri, UNHCR deputy for South Asia and North Africa, about 1.3m Afghans returned to their homeland in 1992. But only an estimated 300,000 were from Iran.

However, Mr Ahmad Hosseini, director-general of the Bureau for Aliens and Foreign Immigrants' Affairs, says the \$15m earmarked for Iran by the UNHCR in 1992 fell

drastically short of the expenditure on refugees. And he said Iran had

not received the \$130 each Afghan refugee had been promised by the UN to help them return.

Iran's greatest fear is that as the turmoil in the countries surrounding it increases, it will be seen as a safe haven for all the displaced people of the region.

Mr Hosseini argues that although 90 per cent of the Iraqi Kurds that took refuge in Iran in the aftermath of the Gulf war have gone home, the situation is still a cause for worry.

Saddam Hussein is still in charge in Iraq and his aggression against minority Kurds and Shia Moslems could still send a new wave of refugees into Iran.

To the north, the conflict between Azerbaijan and Armenia has produced its own displaced population. Tajikistan is also in

a common language and culture, making Iran the natural port of refuge.

The Soviet invasion of Afghanistan sent 2.5m Afghans into Iran, but Tehran has received less than any other host nation in international funding - mainly given by the US and Japan - the bulk having gone to Pakistan.

Mr Hosseini says: "The entire world should help us, we are taking care of them [the refugees] on your behalf. If the developed world does not help today, tomorrow the refugees will not be only in Iran and Pakistan, they will gather on the borders of Europe."

According to a report by the US Committee for Refugees to a US Senate sub-committee on Refugee Affairs in 1991, "For every dollar reportedly allocated per Iraqi refugee in Iran, \$7.60 has been spent

on an Iraqi refugee on the Turkish-Iraq border."

There are 80 "guest cities", but less than 7 per cent of Afghans in Iran live in these. The rest live in 24 provinces throughout Iran. But 55 per cent have chosen to settle in Khorasan, Kerman, Sistan and Baluchestan. In Khorasan they make up 23 per cent of the population. In some areas, especially on the borders, the ratio of Iranians who took shelter in Pakistan received \$130 to return, as well as blankets and food. Iran has not had the funding from the UNHCR to allow her to do this. As the news filters back, it becomes more attractive for the refugees to stay put.

The conclusions of the USCR report on the Iraqi crisis holds just as true for others taking refuge in Iran: "Iraqi refugees in Iran should not be punished because they have fled to a nation isolated from the western world. The aid is for the refugees, not for Iran."

Parichehre Mosteshar

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■ REFUGEES

Problems for liberal hosts

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MANY first-time visitors to Iran are surprised. They arrive conditioned by the particular type of publicity Iran has received over the past 15 years and instead discover rather more smiles than scowls.

It has not always been like that and first impressions have been much improved by the streamlined procedures at Tehran's Mehrabad airport.

Instead of the long waits, aggressive baggage searches and minute examination of currency declarations, it should now be possible to get through the airport at an internationally acceptable pace. There are now no currency restrictions, arriving or leaving, and quite often no baggage check.

On no account attempt to take alcohol into the country or publications with immodest photographs of women. Video tapes may be confiscated.

HOTELS

The two most popular in Tehran are the Laleh (formerly the Intercontinental) and the Esteghlal (formerly the Hilton). Both have seen better days, but the Esteghlal has benefited from restoration work. The Laleh is downtown and can be more convenient for government ministries and embassies.

The Esteghlal enjoys the cleaner, cooler air of north Tehran and has superb views over the mountains. But the drive into town can test the nerves of the most hardened taxi passenger. At night it is not uncommon to find cars without lights driving at more than 70 mph on the expressway.

Tehran hotels tend, fairly, not to boast about their cuisine, but it is modestly priced. Caviar, when available, is particularly good value.

International phone calls suffer only slight delays and fax facilities are available.

Hotels usually ask for the room rate to be paid in dollars but accept rials for all other spending.

Other hotels: Azadi Grand (formerly the Hyatt) and the Homa (formerly Sheraton).

CREDIT AND CHARGE CARDS

Credit and charge cards are not accepted in Iran. Take cash. The dollar, sterling and the D-Mark are the most easily traded.

It is faster - and often slightly more profitable - to go to a money changer rather than a bank. Be prepared to be given large quantities of low-

■ BUSINESS GUIDE

More smiles than scowls

plest method is to join a trade mission or attend the annual international trade fair. Once contacts have been made with local companies, it is then possible to be invited, the normal procedure for getting a visa. It has been approved by the Foreign Ministry in Tehran.

Allow several weeks and be sure to find out the approval number in order to assist the local consulate which will actually be issuing the visa. It is often possible to get visa extensions once in Iran.

EMBASSIES

Most western countries have embassies in Tehran. British representation has been strengthened but there is still no ambassador because of the Salman Rushdie affair. Commercial sections can offer guidance on changes in local regulations and on key personnel in government departments.

LOCAL REPRESENTATIVES

Finding the right local representative can be the key to success in Iran. Accurate, up-to-date information and guidance through the local bureaucracy is at a premium.

Embassies can help in providing contacts, as can the local chamber of commerce and in London, the Department of Trade and Industry.

DRESS

Many visiting businessmen choose to wear suits and ties, although it is not necessary, especially when dealing with the government. Arms should be covered in public.

Women must be fully covered, with a scarf over the hair. Cosmetics can be used discreetly.

Iranian women constantly seek to push back the frontiers of the dress code. Limits of off-

cial toleration are subject to sudden change.

SOCIAL ATTITUDES

Men must never offer to shake hands with a woman in public. In people's homes, especially in affluent north Tehran, pre-revolutionary attitudes prevail.

Alcohol is more prevalent than might be expected, but it is unwise for the visitor to appear to be under its influence. Criticism of the regime is often heard but best not repeated. Iranians remain strongly nationalistic. Help with visas is often sought.

SHOPPING

The ban on carpet exports has been lifted and individuals can now take out of the country one carpet and one kilim. Best to seek local advice and bargain hard.

Caviar is best bought at the airport on departure. Beluga and sevruga are usually available at about one-seventh of the London retail price. Payment has to be made in rials but there is a bank near the caviar shop. Saffron is also an excellent buy.

GUIDES TO IRAN

One of the best, quick guides is *Doing Business with Iran* written by Pauline Jackson and published by the Committee for Middle East Trade, 33, Burj Street, London SW1Y 5AX. This also contains sections on contracts, tendering, bidding, contract negotiations, taxes and social security.

Business International has also published three other manuals on Iran by Pauline Jackson: *Iran: A Practical Handbook*, *Iran after Khomeini* and in 1991 *Iran - A Manual for Foreign Business*.

Roger Matthews

Employ experienced drivers

Local representatives often provide a car and driver for visitors. Otherwise, the car services operating from the main hotels have English-speaking drivers, reasonably modern vehicles and charge by the hour or by the day.

There is a good private hire company directly opposite the Laleh. In view of the traffic problems of Tehran, it is vital to employ experienced drivers who have a good knowledge of the city. A willingness to reverse at speed on one-way streets is a time-saving asset.

Taxis Air runs frequent services between the biggest cities. Seats can be difficult to acquire without booking well in advance.

VISAS

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plest method is to join a trade mission or attend the annual international trade fair. Once contacts have been made with local companies, it is then possible to be invited, the normal procedure for getting a visa. It has been approved by the Foreign Ministry in Tehran.

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